

1 BEFORE THE NEW YORK STATE SENATE FINANCE
AND ASSEMBLY WAYS AND MEANS COMMITTEES

2 -----

3 JOINT LEGISLATIVE HEARING

4 In the Matter of the
5 2015-2016 EXECUTIVE BUDGET
ON HEALTH AND MEDICAID

6 -----

7
8 Hearing Room B
Legislative Office Building
9 Albany, New York

10 February 2, 2015
10:01 a.m.

11
12 PRESIDING:

13 Senator John A. DeFrancisco
Chair, Senate Finance Committee

14 Assemblyman Herman D. Farrell, Jr.
15 Chair, Assembly Ways & Means Committee

16 PRESENT:

17 Senator Liz Krueger
Senate Finance Committee (RM)

18 Assemblyman Robert Oaks
19 Assembly Ways & Means Committee (RM)

20 Senator Kemp Hannon
Chair, Senate Committee on Health

21 Assemblyman Richard N. Gottfried
22 Chair, Assembly Health Committee

23 Senator David J. Valesky
24 Vice-Chair, Senate Committee on Health

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1 2015-2016 Executive Budget
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2 2-2-15

3 PRESENT: (Continued)

4 Senator Diane Savino

5 Assemblyman Kevin A. Cahill

6 Senator Gustavo Rivera

- 7 Assemblywoman Ellen Jaffee
- 8 Assemblyman Andrew P. Rai a
- 9 Senator John Bonaci c
- 10 Assemblyman Charles Lavi ne
- 11 Assemblyman Andrew Goodel l
- 12 Assemblyman Cl i fford Crouch
- 13 Senator Terrence Murphy
- 14 Assemblyman Phi l Steck
- 15 Senator El izabeth O' C. Li ttle
- 16 Assemblyman Andrew Garbari no
- 17 Senator Si mcha Fel der
- 18 Assemblyman John McDona l d
- 19 Senator Marti n J. Gol den
- 20 Assemblywoman Angel a Wozni ak
- 21 Assemblywoman Ai leen M. Gunther
- 22 Assemblyman Davi d Wepri n
- 23 Assemblyman Edward P. Ra
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3 PRESENT: (Conti nued)

- 4 Assemblyman Thomas J. Abi nanti
- 5 Assemblywoman Shel ley Mayer
- 6 Assemblywoman Earl ene Hooper

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1 CHAIRMAN DeFRANCISCO: Thank you. I'd
2 like to call this hearing to order.
3 Pursuant to the State Constitution and
4 the Legislative Law, the fiscal committees of

5 the State Legislature are authorized to hold
6 hearings on the Executive Budget proposal,
7 which we have been doing and will be doing
8 many times in the future.

9 Today's hearing will be limited to
10 discussion of the Governor's proposed budget
11 for health, Medicaid and the Medicaid
12 Inspector General's office.

13 Following each presentation, there
14 will be some time allowed for questions from
15 the chairs of the fiscal committees and other
16 legislators.

17 After the final question and answer
18 period, an opportunity will be provided for
19 members of the public to briefly express
20 their views on the budget under discussion.

21 I think everybody here knows the
22 rules. You've got a clock in front of you.
23 Look at it every once in a while, if you
24 would, when you're testifying; then I won't

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1 have to interrupt you.

2 But the other thing is each of the
3 Senators will be asking questions. If we run
4 out of time for them, they'll go to the end
5 of the line and ask whatever questions they
6 might have.

7 And lastly, I would really appreciate
8 from the witnesses that the questions, the
9 direct questions -- and hopefully they're
10 understandable from us -- can be answered

11 directly and succinctly rather than a
12 seven-minute filibuster. Because this
13 creates this to go longer and longer and
14 longer.

15 So with that said, the Health
16 Commissioner is unable to be here, and we
17 will be having, from the Health Department,
18 Jason Helgeson and Sally Dreslin.

19 And the people here present are
20 Senator Hannon, the chairman of the Health
21 Committee; David Valesky, vice chair; and
22 Liz Krueger, ranking member.

23 SENATOR KRUEGER: Gustavo Rivera,
24 ranking member of the Health Committee. And

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1 we're also joined by Senator Diane Savi no.

2 CHAIRMAN FARRELL: Good morning.

3 I've been joined by Assemblyman
4 Gottfried and Assemblywoman Jaffee and
5 Assemblyman Oaks, who will introduce his
6 members.

7 ASSEMBLYMAN OAKS: Yes, thank you,
8 Chairman.

9 We've also been joined by Assemblyman
10 Raima, Assemblyman Garbarino, Assemblyman Ra,
11 Assemblyman Goodell, and Assemblyman Crouch.

12 CHAIRMAN DeFRANCISCO: Will you be
13 beginning?

14 EX. DEP. COMMISSIONER DRESLIN: Yes, I
15 will.

16 CHAIRMAN DeFRANCISCO: Okay, go ahead.

17 EX. DEP. COMMISSIONER DRESLIN: Thank
18 you.

19 Good morning, Chairmen DeFrancisco,
20 Farrell, Hannon and Gottfried, and all of
21 your distinguished colleagues here.

22 I am Sally Dreslin, executive deputy
23 commissioner of Health. Acting Commissioner
24 Howard Zucker was unable to attend today.

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1 I'm pleased to be here today to discuss
2 Governor Andrew Cuomo's Executive Budget as
3 it relates to the mission of the Department
4 of Health. I am joined by Jason Helgeson,
5 Medicaid director.

6 Under Governor Cuomo's leadership,
7 New York is setting a national example of
8 healthcare reform, reforms that are resulting
9 in improved quality of care for our residents
10 and cost savings for taxpayers.

11 We are steadily moving forward with
12 the Delivery System Reform Incentive Payment
13 program, also known as DSRIIP. This
14 initiative is fundamentally restructuring the
15 health care delivery system in New York State
16 while supporting the state's pursuit of the
17 Triple Aim -- better health care for
18 individuals, improved population health, and
19 lower costs.

20 DSRIIP will provide up to \$6.4 billion
21 in waiver funds to healthcare providers that
22 have created performing provider systems, or

23 PPSs, to work toward the overarching goal of
24 reducing avoidable hospital use by

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1 25 percent. Statewide, hospitals and
2 providers have submitted proposals for 25 of
3 these systems. The state has also received
4 \$100 million from the federal government to
5 implement the State Health Innovation Plan,
6 also known as SHIP, which will complement our
7 DSRIIP program and transform the way we
8 deliver healthcare in New York State.

9 But while New York wisely invests
10 federal funds to transform its healthcare
11 system, we must also develop state programs
12 to meet our goals. Governor Cuomo's budget
13 calls for a \$1.4 billion capital investment
14 that will address challenges in all regions
15 of the state, equally split between upstate
16 and downstate. The \$1.4 billion will be
17 supplemented by Vital Access Provider funds,
18 money to keep essential providers operating
19 as they transition to more integrated care
20 systems.

21 New York also continues to implement
22 the recommendations of the Medicaid Redesign
23 Team. These reforms represent the most
24 comprehensive Medicaid reforms our state has

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1 ever seen. Included in this year's Executive
2 Budget is a package of budget-neutral reforms
3 that are worth highlighting.

4 Among them is the transition to
5 managed-care plans. Our state continues to
6 make progress towards care management for
7 all, moving all Medicaid enrollees into these
8 comprehensive care plans. This initiative is
9 improving the quality of care, better
10 coordinating care benefits and improving
11 patient outcomes. We are moving away from
12 fee-for-service Medicaid and redirecting our
13 resources towards managed care. These plans
14 address special population needs, and we are
15 adding more plans to care for those with
16 mental health and substance abuse issues, as
17 well as fully integrated plans for those who
18 are dually eligible for Medicaid and
19 Medicare.

20 In addition, we plan to implement the
21 federally supported Basic Health Plan, which
22 was authorized under the Affordable Care Act.
23 The Basic Health Plan is a new state health
24 insurance option to make coverage even more

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1 affordable for low-income individuals who do
2 not have employer-sponsored coverage and do
3 not qualify for Medicaid because their income
4 is too high or because of their immigrant
5 status. By implementing the Basic Health
6 Plan, we will further reduce the number of
7 uninsured in New York, resulting in savings
8 to the state and reductions in bad debt for
9 hospitals.

10 The Executive Budget also reinforces
11 the state's commitment to putting an end to
12 the AIDS epidemic. Governor Cuomo's
13 three-point plan includes identifying people
14 with HIV who are not yet diagnosed and
15 linking them to healthcare; keeping people
16 diagnosed with HIV in healthcare, so they
17 remain healthy; and providing pre-exposure
18 prophylaxis -- or PrEP -- to high-risk
19 individuals so that they stay HIV-negative.

20 As part of Governor Cuomo's
21 anti-poverty agenda, the Department of Health
22 is committing \$4.5 million to the Hunger
23 Prevention and Nutrition Assistance Program.
24 The addition of these funds will enable food

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1 pantries statewide to provide an additional
2 2.8 million meals in the coming fiscal year.

3 To better care for the elderly and
4 disabled, we must also look out for our
5 caregivers, who provide countless hours of
6 unpaid care to loved ones. The Executive
7 Budget includes a \$25 million investment in
8 Alzheimer's caregiver support to provide
9 respite services and to expand existing
10 programs. This will give caregivers the help
11 they need to keep their loved ones in the
12 community for as long as they can.

13 We are aware that paying for these
14 programs will require adjustments. To that
15 end, we are proposing new efficiencies, such

16 as discontinuing duplicate audits of medical
17 residents' work hours and consolidating local
18 assistance appropriations so they better
19 target population health needs. Taken
20 together, readjustments proposed in the
21 Executive Budget will save the state more
22 than \$54 million this year.

23 Governor Cuomo's Executive Budget
24 reflects an unwavering commitment to

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1 improving healthcare for all New Yorkers.
2 And in this era of healthcare reforms, we
3 continue to take steps that promise to
4 enhance the quality of healthcare and improve
5 population health while lowering costs.

6 To achieve these goals we must
7 continue to work collaboratively with our
8 partners -- the members of the Legislature,
9 the healthcare community, and the residents
10 of this state. Together we will continue to
11 set the example for healthcare reform across
12 the country.

13 Thank you, and I'm happy to answer any
14 questions.

15 CHAIRMAN DeFRANCISCO: The first
16 questioner will be the chairman of the Health
17 Committee, Kemp Hannon.

18 Oh, are you going to speak?

19 MEDICAID DIRECTOR HELGERSON: No, sir.
20 Just answering questions.

21 CHAIRMAN DeFRANCISCO: Okay, that's

22 what I thought. I thought you were
23 reinforcements.

24 (Laughter.)

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1 CHAIRMAN DeFRANCISCO: Are you ready?

2 SENATOR HANNON: I'm never at a loss
3 for words.

4 First of all, I just wanted to commend
5 the department for two things in the field of
6 public health that were done this past year,
7 and that is in regard to the reaction to
8 Ebola and the training that was carried out
9 there, and also in the reaction to the storm
10 in Buffalo. I thought in terms of the public
11 health aspects of it, they were quite well
12 done and a reminder that there is a major
13 emphasis in health that's other than Medicaid
14 and other than hospitals, to the chagrin of
15 people who are involved in that.

16 I'm going to think of more questions
17 to ask, but there's a couple of broad
18 questions I just wanted to address. And the
19 first one is involved with a story that was
20 in the Post this morning, and that is
21 concerning the tax that is proposed in the
22 budget that would be levied on everybody who
23 has health insurance in this state, and the
24 whole idea of that would be to finance the

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1 New York State exchange, Obamacare, called

2 State of Health.

3 But it was my total understanding,
4 when the Executive Order was issued by the
5 Governor to establish this exchange, that,
6 and I quote from it: "The development and
7 operation of an exchange in New York will
8 impose no cost on the state but will be
9 funded entirely with federal funds until
10 January 2015, at which time the exchange will
11 be wholly self-funded, meaning that no state
12 or county taxpayer dollars will be used for
13 such purposes."

14 This only gives raise, in my mind, of
15 something that -- we had acquiesced in the
16 exchange, we understand the mechanics of it,
17 we're far better than any other state. But
18 the costs of this, the costs of this are
19 puzzling. The costs of this are puzzling to
20 not only the taxpayers but to people who are
21 subscribers and get their coverage through
22 the exchange.

23 And so I wondered if you'd address why
24 it has come about that this tax has been

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1 proposed.

2 EX. DEP. COMMISSIONER DRESLIN: Thank
3 you for your question.

4 The New York State of Health has been
5 remarkably successful. Close to 2 million
6 people have enrolled in affordable health
7 insurance through the State of Health, and

8 over 80 percent reported no coverage at the
9 time of enrollment. The department feels
10 that we have identified a dedicated and
11 sustainable source for funding the operations
12 of the marketplace. We have heard the
13 concerns. We feel that this is a dedicated
14 and sustainable source.

15 MEDICAID DIRECTOR HELGERSON: Right.
16 I'd just add that I understand the concern
17 relative to the Executive Order. I mean, the
18 way we view this, this is an assessment and
19 it's an assessment that's applied against
20 premium revenue in the health insurance
21 marketplace. We don't see it as a tax, we
22 just see it as a sustainable revenue source.

23 Now that the federal funds which have
24 been supporting the exchange since go-live

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1 are no longer available, we needed to do
2 something in order to sustain it beyond, you
3 know, the point at which federal funds are no
4 longer available at the end of the year. And
5 that's why we think that given the source of
6 the revenue, through the assessment, we think
7 it's appropriate for this purpose.

8 SENATOR HANNON: Needless to say, I'm
9 going to disagree with the characterization
10 that an assessment is not a tax.

11 And especially, by the way, when it's
12 assessed on people who are getting coverage
13 under the exchange, many of whom already

14 can't afford it and are going to be facing
15 some quizzical problems when they go through
16 the income tax season that's forthcoming.

17 I'm a little confused as to how many
18 people are enrolled in the exchange, how many
19 were enrolled during 2014 and how many have
20 signed up so far for the open enrollment
21 that's due to end February 15th of this year?

22 EX. DEP. COMMISSIONER DRESLIN: The
23 numbers are in flux as people come on and
24 off. We have just over 1.9 million now

♀ 20

1 enrolled in the exchange. But it is true
2 that the numbers do rise and do ebb and do
3 flow, and we can get back to you with more
4 specific --

5 SENATOR HANNON: That 1.9 million, is
6 that people who are covered under insurance
7 that's offered through the exchange, or does
8 that also include people who signed up for
9 Medicaid?

10 EX. DEP. COMMISSIONER DRESLIN: It's
11 the total number of enrollees.

12 SENATOR HANNON: So what would be the
13 total that signed up for Medicaid?

14 MEDICAID DIRECTOR HELGERSON: It's
15 about 1.4 million for Medicaid. So the
16 majority, the vast majority are enrolled in
17 Medicaid.

18 SENATOR HANNON: So a rough number
19 would be 500,000 signed up for the insurance

20 that's subsidized?

21 MEDICAID DIRECTOR HELGERSON: That's
22 correct, for the --

23 SENATOR HANNON: And all of that may
24 not be subsidized, some of that may be paid

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1 for by the individual.

2 MEDICAID DIRECTOR HELGERSON: That's
3 correct. Subsidies go up to 400 percent of
4 federal poverty. Now, the vast majority of
5 those who signed up for QHPs did qualify for
6 tax credits to help subsidize their
7 insurance, but there is a cohort who have
8 incomes in excess of 400 percent and
9 therefore are buying health insurance at the
10 stated premium rate.

11 SENATOR HANNON: Let me switch topics
12 entirely to your favorite topic, which is
13 called DSRIIP, which is based upon the success
14 of the MRT, which was the Medicaid Redesign
15 Team. And now you propose to follow the
16 dictums of Washington and have a whole new
17 program going on.

18 That's due to kick in by the time this
19 budget is effective. You're proposing 22, 25
20 new entities throughout the state that would
21 be combinations of healthcare providers and
22 physicians, et cetera, anybody who provides
23 healthcare under Medicaid. Do you believe
24 that this can be achieved without

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1 dislocation? All I've heard in the past two
2 months is this is very fast, very quick,
3 we're not sure we know what we're doing.

4 Comment?

5 MEDICAID DIRECTOR HELGERSON: Sure.

6 So yes, we acknowledge that there's some
7 nervousness out there. I would also say I
8 think there's a lot of excitement out across
9 the state in terms of what DSRIIP potentially
10 means. Obviously it's a significant
11 investment, about \$6.9 billion invested over
12 five years to transform how healthcare is
13 delivered.

14 Our goal with DSRIIP has always been --
15 and this is not just our goal, but the
16 federal government's goal -- is to try to
17 bring providers together to really work
18 together as a team and be held accountable
19 for improving health outcomes for Medicaid
20 members in ways that's never been tried
21 before.

22 And it is a heavy lift for providers.
23 These performing provider systems, of which
24 there's 25, range in size from a few hundred

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1 providers up to thousands, thousands of
2 providers.

3 And so it is no small task for them to
4 organize themselves and now to move forward
5 in implementing somewhere in the range of 10
6 to 11 initiatives each that are designed to

7 improve health outcomes.

8 But we feel very good about where we
9 are. We are on path to implement what we
10 call Year 1, which is when the projects get
11 launched, in April of 2015. We're in the
12 final stages of reviewing the applications,
13 or our independent assessor is. And so we
14 are on path to implement.

15 But the good news also on this in
16 terms of nervousness is that the performing
17 provider systems aren't really held
18 accountable for results until Years 3, 4 and
19 5, so they do have a couple of years with
20 which to cement their relationships, build
21 the infrastructure necessary for success.

22 So we think that when you look at it
23 over the full five years, there is ample time
24 for these new groupings of providers to come

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24

1 together and be successful.

2 SENATOR HANNON: Thanks.

3 Mr. Chairman, I'm going to let you
4 move on. I'm going to come back at the end,
5 and I have a lot of other topics I'd like to
6 talk about, but I'm sure that my colleagues
7 have a lot of topics they would like to talk
8 about.

9 CHAIRMAN FARRELL: Thank you.

10 Mr. Gottfried, chairman.

11 ASSEMBLYMAN GOTTFRIED: Thank you.

12 Good morning. I have a few questions

13 about how some of the numbers in the budget
14 were derived and what if any basis there is
15 for some of those numbers.

16 In particular, and maybe these are
17 just examples, the HPNAP number, the Food
18 Bank and related programs, there's an
19 increase, which is good. But the number of
20 people taking advantage of these programs is
21 about double what it was before the start of
22 the Great Recession.

23 In Medicaid we're reducing
24 reimbursement to AWP minus 24 percent rather

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1 than AWP minus 17. I don't know what the
2 basis is for picking 24 as the number, as
3 opposed to 16 or 22.3 or some other number.

4 There are I think about 10 grant
5 programs in the budget that are, as was
6 proposed last year, being put into one
7 bucket, with the total then being reduced by
8 15 percent. I'm wondering whether that
9 15 percent number is based on some
10 calculation or analysis or just pulled out of
11 the air. And if there is an analysis, how
12 can you come up with such a number if you
13 haven't predetermined what each of the
14 10 programs is going to get? And if you have
15 determined that, I think we'd like to know
16 that.

17 Is it fair to assume that if
18 Commissioner Zucker, Ms. Dreslin, were to

19 call you after your testimony and say that
20 he'd like you to email him the material for
21 answering those questions and providing that
22 analysis, that you could send that to him
23 this afternoon?

24 EX. DEP. COMMISSIONER DRESLIN: I'm

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1 sorry, I didn't understand the question.

2 ASSEMBLYMAN GOTTFRIED: If the
3 commissioner were to say to you, I'd like to
4 know the analysis that the HPNAP number's
5 based on, and the AWP minus 24 and the bucket
6 number, the minus 15 percent -- if he were to
7 call you and say "Do we have an analysis for
8 what was put in the budget?" And if so, if
9 he were to say "Could you email it to me or
10 find someone in the department who could
11 email it to me this afternoon," would your
12 answer be yes or no?

13 EX. DEP. COMMISSIONER DRESLIN: Yes,
14 there's been analysis over the previous
15 months in the development of the budget, the
16 resources that are available and the programs
17 that we fund. And there has -- yes.

18 ASSEMBLYMAN GOTTFRIED: Okay. And if
19 he said "Could you find the person in the
20 department who has that on their computer and
21 send it to me this afternoon," you would say
22 "Of course," yes?

23 EX. DEP. COMMISSIONER DRESLIN: Of
24 course we could provide supporting

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1 information for how decisions were made.

2 ASSEMBLYMAN GOTTFRIED: Okay. Would
3 you instead send it to me this afternoon?

4 ASSEMBLYMAN RAI A: I'd like to see it
5 too.

6 EX. DEP. COMMISSIONER DRESLIN: We've
7 provided it --

8 ASSEMBLYMAN GOTTFRIED: I'll send it
9 to Andy.

10 Could you do that this afternoon?

11 EX. DEP. COMMISSIONER DRESLIN: It
12 perhaps is -- there was great deal of
13 information that has already been provided to
14 the Legislature and combined in the letter
15 that the Senate sent with over a hundred --

16 ASSEMBLYMAN GOTTFRIED: No, that's not
17 what I'm asking. I'm not asking for a
18 letter, I'm not asking what went to somebody
19 else.

20 I'm asking, the analysis that you have
21 in a computer in the department that you
22 could email to the commissioner this
23 afternoon, could you -- would you email that
24 to me this afternoon?

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1 EX. DEP. COMMISSIONER DRESLIN: Yes.

2 ASSEMBLYMAN GOTTFRIED: Yes. Okay,
3 please do.

4 And by the way, I don't mean to be

5 annoying about the "this afternoon" part, but
6 sometimes when we don't specify a time and we
7 say we really need it right away because
8 we're working on the budget, we get it like
9 the last day or two of March. So it would
10 really be good if you could send it to me
11 this afternoon.

12 The \$1.4 billion in money for
13 hospitals, two questions. Where would I find
14 the criteria that will be used for spending
15 that enormous chunk of taxpayer money? And
16 will any of it go to community health
17 centers, or is it only for hospitals?

18 EX. DEP. COMMISSIONER DRESLIN: So the
19 \$1.4 billion in the Executive Budget is split
20 evenly between upstate and downstate. There
21 will be criteria --

22 ASSEMBLYMAN GOTTFRIED: Could you talk
23 a little closer into the microphone?

24 EX. DEP. COMMISSIONER DRESLIN: I'm

♀ 29

1 sorry. The \$1.4 billion included in the
2 Executive Budget will be split evenly between
3 upstate and downstate. Community health
4 centers, community health providers and
5 primary care providers are an integral part
6 of the transformations that are happening in
7 healthcare today.

8 ASSEMBLYMAN GOTTFRIED: Yes, community
9 health centers are a very important part of
10 the system. Will they be any part of the

11 \$1.4 billion?

12 EX. DEP. COMMISSIONER DRESLIN: They
13 will have opportunities, yes, to receive
14 funding from the \$1.4 billion.

15 ASSEMBLYMAN GOTTFRIED: Some of the
16 1.4 will be for community health centers?

17 EX. DEP. COMMISSIONER DRESLIN: They
18 will have access to that, yes.

19 ASSEMBLYMAN GOTTFRIED: And on the
20 question of what the criteria will be, where
21 can I find that?

22 MEDI CAID DIRECTOR HELGERSON: Okay.
23 So in terms of -- we're happy to provide
24 greater detail. I would say the 1.4 could be

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1 split sort of into sort of three buckets.

2 Bucket No. 1 would be \$700 million
3 that's been set aside to address needs
4 specifically in Central and Eastern Brooklyn.
5 I think it's been well publicized we have
6 significant problems in terms of both
7 financially stressed providers and just a
8 lack of access to high-quality care in that
9 particular part of the state, and so money is
10 set aside.

11 Now, in terms of that funding and what
12 the right solution is for that part of
13 Brooklyn, we definitely see that federally
14 qualified health centers or other providers
15 in the community can and should be part of a
16 comprehensive solution. This funding is set

23 size, modest investments can actually help
24 ensure their long-term sustainability.

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1 There's been quite a few stories about
2 rural hospitals in particular that have been
3 financially stressed and have been basically
4 at risk of going out of business, and so we'd
5 like to use those \$400 million to really
6 potentially do some significant restructuring
7 there.

8 The last thing I would say is that
9 this additional money comes on top of what's
10 already been allocated by the Legislature and
11 the Governor, which is \$1.2 billion. And
12 there's an application that is due --
13 applications are due for that money on
14 February 20th. So by addressing specifically
15 in a targeted fashion places like Central and
16 Eastern Brooklyn, we in essence free up
17 monies that would have probably otherwise
18 gone to that community to be available for
19 other projects, including ones that would be
20 led by federally qualified health centers,
21 particularly as they work as part of
22 performing provider systems across the state.

23 ASSEMBLYMAN GOTTFRIED: Of course if
24 money that was going to go to Central

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1 Brooklyn out of the existing pot of money
2 instead comes out of this new pot of money,
3 then the new pot of money is really

4 benefiting someplace other than Central
5 Brooklyn. Even though they might look at
6 this and say, Oh, good, we're getting
7 700 million, actually it's -- almost all of
8 it is money you were going to get anyway, and
9 it's really somebody else that's going to
10 benefit by the money being freed up.

11 MEDICAID DIRECTOR HELGERSON: I mean,
12 the issue is it's a zero-sum game. When we
13 put in -- or we ask the performing provider
14 system to tell us what they -- to estimate
15 what their capital needs were, we did this
16 back when they submitted their planning grant
17 applications. And we got a total ask of
18 about \$3 billion -- a big chunk of which,
19 over a billion, was specifically requested
20 for Brooklyn.

21 So we've known about the significant
22 capital needs for that part of the state.
23 And I think the decision here was to target
24 that very directly, so that meant that a

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1 disproportionate share of what had already
2 been allocated, the \$1.2 billion, would not
3 be required to simply address challenges in
4 Brooklyn.

5 So I think at the end of the day we
6 have, between both what was already allocated
7 and what the Governor has proposed, you know,
8 about \$2.6 billion. Now, that's about
9 \$400 million less than the \$3 billion

10 requested. But we do think that within the
11 borrowing constraints and other financial
12 constraints that presented to the Governor in
13 this budget, we have an opportunity to go a
14 long way towards meeting the capital needs of
15 healthcare providers across the state.

16 ASSEMBLYMAN GOTTFRIED: Okay, where
17 would I find the criteria for how this
18 \$1.4 billion is going to be spent? And when
19 I find them, are they going to be the sort of
20 criteria that are kind of soft and fluffy and
21 ultimately can justify any grant the
22 commissioner chooses to make, or will they be
23 more precise and arithmetic? And where will
24 I find them?

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1 MEDICAID DIRECTOR HELGERSON: Right.
2 So the criteria, the language that's included
3 in the budget clearly gives the commissioner
4 discretion to make allocations. That said,
5 staff currently are in the process of
6 developing criteria and an application
7 process. And as that's developed, we're more
8 than happy to share that with you and the
9 Legislature more generally.

10 ASSEMBLYMAN GOTTFRIED: Will that be
11 sometime early in the budget process or after
12 the budget is done?

13 MEDICAID DIRECTOR HELGERSON: I
14 anticipate that we would be able to complete
15 that task before the budget process is over.

16 CHAIRMAN FARRELL: Richard --
17 ASSEMBLYMAN GOTTFRIED: Okay. All
18 right, I'll come back.
19 CHAIRMAN FARRELL: Come back, yes.
20 ASSEMBLYMAN GOTTFRIED: Okay.
21 CHAIRMAN FARRELL: Thank you.
22 We've been joined by Assemblyman
23 Laviné and Assemblywoman Shelley Mayer.
24 Senator?

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1 CHAIRMAN DeFRANCISCO: Senators
2 Felder, Bonacic and Little are now with us.
3 CHAIRMAN FARRELL: And also
4 Assemblywoman Gunther.
5 CHAIRMAN DeFRANCISCO: The next
6 questioner is Senator Valesky.
7 SENATOR VALESKY: Thank you,
8 Mr. Chairman.
9 Jason, I thought I would just pick up
10 where Chairman Gottfried left off on the
11 capital pool, the \$1.4 billion capital pool,
12 specifically the upstate monies there. The
13 \$400 million, can you tell me the definition
14 of "rural" that you will be using for which
15 that would apply to?
16 MEDI CAID DIRECTOR HELGERSON: I still
17 think that the definition is a little bit to
18 be determined. We want to be inclusive, but
19 at the same time it is about \$400 million.
20 So it sounds like a lot of money, but given
21 the scale of some of the indebtedness of some

22 of these institutions, that money could go
23 quite quickly. And it's a one-time source,
24 so once it's spent, it's gone.

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1 But I do think that that's something
2 that's still in development, is how do you
3 really define rural. Because obviously it's
4 something that -- lots of different possible
5 definitions of it. But really what we're
6 really targeting are those providers who are
7 in sort of smaller urban or nonurban areas
8 who have had -- you know, have significant
9 debt overhang that is basically putting their
10 very financial existence at risk.

11 I think priority would be given, first
12 and foremost, to the providers who received
13 Interim Access Assurance Funds. These were
14 waiver funds available on a one-time basis to
15 sort of help keep the lights on. There's
16 27 facilities across the state, some of which
17 are in rural settings, who would probably get
18 priority. But we are aware of other
19 institutions that are also out there that
20 haven't yet gotten to the point of needing
21 that kind of assistance to keep the lights on
22 but really would benefit from this kind of
23 debt relief.

24 SENATOR VALESKY: What is the nature

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1 of the situation in Oneida County such that a

2 proposal -- my understanding from your answer
3 to a previous question is a proposal was
4 brought to the Health Department speaking to
5 antiquated facilities, of which, as you know,
6 there are many all across the State of
7 New York. But something about Oneida County
8 in this budget has pulled \$300 million of the
9 \$700 million out of that pool and is being
10 targeted specifically for one particular
11 county.

12 That appears to be relatively unusual,
13 from my perspective, and I'm just wondering
14 if you could speak to some of the additional
15 circumstances behind why that was done.

16 MEDICAID DIRECTOR HELGERSON: Sure.
17 So in the case of Oneida County we have,
18 after many years of -- or multiple years, I
19 should say, of efforts to try to consolidate
20 multiple hospitals into a single system, they
21 were able to achieve that and now basically
22 came to us with a proposal that was
23 interesting in the sense that it was highly
24 consistent with our DSRI P objectives, which

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1 was to try to better align the delivery
2 system with what the needs are in the
3 community.

4 One of the challenges that we have is
5 healthcare, as time has gone on and science
6 has advanced and payers, including Medicaid,
7 are changing their policies to encourage more

8 community-based care and less institutional
9 care, communities, you're correct, across the
10 state are stuck with infrastructure that
11 reflects the old way of providing healthcare,
12 not the new way.

13 But in this case, one of the
14 facilities in question is over a hundred
15 years old, the other one also antiquated, and
16 you have a provider who's willing, in
17 essence, to take inpatient capacity out of
18 the system. Not everyone is willing to
19 necessarily do that. I still think that some
20 people feel that inpatient capacity is a way
21 to economic success. I would question that
22 philosophy moving forward. But it is still a
23 view that many have. But a provider willing
24 to potentially do this was very intriguing to

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1 us.

2 That said, we think that there's other
3 projects of similar ilk that will get funded
4 out of the \$1.2 billion as well as out of the
5 \$400 million that's been set aside for the
6 rural -- which won't be so much of a capital
7 component, but with some of these providers
8 it's less about capital infrastructure,
9 building new facilities, and more about we
10 just have a lot of outstanding debt that
11 prevents us, makes it impossible for us to go
12 out and borrow, you know.

13 So we think at the end of the day when

14 you look cumulatively at all the resources,
15 we think that, as I say, we'll be able to
16 meet much of the needs that are already out
17 there in the community. And so we're excited
18 about the resources that are available.

19 SENATOR VALESKY: Thank you.

20 Two issues. First, I want to follow
21 up on Senator Hannon's comment regarding
22 public health. And I certainly agree with
23 him and want to commend the department in
24 regard to your Ebola response.

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1 News reports from across the country
2 appear to indicate that we have a measles
3 issue in a number of states, and perhaps here
4 as well. In fact, I just heard on the news
5 this morning something about an Amtrak train,
6 someone on a New York to Niagara Falls Amtrak
7 train with measles. I don't know that this
8 particular issue was addressed in this budget
9 in the public health portion of the budget.
10 Is the state prepared for whatever reality
11 may develop as a result of the situation?
12 And if so, how? How will that take place?

13 EX. DEP. COMMISSIONER DRESLIN: Thank
14 you. Yes, the State Department has actually
15 been actively engaged in that particular case
16 that you mention. We've been working very
17 closely with the Local Health Department and
18 the college to identify unvaccinated students
19 and to make vaccination available to any of

20 those students who wish to avail themselves
21 of it.

22 We have comprehensive immunization
23 programs. We actually have quite high
24 immunization rates, childhood immunization

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1 rates as well as going into college and
2 professional schools. We continue to do
3 outreach with providers, we continue to do
4 outreach to children and families to
5 encourage vaccination.

6 SENATOR VALESKY: Okay, thank you.

7 And the third issue, I have been
8 hearing from a number of doctors and
9 pharmacists in my district -- I'm sure many
10 of my colleagues have as well -- in regard to
11 the e-prescribing mandate. We're coming up
12 on the deadline I believe in another month,
13 month and a half or so.

14 Senator Hannon and I are cosponsoring
15 legislation that we're prepared to move from
16 the Health Committee tomorrow to postpone
17 that deadline for a year. My understanding
18 is that the federal DEA has not been as
19 timely with certification of vendors. So
20 does the Health Department have a position on
21 this issue moving forward?

22 EX. DEP. COMMISSIONER DRESLIN: Yes,
23 we have been hearing from stakeholders about
24 the implementation of e-prescribing, and

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1 we're aware of the concerns. And we know
2 that providers have been working hard to try
3 to come into compliance with the
4 implementation date.

5 We believe in the value of the
6 e-prescribing initiative as part of our
7 I-STOP initiative a couple of years ago. And
8 we will be listening and working with the
9 stakeholders. We're aware of the bills in
10 both houses to delay the implementation, and
11 we're confident we can come to an agreement
12 that will meet all of our goals.

13 SENATOR VALESKY: Okay, very good.
14 Thank you.

15 SENATOR HANNON: Was that a yes or a
16 no?

17 CHAIRMAN FARRELL: Assemblyman Rai a.

18 CHAIRMAN DeFRANCISCO: Wait. That's a
19 good point. Was that a yes or a no?

20 EX. DEP. COMMISSIONER DRESLIN: We're
21 happy to continue to discuss the issue.

22 CHAIRMAN DeFRANCISCO: What's
23 complicated about it? I mean, you either
24 agree with postponing it for a year or you

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1 don't. What's to discuss? Just -- just for
2 the heck of it.

3 SENATOR HANNON: Begging your
4 indulgence, the bill only talks about
5 delaying. It does not address the myriad of
6 other questions that are legitimately raised

7 about going to e-prescribing, moving this
8 state forward, keeping good records,
9 et cetera.

10 Many large hospitals are moving at
11 different directions. There's a lot of
12 doctors who have already adopted it. The
13 problem is that there is a statutory
14 deadline. And in order to deal with that,
15 you have to change it ahead of time.
16 Otherwise, people are caught short.

17 So I would expect you're going to be
18 facing that bill relatively soon, and you
19 should have a yes or a no relatively soon.

20 EX. DEP. COMMISSIONER DRESLIN:

21 Understood.

22 CHAIRMAN FARRELL: Mr. Raima.

23 ASSEMBLYMAN RAIMA: Thank you,
24 Chairman.

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1 I'd like to follow up on Chairman
2 Gottfried's -- some of his questions
3 regarding the average wholesale price with
4 respect to pharmacies.

5 The final budget last year required
6 the department to consult with pharmacy
7 stakeholders to develop a new methodology of
8 Medicaid reimbursement that is transparent
9 and adequate.

10 Is the Executive Budget proposal to
11 change the reimbursement for brand drugs to
12 an AWP minus 24 percent based on these

13 discussions? And it seems to me that that's
14 a \$36 million gross cut over last year.

15 MEDICAID DIRECTOR HELGERSON:

16 Certainly, I can answer that. We did work in
17 good faith with the pharmacist community
18 around a variety of different issues, met
19 repeatedly. I think at the end of the day we
20 had to agree to disagree in terms of what the
21 state's policy should be relative to pharmacy
22 reimbursement.

23 We had done an exhaustive study
24 looking at actual costs, both in terms of

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1 ingredient acquisition by the pharmacies as
2 well as costs of dispensing. And what that
3 study found -- and it was based on data
4 presented to us by the pharmacies
5 themselves -- was that we were overpaying
6 from a fee-for-service standpoint on the
7 ingredient side. That's why you see the
8 adjustment in the AWP discount from 17 to 24.
9 But we also were underpaying with regards to
10 dispensing. We had a dispensing fee of
11 \$3.50; it's being increased to \$8 to
12 compensate for the cost of the pharmacy of
13 actually dispensing the medication to
14 Medicaid members.

15 These reductions are changes which
16 does lead to a net savings. It only occurs
17 in fee-for-service, which is about 25 percent
18 of the total Medicaid pharmacy benefit. The

19 75 percent is in our managed-care plans, and
20 so we aren't adjusting those managed-care
21 reimbursements. But we feel that this policy
22 is consistent with federal law, which says
23 that no Medicaid pharmacy program should
24 reimburse above cost on the ingredient side

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1 and should pay pharmacists a reasonable
2 dispensing fee, which we feel is what our
3 policy accomplishes.

4 ASSEMBLYMAN RAI A: So essentially it
5 is a \$36 million cut.

6 MEDI CAID DI RECTOR HELGERSON: It is a
7 \$36 million reduction in reimbursement, yes.

8 ASSEMBLYMAN RAI A: Now, is it correct
9 that the proposed -- that the reduction is
10 based on the average acquisition cost surveys
11 that the department conducted in 2012?

12 MEDI CAID DI RECTOR HELGERSON: That is
13 correct.

14 ASSEMBLYMAN RAI A: It was my
15 understanding that was right around Hurricane
16 Sandy, that you had a number of pharmacies
17 that were, quite honestly, underwater. A
18 number of them didn't respond, particularly
19 in areas that were in New York City and Long
20 Island, where you tend to have the higher
21 costs.

22 So are we still basing your decisions
23 on a flawed survey?

24 MEDI CAID DI RECTOR HELGERSON: We don't

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1 feel the survey was flawed. We felt that
2 pharmacies generally participated at a very
3 high rate.

4 We gave pharmacies extended amounts of
5 time to provide us with answers to the
6 questions and provide us with the data as
7 part of this. So it was an exhaustive
8 process, took over a year. So I think that
9 at the end of the day the data and the
10 information that was garnered through it is
11 still valid and helpful, and that's why we
12 think it should inform the state's
13 decision-making process relative to what
14 should be appropriate reimbursement for
15 pharmacists.

16 ASSEMBLYMAN RAI A: So are you going to
17 continue using that survey? You met with the
18 pharmacies, but you didn't come to a
19 conclusion or an agreement with them, so the
20 state just essentially went ahead and did
21 what they wanted to do anyway. I would hope
22 that in the future we would at least try to
23 update that survey.

24 And I have no further questions.

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1 CHAIRMAN DeFRANCISCO: Thank you.
2 Senator Krueger.
3 SENATOR KRUEGER: Thank you.
4 Good morning.

5 I guess this is for you,
6 Mr. Helgeson. So recently it was announced
7 that the organization FECS in New York City
8 was going under due to I think a \$20 million
9 shortfall on a \$250 million budget. I think
10 those were the approximate numbers.

11 Now, FECS is a large, multi-pronged
12 health and human services organization, but
13 many of its functions do seem to fall under
14 Medicaid, particularly its services to the
15 developmentally disabled, OMH -- they do
16 housing for the mentally ill and
17 developmentally disabled as well as direct
18 healthcare.

19 I believe they were part of one of the
20 larger home health -- home health? No.

21 MEDICAID DIRECTOR HELGERSON:

22 Supportive housing?

23 SENATOR KRUEGER: Health home. Health
24 home, thank you --

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1 MEDICAID DIRECTOR HELGERSON: Oh,
2 health home, yes.

3 SENATOR KRUEGER: -- models that you
4 were moving everyone into.

5 One, what does it mean when an
6 organization that large collapses very
7 suddenly and it provides services to a huge
8 number of people both -- specifically for
9 that population?

10 And two, what is it signaling or is it

11 signaling that we have a continuing problem
12 moving forward with a larger number of
13 organizations where potentially we've asked
14 people to do too much with too little or to
15 take on too large a new set of assignments
16 within Medicaid redesign?

17 Because I'm not an auditor and I'm not
18 an operator of these programs, but FEGS was
19 quite a surprise to see them suddenly
20 collapse overnight. It's not that this was
21 some tiny fringe provider that you might have
22 even imagined was likely not to survive the
23 evolution of where you were going with
24 Medicaid redesign.

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1 So what are we going to do both
2 immediately for all those people who will
3 have their services gone, and how do you see
4 it impacting our making the right decisions
5 going forward?

6 MEDI CAID DI RECTOR HELGERSON: Right.
7 Yes, it's very unfortunate what's happened
8 with FEGS. FEGS has been a significant
9 provider of services to a wide array of
10 programs cutting across multiple state as
11 well as city agencies.

12 We have, in coordination with OMH,
13 OASAS, OPWDD as well as the City, have
14 been -- two things -- one, trying to find out
15 what happened, why does an agency of this
16 type all of a sudden have this kind of

17 financial stress, and then secondly, how do
18 we recover from this to ensure we don't have
19 a lack of continuity of care, and how do some
20 of these programs which are really vital and
21 have been operating with FEGS, how would
22 those programs continue.

23 And I think that the bottom line with
24 regard to FEGS is that we don't feel that

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1 it's the result of something systemic, but a
2 whole series of events that occurred actually
3 over multiple years, although we I don't
4 think ever had our sight lines into it, that
5 negatively affected and sort of culminated in
6 the problems that they have.

7 We could go into it in depth, but it's
8 a whole series of events that sort of went
9 against them, unfortunately that led to it --
10 so it's not just one specific thing you could
11 sort of point to, but a series of things.

12 That said, you know, we've been
13 working closely with FEGS and I think where
14 we are now is trying to work to transfer
15 these programs that they've had oversight
16 from to other providers, so that we ensure
17 that there is sustainability. One important
18 area is supportive housing. They're a very
19 important supportive housing provider, which
20 is a strategy we have strongly embraced as
21 part of Medicaid redesign, so we do not want
22 there to be a decline in that service.

23 Obviously they're important within OPWDD as
24 well.

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1 So, you know, we are committed to
2 making sure and I would say right now we feel
3 pretty good about our ability to transition
4 and make sure we don't have a lack of
5 continuity.

6 But I do think it does point to a
7 broader issue, which is not so much in the
8 case of FEGS, but maybe some of the other
9 providers, I think we're going to need to see
10 some further consolidation, organizations
11 coming together in common cause to provide
12 greater institutional capacity to weather the
13 storm if things do occur.

14 But in the case of FEGS, I think it is
15 somewhat of a unique circumstance, as I say,
16 from a whole series of events actually over
17 several years. There's no sort of single
18 smoking gun that basically accounts for what
19 happened with FEGS.

20 SENATOR KRUEGER: Do you feel that
21 your agency would have the ability to do
22 almost -- I don't mean the term forensic in a
23 bad way, but a forensic audit to make sure
24 you catch these kinds of problems earlier?

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1 Because you're describing that you actually
2 after the fact saw that it was a series of
3 things taking place over a number of years

4 that led to what appeared to be an overnight
5 "good-bye, huge agency."

6 MEDICAID DIRECTOR HELGERSON: Yeah.

7 SENATOR KRUEGER: So is there a way to
8 help protect both the agencies themselves
9 from not literally going underwater but also,
10 of course, from the state perspective making
11 sure that we are not leaving incredibly
12 vulnerable people high and dry? I mean,
13 something like this happened with another
14 supportive housing provider about six to
15 eight months ago, which mostly had, I think,
16 OMH contracts.

17 And so I do worry that literally
18 overnight we can watch whole sections of our
19 health and human services umbrella collapse.

20 MEDICAID DIRECTOR HELGERSON: Right,
21 Senator, you make an excellent point. And
22 yes, we are going through a process of, in
23 essence, a forensic accounting, which is the
24 right term to use, that -- and that's why

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1 we've done enough of that analysis now to
2 have a decent sense of the fact that it was
3 caused by multiple things. Because we were
4 as surprised as anyone when we were notified.

5 I do think, though, that there's also
6 a couple of lessons to be learned from this
7 experience. I think, one, we the state
8 agencies have to up our game in terms of
9 oversight of these entities.

10 But also I think it's up to the boards
11 of these organizations, these not-for-profit
12 entities who have their boards of directors
13 and -- because one of the challenges we have
14 is that these entities like FECS, they hold
15 multiple contracts, not just with us but with
16 the City and other organizations. They
17 receive grant funds and -- so sometimes it's
18 a little hard to see. One of the issues was
19 a performance problem that FECS had with
20 regards to a City-based contract.

21 And so we need to do a better job of
22 coordinating with our colleagues in the City,
23 because that's not something that we would
24 necessarily have direct sight line into that

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1 we've got to get our arms around.

2 But I do think it's an important
3 wake-up call for all involved to be even more
4 vigilant in monitoring these important
5 organizations.

6 SENATOR KRUEGER: I do too.

7 My time is up. I may come back
8 afterwards. Thank you.

9 CHAIRMAN FARRELL: Thank you.

10 Assemblyman Goodell.

11 ASSEMBLYMAN GOODELL: Thank you very
12 much. Thank you for being here.

13 I know a few weeks ago that the
14 Commissioner of Health mentioned that he --
15 it was on a fracking issue -- would not want

16 his children to go to school near a fracked
17 well. In my county we have several school
18 districts that have put in natural gas wells
19 to provide low-cost utility -- you know,
20 heating for their system.

21 Do you have any empirical data that
22 quantifies whether any of those children are
23 facing any measurable or ascertainable
24 increase in health risks by going to those

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1 school districts?

2 EX. DEP. COMMISSIONER DRESLIN: I'm
3 sorry, could you clarify that question for
4 me?

5 ASSEMBLYMAN GOODELL: Yes. I mean,
6 the commissioner said he wouldn't want any of
7 his children going to a school that's near a
8 fracked well. I have several school
9 districts in my county that have fracked
10 wells right next to the school. My question
11 is -- it's a two-part question, really.

12 First, do you have any empirical data
13 indicating a statistical increase in health
14 risks for any of those children? And
15 secondly, is there any additional funding in
16 this budget to address those risks?

17 EX. DEP. COMMISSIONER DRESLIN: Thank
18 you. Sorry.

19 The commissioner's ultimate decision
20 on the public health impacts related --
21 potential public health impacts related to

22 high-volume hydraulic fracturing, the
23 methodology by which they arrived at that
24 decision are included in the report. And I

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1 think one of the main conclusions was that
2 the data is not sufficient. And at this time
3 the department does not have plans to conduct
4 any further study. We will continue to
5 monitor the scientific literature related to
6 high-volume hydraulic fracturing.

7 ASSEMBLYMAN GOODELL: And as it
8 relates to all the existing school districts
9 that are next to existing fracked wells, is
10 there any funding in this budget to address
11 any actual or perceived health risks
12 attributable to those fracked wells?

13 EX. DEP. COMMISSIONER DRESLIN: No,
14 there is not.

15 ASSEMBLYMAN GOODELL: I noted that the
16 Rural Health Access program and the Rural
17 Health Network were combined with several
18 other programs, and then there was a
19 15 percent across-the-board cut. In our
20 county those programs play an incredibly
21 important role. In my county, as I mentioned
22 with my opening remarks, we have about 5,000
23 fracked wells. Obviously that's a program
24 that might be relevant if those are serious

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1 health issues.

2 Can you explain why we would want to
3 cut the funding significantly for Rural
4 Health Access or Rural Health Network?

5 EX. DEP. COMMISSIONER DRESLIN: Yes,
6 thank you. The Rural Health Networks was
7 included in one of the consolidations. And
8 the department pursued the consolidations
9 because it actually provides some
10 administrative efficiency for the department.
11 It does allow us to look at our programs to
12 identify the high-performing programs and the
13 ones that can have the greatest impact.

14 As Jason mentioned earlier, there are
15 also opportunities for Rural Health Networks
16 in other areas of the budget.

17 ASSEMBLYMAN GOODELL: And so is
18 overall available funding still going down
19 significantly for the Rural Health Access or
20 the Rural Health Networks, or would the other
21 funding -- is it stationary or going up?

22 EX. DEP. COMMISSIONER DRESLIN: As far
23 as the consolidations, the individual
24 programs are not lined out. It is, as you

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1 mention, an overall for the consolidation.

2 But as I mentioned, it allows us the
3 administrative flexibility to look at the
4 various high-performing programs and to
5 allocate the funds as needed in the area for
6 emerging problems or new problems or for
7 programs that are performing well.

8 ASSEMBLYMAN GOODELL: Thank you.
9 On a different subject, you mentioned
10 the Basic Health Plan that's going into
11 effect. Will the Basic Health Plan change
12 the amount of copays or deductibles that
13 currently apply in the subsidized health
14 exchange?

15 MEDICAID DIRECTOR HELGERSON: Yes,
16 actually we anticipate that the Basic Health
17 Plan's cost-sharing for individuals will
18 actually be less than what is currently
19 experienced within qualified health plans.
20 So in essence what it will mean is that
21 individuals who are transitioning from
22 qualified health plans to the BPH will be
23 better off.

24 ASSEMBLYMAN GOODELL: One of the

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1 concerns that I've had is there's thresholds
2 in the current health exchange -- for
3 example, in the subsidized plan -- where if
4 you're just below 200 percent poverty, as an
5 example, it's a \$250 annual out-of-pocket
6 cost. You go a dollar above, it's \$1750.
7 Which means that if you earn an extra dollar,
8 you have to work several extra weeks to make
9 up for the loss in health coverage.

10 Will the Basic Health Plan reduce or
11 eliminate or phase out those changes in a
12 more helpful manner, if you will, if you're
13 trying to get out of poverty?

14 MEDICAID DIRECTOR HELGERSON: Sure.

15 So I think definitely the BHP creates an
16 opportunity to smooth the transition from
17 Medicaid, where there's virtually -- or very
18 little cost-sharing, to the QHPs, where they
19 see cost-sharing more akin to what folks see
20 in the commercial markets.

21 Now, there are various elements within
22 the program designed to subsidize some of
23 those even in a QHP environment. But that
24 said, what the BHP does, it benefits

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1 individuals between 138 percent of poverty
2 and 200 percent of poverty, which is a real
3 sensitive population in terms of
4 cost-sharing, that we would -- through BHP,
5 we're going to bring that cost-sharing down.
6 So we think at the end of the day it will
7 create what you suggest, which is a smoother
8 transition as your income rises and less of a
9 sort of a cliff effect where you trip from
10 virtually no cost-sharing in Medicaid to
11 something more akin to commercial insurance.

12 ASSEMBLYMAN GOODELL: And are those
13 proposed changes available for our review?

14 MEDICAID DIRECTOR HELGERSON: I'm
15 sorry?

16 ASSEMBLYMAN GOODELL: Are those
17 proposed changes available now for our review
18 and comment?

19 MEDICAID DIRECTOR HELGERSON:

20 Certainly there's a blueprint that has been
21 presented to CMS, and we'd be happy to make a
22 copy of that blueprint available to you.

23 ASSEMBLYMAN GOODELL: Thank you very
24 much.

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1 MEDI CAID DI RECTOR HELGERSON: No
2 probl em.

3 CHAIRMAN DeFRANCISCO: Senator Savino.

4 SENATOR SAVINO: Thank you,
5 Mr. Chair man.

6 Good morn ing. I just have two quick
7 changes.

8 One, I noticed in the budget I didn't
9 see any allocation or any budget
10 appropriation for the implementation of the
11 medical marijuana program. Is that an
12 oversight, or is it going to happen
13 cost-free?

14 And if it's in there and I missed it,
15 I apologize. I just would like an update on
16 it, if you could give us an idea of --

17 EX. DEP. COMMISSIONER DRESLIN: There
18 is, in state operations, \$6.7 million for the
19 medical marijuana program.

20 SENATOR SAVINO: And that
21 \$2.7 million, is that for the --

22 EX. DEP. COMMISSIONER DRESLIN: Six.
23 Six-point-seven.

24 SENATOR SAVINO: Oh, 6.7. Okay, thank

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1 you.

2 And the second question, I notice that
3 we have this -- as you know, in Brooklyn
4 there's been an upheaval in our healthcare
5 delivery system. And I know that the
6 Governor has proposed that there be the
7 creation of a \$700 million fund to allow for
8 the restructure of healthcare or to help
9 facilities, but it doesn't really give us
10 much explanation as to how those facilities
11 will be determined, what would that money be
12 utilized for, and how can we advise our
13 healthcare operators in Brooklyn as to what
14 they can expect from this pot of money.

15 MEDICAID DIRECTOR HELGERSON: Sure.
16 So the \$700 million is capital, so that's
17 really bricks and mortar designed to either
18 replace or modify physical plant in order to
19 make sure that the physical plant of the
20 delivery system matches the needs of the
21 community. And so that's really what that
22 money is for.

23 That said, in addition to that, the
24 department -- or the Medicaid budget this

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1 year also assumes a \$250 million state share
2 of operating funds that are potentially
3 matchable, if we can find a way -- that if
4 you match it, it turns it into
5 \$500 million -- that would be available to
6 provide operational subsidies during a period

7 of transition.

8 And it's not just for Brooklyn, it's
9 statewide, but we would be focusing on the
10 IAF providers. The 27 facilities that
11 received funds would be at the top of the
12 list of priority, but other potential
13 providers receiving funds as well.

14 But that's significant for Brooklyn as
15 well because Brooklyn has some of the largest
16 IAF recipients today. So we didn't want to
17 have, when the IAF funds are over on March
18 31st, to have these funds in essence go away
19 and then we have an immediate crisis. So we
20 have addressed that short-term crisis, which
21 now gives us the opportunity, working with
22 the community and working with those
23 providers, to develop a comprehensive and we
24 hope a permanent solution for the community.

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1 I think that's the big difference
2 about where we are today, is that the
3 Governor's budget actually puts sufficient
4 resources into addressing it so that we can
5 get ourselves out of this, you know, constant
6 crisis that we're in in terms of facilities.
7 And I think everyone probably knows which
8 facilities have been the most challenged.

9 But I think you have a community there
10 in Central and Eastern Brooklyn with over a
11 million individuals, residents -- many are on
12 Medicaid -- who without these funds would

13 face imminent collapse of their delivery
14 system. And our goal is to use these funds
15 to transition to a much more sustainable
16 plane. And we think we now, for the first
17 time, really have the resources to make that
18 happen.

19 SENATOR SAVINO: On the capital
20 program, though, I mean it's probably fairly
21 well known to your department which hospitals
22 have capital needs and what those capital
23 needs are.

24 So what I'm trying to figure out is

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1 how -- will -- are you just going to look at
2 what the requests have been over the years
3 for assistance, for new emergency rooms, new
4 operating facilities, and just kind of parcel
5 out the money? Or is there going to be some
6 sort of a decision-making process as to who's
7 qualified and why they would get money?

8 MEDICAID DIRECTOR HELGERSON: Yes,
9 there will be a decision-making process. The
10 department does have information that was
11 presented by providers within the context of
12 DSRIIP not that long ago, earlier this year --
13 or in 2014 -- about the capital needs of
14 providers.

15 Now, that information was submitted as
16 part of the DSRIIP planning grant
17 applications, and so it gave us certainly a
18 flavor of the magnitude and size of what the

19 potential needs were out there, which was
20 very helpful in terms of what we needed to
21 set aside in the budget. But there's still
22 more that needs to be done in terms of
23 stakeholder engagement. There's already been
24 a lot. So Interfaith Medical Center, which

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1 is one of the facilities, tremendous amount
2 of activity, a community-based process of
3 really looking at what's the future of that
4 facility. There have been other processes
5 that have been done at some of the other
6 challenged facilities.

7 So, you know, what we're saying is
8 that we think we have the resources, now it's
9 really time for everybody to roll up their
10 sleeves and put together a plan that can be
11 implemented. To be honest, the plan is not a
12 plan that will be overnight implemented.
13 Some of this is going to take years to
14 transition. But we actually think we have
15 the funds now available within the confines
16 of the global cap to facilitate what would be
17 a multiyear transition to a sustainable
18 high-performing healthcare delivery system
19 for all Brooklyn residents.

20 SENATOR SAVINO: And finally, one last
21 question. Is the HHC eligible for any of
22 these capital funds?

23 MEDI CAID DIRECTOR HELGERSON: Yes. In
24 fact, HHC is a facility that is definitely

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1 central to this discussion. They're across
2 the street from SUNY Downstate, which is one
3 of our more challenged facilities in the
4 borough.

5 I think a very positive development
6 within DSRIIP has been a partnership that has
7 been formed between SUNY Downstate and HHC,
8 really for the first time discussions going
9 about how they can come together and work
10 together. And they share a lot of patients.
11 Possibilities of clinical integration are now
12 being discussed, which I think is very
13 positive and hopefully sets us up for a path
14 of sustainability and even improved health
15 outcomes for residents.

16 SENATOR SAVINO: Thank you.

17 CHAIRMAN FARRELL: Assemblyman
18 Garbarino.

19 ASSEMBLYMAN GARBARINO: Thank you,
20 Chairman.

21 I have a few questions. To follow up
22 on Assemblyman Rai'a's questions before, how
23 do you guys expect the proposed cut in the
24 average wholesale prices minus 24 percent to

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1 affect people's access to prescription drugs
2 or pharmacy employment? You know, if you're
3 going to pay them less than what it costs
4 them to get it through Medicaid, or the

5 pharmacies less than, you know, what it costs
6 them, how do you expect that to affect people
7 on Long Island and New York City and all
8 throughout New York State?

9 MEDICAID DIRECTOR HELGERSON: Sure.

10 So in terms of the AWP minus 24 percent, we
11 still think, as I say, based on the survey
12 that that's basically the average acquisition
13 cost for pharmacies all across the state.

14 That said, on a drug by drug basis --
15 and we have a process for this -- if we do
16 come across situations in which the price as
17 set by the state is insufficient and the
18 provider can provide us with documentation
19 that shows that the price is not sufficient,
20 we can and we do modify that price.

21 It's a fluid marketplace in the sense
22 that prices rise and prices decline.
23 Pharmacies are negotiating various agreements
24 on a regular basis. So we have the

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1 flexibility built into the current system
2 that if we do come across situations where
3 the ingredient price is more than what we're
4 currently paying, that we have the ability to
5 adjust upwards the price. And not just for
6 that one pharmacy, but we systemically adjust
7 that price up in terms of what is paid to all
8 pharmacies.

9 ASSEMBLYMAN GARBARINO: So if it turns
10 out that you're paying them less than what it

11 costs them, you'll raise the reimbursement or
12 you'll raise it up to what the cost is to
13 them or --

14 MEDICAID DIRECTOR HELGERSON: That's
15 correct.

16 ASSEMBLYMAN GARBARINO: All right.
17 Because I know you have your study or your
18 survey, but I've been speaking to a lot of
19 pharmacists in my district, and all I hear is
20 they get paid -- you know, it doesn't make
21 sense they get paid less than what -- I'm
22 from Long Island -- they get paid less than,
23 you know, what it costs them.

24 So as long as you guys can do that,

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1 you know, I hope that happens.

2 On a separate note, since nobody from
3 DFS is coming today, I have a question about
4 there's a regulation that's changing at the
5 end of this year about self-funded plans.
6 You know, employers that, you know -- right
7 now if you have 50 employees or more, you can
8 buy stop-loss insurance. At the beginning of
9 2016, that regulation is going to change to
10 only people with a hundred employees or more.

11 Why are you guys taking away that
12 option for -- especially on Long Island,
13 there's a lot of businesses that have between
14 50 and 100 employees. Why are you taking
15 away that self-funding option?

16 MEDICAID DIRECTOR HELGERSON: I think

17 the good news is that we are unable to answer
18 that question --

19 (Laughter.)

20 MEDICAID DIRECTOR HELGERSON: -- being
21 that we are not from the Department of
22 Financial Services. But we'll be happy, I
23 think, to take that back and get you an
24 answer from our colleagues at DFS.

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1 ASSEMBLYMAN GARBARINO: All right.
2 Well, if they're listening, what concerns me
3 is if those -- I have employers in my
4 district that have, you know, between 50 and
5 100 employees. And if they have to go to
6 fully insured plans and lose the self-funding
7 option, you know, they're going to be
8 spending about \$170 a month more for these
9 plans.

10 And my question is, for them, you
11 know, is the reason behind this because these
12 self-funded plans are not taxed and these
13 fully insured plans are taxed? And if that's
14 the case, is there a budget projection for
15 how much money this is going to bring in in
16 2016?

17 EX. DEP. COMMISSIONER DRESLIN: Right.
18 So we'll be sure to have staff get back to
19 you on that from DFS.

20 ASSEMBLYMAN GARBARINO: All right. I
21 appreciate that.

22 EX. DEP. COMMISSIONER DRESLIN:

23 Absolutely.

24 CHAIRMAN DeFRANCISCO: Senator

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1 Bonacic.

2 SENATOR BONACIC: Good morning. Thank
3 you both for being here this morning.

4 I guess my question is directed to the
5 executive deputy commissioner, Ms. Dreslin.

6 I was reading that you want to implement the
7 Basic Health Plan under the Affordable
8 Healthcare Act.

9 Now, in the spring there's going to be
10 a Supreme Court decision on whether the
11 subsidies to support the health exchanges are
12 constitutional or not. And there's
13 speculation that that guts Obamacare in the
14 event the Congress does not want to correct
15 language and keep Obamacare as a foundation,
16 and they move to another health plan delivery
17 system.

18 Now, having said that, do you have --
19 are you anticipating how that would play out
20 as a Plan B if that was ruled
21 unconstitutional? I'd like you to react to
22 that question, if you would.

23 Thank you.

24 EX. DEP. COMMISSIONER DRESLIN: Thank

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1 you.

2 MEDI CAID DIRECTOR HELGERSON: Yes, I
3 can answer it. So in the spring, the Supreme

4 Court decision that you are -- or the
5 potential Supreme Court decision that you're
6 referencing really relates to whether or not
7 it is legal for the federal government,
8 operating the exchange in a majority of the
9 states -- not New York, but in other states
10 where it's the federal government
11 administering the exchange -- whether or not
12 tax credits are available to help subsidize
13 insurance in the federal exchange.

14 So here in New York we have our
15 state-based exchange. And so no one is
16 challenging whether or not, under the very
17 strict reading of the law, whether or not
18 states who administer their own exchanges
19 will be able to continue to see the flow of
20 tax credits for anyone who is eligible to
21 receive those tax credits on the state-based
22 exchange.

23 So in a sense, that Supreme Court
24 decision, while challenging in states other

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1 than New York that have not done their own
2 state-based exchange, is not really a problem
3 for us. And so therefore it doesn't put at
4 risk the state's proposal to implement the
5 Basic Health Plan.

6 SENATOR BONACIC: Thank you.

7 CHAIRMAN FARRELL: Assemblyman Oaks.

8 ASSEMBLYMAN OAKS: Thank you,

9 Chairman.

10 Just going back, the DSRI P dollars,
11 \$6.4 billion over five years, the target is
12 25 percent reduction of hospitalization, or
13 avoiding that many. What is the starting
14 point on that? Are we using a date certain,
15 or how is that starting point of how are we
16 going to know we've made the 25 percent
17 reduction?

18 MEDICAID DIRECTOR HELGERSON: Sure.
19 So it's 25 percent reduction in avoidable
20 hospital use, just to be clear that it's not
21 just a 25 percent reduction in all hospital
22 use. Most hospital use is appropriate,
23 people are using care. But what we're really
24 trying to do is target when someone is going

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1 into an emergency room, going into a hospital
2 either on an initial admission or a
3 readmission when, if the delivery system had
4 done a better job, that would not have
5 occurred. It's usually as a result of an
6 overall failure of the delivery system to
7 meet the needs of the person in the most
8 appropriate setting. And so that's really
9 what we're targeting.

10 So in terms of 25 percent reduction,
11 what does that mean, so each of the
12 25 performing provider systems will have its
13 current performance established and establish
14 a baseline. And then the goal is that each
15 and every year we want to see a reduction in

16 avoidable hospital use.
17 Now, payments to the performing
18 provider systems that will be impacted upon
19 their success or failure in those measures
20 really start to make a meaningful difference
21 starting in Year 3, so in Years 3, 4, and 5.
22 So it gives each performing provider system
23 an opportunity to stand up the infrastructure
24 in order to implement their projects so that

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1 they can actually achieve the results.

2 But it's basically each performing
3 provider system is held accountable based on
4 making improvements compared to where they
5 start, which is where they are today.

6 ASSEMBLYMAN OAKS: And so the targeted
7 time for the 25 percent is?

8 MEDI CAID DIRECTOR HELGERSON: The full
9 five years.

10 ASSEMBLYMAN OAKS: The full five
11 years.

12 Back to a point that you had made
13 earlier, 1.9 million people have signed up
14 through the exchange, 1.4 million you said
15 were on Medicaid. You also said how many had
16 not enrolled before or not been in healthcare
17 before. I missed that number that you gave.

18 EX. DEP. COMMISSIONER DRESLIN: Eighty
19 percent of the 1.9-plus-million had reported
20 no coverage at the time of enrollment.

21 ASSEMBLYMAN OAKS: Eighty percent,

22 thank you.

23 So just following up with a few of
24 those numbers, do we know how many people had

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1 had insurance but then with a nonqualifying
2 plan who -- you know, then have been picked
3 up? Do we know those numbers?

4 EX. DEP. COMMISSIONER DRESLIN: I can
5 get back to you with those numbers.

6 ASSEMBLYMAN OAKS: My sense would be
7 as we look at the overall success, maybe they
8 ought to be pulled out of that. In other
9 words, they had insurance, then they didn't
10 because of the action we took. But -- and so
11 we wouldn't know, then, if we don't know
12 exactly how many we had, we don't know what
13 percent of those went to private plans versus
14 Medicaid. I would appreciate, as you look at
15 that, too, enrolled before.

16 Do we know -- again, a few questions
17 about this, employer-paid healthcare today
18 versus pre-Affordable Care Act. So do we
19 have more people getting private healthcare
20 or fewer today? Do we know those numbers?

21 MEDI CAID DIRECTOR HELGERSON: Right.
22 So we do track, and nationally it's tracked,
23 the percent of total health insurance that is
24 employer-based, so people who receive it

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1 through their employer.

2 We have been in a pretty steady
3 decline nationally, and here in New York as
4 well, in terms of employer-sponsored
5 insurance. That accelerated with the Great
6 Recession. A lot of jobs were lost,
7 obviously, and not all the jobs that were
8 created offered the same kind of health
9 insurance benefits of the past.

10 So it's a -- you know, trying to
11 separate out the impact of the Affordable
12 Care Act from what is otherwise a general
13 decline in employer-sponsored insurance is a
14 challenge to do. But I think what makes us
15 feel that we're doing a pretty good job of
16 making sure that we're targeting who needs to
17 get targeted is that 80 percent number, that
18 the vast majority of people who are coming to
19 the exchange really don't have a health
20 insurance product. Maybe they did prior to
21 job change, you know. And unfortunately
22 they're manufacturing jobs and others that
23 have often provided health insurance
24 benefits.

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1 But it is one of those things that we
2 look at, because we certainly do not want to
3 have the exchange crowd out good employer-
4 sponsored insurance. And I think we'll have
5 to watch particularly the small-group market
6 over time to see how it performs. We're
7 hopeful that with the SHOP, that we will

8 create a more robust small-group market than
9 what was the case prior to the Affordable
10 Care Act.

11 ASSEMBLYMAN OAKS: The next thing I
12 guess I'd like to -- we're getting pretty
13 close, we're under the cap this year that
14 we've imposed for the state on Medicaid
15 spending, but we're getting perilously close,
16 I think, to that. And there's a concern that
17 we're going to see some significant increases
18 in the future. Do we have projections on
19 that? Are we confident we can stay within
20 the cap that we've self-imposed in the state?

21 MEDICAID DIRECTOR HELGERSON: Well,
22 we've been living under the global cap for
23 four years, so we -- and we've spent a
24 tremendous amount of time and energy trying

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1 to project how we will spend money. It is a
2 very large and complex program with lots of
3 puts and takes in it. But we know a lot more
4 today about how the program functions than we
5 did four years ago, and we apply that
6 knowledge and understanding every day to
7 honing our efforts and feel --

8 ASSEMBLYMAN OAKS: And any other --
9 I'm sorry, are there any Medicaid cost-saving
10 measures that we're proposing now or looking
11 at that are going to help in that process?

12 MEDICAID DIRECTOR HELGERSON:
13 Absolutely. So in this budget, as in past

14 budgets, we are proposing a balanced score
15 card, meaning that we propose investments,
16 things like some of the things we talked
17 about, but also savings initiatives that are
18 designed to generate a rate of return and
19 help control costs in the program.

20 So we feel next year that we have
21 presented to the Legislature a balanced
22 Medicaid program and one that will lead to
23 greater efficiencies.

24 To give you a sense of the success to

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1 date, we have reduced per-recipient spending
2 in New York State Medicaid down to 2003
3 levels. That is a 10 percent reduction on a
4 per-recipient basis. So in an era where
5 costs in healthcare generally tend to grow in
6 some years at double-digit percent rates, or
7 certainly in single-digit rates, we have
8 actually been to reduce overall Medicaid
9 spending.

10 If you look at total spending in
11 Medicaid, basically it's been flat throughout
12 the MRT period, yet at the same time we've
13 increased enrollment by 1.1 million people.

14 So we feel that we have a strong track
15 record but we have to continue to be vigilant
16 in terms of managing this big program. We're
17 a third of the state budget, and if we have a
18 budgetary problem, it's a budgetary problem
19 for the entire state, so -- but we feel that

20 the budget that's proposed lives within its
21 means and the amount that the global cap
22 would otherwise have given us under state
23 statute.

24 ASSEMBLYMAN OAKS: Thank you.

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1 CHAIRMAN FARRELL: Thank you.

2 CHAIRMAN DeFRANCISCO: That's an
3 incredible record as far as keeping Medicaid
4 costs under control that were strangling us
5 in the past, and you should be commended for
6 that.

7 With respect to the issue that the
8 Assemblyman just asked you about, you gave us
9 the percentage of people that have enrolled
10 in the healthcare system. And how much of
11 those people, what percentage of the total
12 enrollment is people that were previously on
13 Medicaid?

14 MEDICAID DIRECTOR HELGERSON: Sure.
15 Well, what is true is that some of the
16 population that we're seeing migrate to the
17 exchange are individuals who normally would
18 and were encouraged to go through the renewal
19 process at the county level, but for one
20 reason or another did not do that and came to
21 the exchange.

22 Reasons for that could be that they
23 saw the advertising, they thought they might
24 be eligible for a qualified health plan, but

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1 they came to us through the New York State of
2 Health and applied and found out they were
3 deemed to be eligible for Medicaid again if
4 they were renewing.

5 So it's a little hard to sort of
6 ferret out how many of the Medicaid
7 1.4 million were previously on Medicaid, but
8 many of them -- in fact, most of them are.
9 And so it's somewhat of a migration that's
10 naturally occurring. We anticipate
11 eventually the counties will no longer be in
12 the business of determining Medicaid
13 eligibility. Right now, they're doing
14 renewals. We do new starts for what's called
15 the MAGI population.

16 But we can certainly pull together
17 some additional statistics for you if that
18 would be helpful.

19 CHAIRMAN DeFRANCISCO: Well, you can
20 see the importance of the question. If
21 someone is getting healthcare from Medicaid
22 and then they're one of the 1.2 million or
23 whatever it is that have gotten a policy --
24 but we're still paying, the same people are

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1 just in a different program. And the real
2 question is, you know, what is the real
3 advantage of this program if you're just
4 changing the title of where their insurance
5 is coming from.

6 MEDICAID DIRECTOR HELGERSON: Right.

7 I mean as I think we said, though, there
8 was -- roughly 1.4 of the almost now
9 2 million people who have been enrolled were
10 enrolled in Medicaid. Of those, a portion
11 weren't eligible for Medicaid in the past or
12 were what we call the woodwork effect, which
13 is individuals who weren't on Medicaid,
14 didn't have any insurance, were eligible for
15 Medicaid but they just didn't know it.

16 And so now with all the publicity,
17 folks are coming to the exchange, finding out
18 they're Medicaid-eligible, and therefore
19 getting enrolled. So we think that's a real
20 benefit. We think the woodwork effect is
21 beneficial to reducing the uninsured rate.

22 But then also you have 600,000 people
23 who are in qualified health plans on the
24 exchange. And that's, you know, over half a

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1 million people, New Yorkers who are now
2 commercially insured that weren't before the
3 Affordable Care Act.

4 And then the last benefit, obviously,
5 is reductions of premiums in the individual
6 market, which has been quite substantial.

7 CHAIRMAN DeFRANCISCO: Okay. My
8 understanding of one of the theories of this
9 whole healthcare act would be that the
10 concept would be the younger, healthier
11 people start enrolling, and it helps pay for
12 the cost of those that are unable to -- that

13 have to be subsidized in some way.

14 Now, do you have any idea what the age
15 range of these people are?

16 MEDICAID DIRECTOR HELGERSON: Yes. We
17 do have it, we have that information. I
18 don't have it in front of me right now, but
19 we can certainly get it for you to give you a
20 flavor of -- within the various age ranges.

21 What I can tell you is, to date, the
22 sign-up that we've seen has pretty much
23 stayed within original projections. So --

24 CHAIRMAN DeFRANCISCO: Age

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1 projections?

2 MEDICAID DIRECTOR HELGERSON: Yes. So
3 it was projections done as part of the
4 estimates that helped us to sort of
5 anticipate what the impacts would be.

6 And one of the things that -- one of
7 the key policy questions which you're raising
8 is are we attracting a mix of patients,
9 including the younger population who may
10 think they're healthy and don't really need
11 insurance and don't want to pull money out of
12 their own pockets to buy it.

13 And we made some projections in terms
14 of what those percentages would be. And we
15 felt that so far, at least, we've stayed
16 within our projections. But we have that
17 data that we can make available for you.

18 CHAIRMAN DeFRANCISCO: I'd appreciate

19 it. Because it just seems to me if you're
20 25 years old, you don't have a spouse or
21 children, and you're fined -- I don't know,
22 what do you get fined?

23 MEDICAID DIRECTOR HELGERSON: It's
24 very small in the first couple of years.

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1 CHAIRMAN DeFRANCISCO: Very small.
2 And you can't prohibit someone from joining
3 for preexisting health conditions. So it
4 would seem very -- much more of an incentive
5 for those people not to get in the system,
6 and therefore not have the additional cash to
7 deal with everybody else.

8 But if you can get me those, that
9 would be helpful.

10 DSRIIP, just -- well, not DSRIIP. I
11 don't know. I don't know what it is, there's
12 so many RIPS and DISs and everything else.
13 But you talked about the \$700 million going
14 to Brooklyn, \$300 million going to Oneida
15 County. Those areas, did they apply for this
16 money?

17 MEDICAID DIRECTOR HELGERSON: So in
18 the case of Brooklyn, I think we've been --
19 everybody has been well aware of the
20 challenges that have existed there in the
21 state, there's been multiple efforts around
22 trying to put together --

23 CHAIRMAN DeFRANCISCO: I got it. I
24 got it. Just did they apply for it?

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1 MEDI CAID DI RECTOR HELGERSON: They
2 have not. But before any money is allocated,
3 they would have to apply.

4 CHAI RMAN DeFRANCI SCO: All right. So
5 some internal process took place where you're
6 reserving that money. You mentioned in your
7 testimony, unless I misheard you, that Oneida
8 County, the system there did apply in their
9 application, they --

10 MEDI CAID DI RECTOR HELGERSON: They did
11 not apply, they submitted to us a concept
12 paper that was very attractive that -- but
13 before any funds are actually allocated,
14 they're going to have to go beyond a concept
15 paper to a much more detailed application in
16 order for the funds to be allocated.

17 CHAI RMAN DeFRANCI SCO: I understand
18 that. How about the rest of the systems
19 throughout the state? Did they know they
20 should -- had the opportunity to give you
21 this information so they could be on the
22 final list before they apply?

23 MEDI CAID DI RECTOR HELGERSON: So we
24 received the Oneida proposal, which was

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1 unique, and we decided to propose to fund a
2 Oneida County proposal. But in the case of
3 Brooklyn, it was just a long-standing, known
4 problem that we've had that we knew we needed

5 to address at some point and no one else was
6 prepared to do it.

7 But what I would say on that is that,
8 you know, there's the \$1.2 billion, which is
9 a formalized procurement process which is
10 ongoing.

11 CHAIRMAN DeFRANCISCO: Okay. But did
12 the rest of the systems throughout the state
13 know that they could make their situation
14 known to you before you start carving out to
15 other people?

16 MEDICAID DIRECTOR HELGERSON: No, they
17 did not, Senator.

18 CHAIRMAN DeFRANCISCO: Well, that
19 doesn't seem fair, does it?

20 MEDICAID DIRECTOR HELGERSON: Well, I
21 mean, I think that the process here is --
22 this is the Governor's proposal, and
23 obviously the Legislature has its opportunity
24 to review that proposal before it becomes

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1 law.

2 CHAIRMAN DeFRANCISCO: And lastly --
3 I'm beyond my time. The last category is
4 \$400,000 for rural health hospitals. Now,
5 that works perfectly because it's upstate,
6 downstate. But if we don't have a -- equal
7 shares, right? But if we don't know what
8 "rural" is, and it's up in the air, that
9 "rural" could be used for something below the
10 Mason-Dixon Line, as opposed to upstate. Is

11 that fair to say?

12 MEDI CAID DI RECTOR HELGERSON: We
13 definitely don't want to spend any money
14 south of the Mason-Di xon Li ne, but --

15 (Laughter.)

16 CHAI RMAN DeFRANCI SCO: I was trying to
17 be humorous.

18 MEDI CAID DI RECTOR HELGERSON: I hear
19 you.

20 And so what I would say is that we'd
21 be more than willing, I think, to work with
22 all of you to define "rural" prior to the
23 conclusion of the budget process.

24 CHAI RMAN DeFRANCI SCO: Okay, thank

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1 you.

2 CHAI RMAN FARRELL: Thank you.

3 Assemblyman Crouch.

4 ASSEMBLYMAN CROUCH: Thank you. Thank
5 you, Mr. Chair man and Commi ssi oner.

6 My understanding is if a person owns
7 property or owns their home and they fall on
8 hard times so they have to access some
9 benefits, that there's a lien placed on their
10 property, so once they come back into good
11 financial times, you can, you know, get rid
12 of that lien, you have to pay the money back.
13 Or in other words, if you sold your house
14 you'd have to reimburse Medi cai d. Am I
15 correct in that?

16 MEDI CAID DI RECTOR HELGERSON: Ri ght.

17 So I think what you're talking is that in the
18 case of the need for long-term-care services,
19 there are -- for certain services,
20 long-term-care services, there are what are
21 called asset tests, requirements that
22 individuals must utilize some of their assets
23 in order to cover their long-term-care
24 expenses before Medicaid will become the

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1 payor for those services.

2 And those rules take various forms,
3 and they can take the form of liens.

4 ASSEMBLYMAN CROUCH: How about in the
5 case of -- well, I'll be specific. I had a
6 lady call my office, she had health insurance
7 but it went away when the new healthcare came
8 in. And so she tried to access healthcare on
9 the website. And she owns some property.
10 She said, "I'm not rich, but I'm paying my
11 bills, I was paying for my health insurance.
12 I'm property-rich and cash-poor."

13 But it kept kicking her over into the
14 Medicaid benefit for the insurance. And she
15 couldn't get an answer, I couldn't find an
16 answer for her. After talking to some
17 people, they couldn't answer it.

18 She said, "Will they attach a lien on
19 my property?" She said, "I'd like to be able
20 to give my property to my kids." And so she
21 refused to -- it ended up she refused to sign
22 up.

23 I was told that she should consult an
24 attorney who is versed in elder care. And

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1 she said, "I've already talked to two of
2 them, and they can't answer it either." So
3 she went without insurance because she wasn't
4 about to have a lien put on her property for
5 accessing Medicaid while she was here, you
6 know, working.

7 MEDI CAID DIRECTOR HELGERSON: We would
8 be happy to work with you and your office and
9 help the woman that you describe.

10 I would say that generally speaking,
11 with regards to Medicaid eligibility, outside
12 of long-term-care services -- and so I don't
13 know the exact circumstances of what services
14 the woman is in need of. But for --

15 ASSEMBLYMAN CROUCH: Well, in
16 purchasing health insurance --

17 MEDI CAID DIRECTOR HELGERSON: Just
18 regular insurance.

19 ASSEMBLYMAN CROUCH: Yeah. It put her
20 over into the Medicaid.

21 MEDI CAID DIRECTOR HELGERSON: But in
22 Medicaid, unless you need long-term-care
23 services or you're basically going to be
24 determined disabled -- so if that's not an

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1 issue, that's not a need, then there are no
2 asset tests. So there would be no threat of
3 a lien, and that she should be able to enroll

4 based on her income. And in the case of
5 Medicaid, there are no premiums and just very
6 nominal cost-sharing.

7 So I apologize if somehow the system
8 didn't work to help this woman access it
9 effectively, and we'd be more than willing to
10 try to get her enrolled, assuming that she's
11 eligible.

12 ASSEMBLYMAN CROUCH: Okay. I will be
13 in contact with her. Because she, you know,
14 was past the sign-up time, and so she's due
15 to pay a penalty this year. To my knowledge,
16 she probably still doesn't have any
17 healthcare -- I haven't talked to her in a
18 while. But she's very upset she couldn't
19 find an answer, nobody could answer that
20 question if there was any assignment of lien
21 on an asset, and so she just refused to be
22 put in a box like that.

23 So I would appreciate maybe something
24 confirming that to my office, please.

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1 MEDI CAID DI RECTOR HELGERSON: Sure.

2 EX. DEP. COMMI SSIONER DRESLIN:

3 Absol utel y.

4 ASSEMBLYMAN CROUCH: Thank you.

5 CHAIRMAN DeFRANCI SCO: We have been
6 joined by Senator Murphy, and he would like
7 to ask some questi ons.

8 SENATOR MURPHY: Good afternoon. And
9 a few qui ck questi ons.

10 You have the proposal of the
11 \$1 billion bond capital. Do you have any
12 idea what the interest rate is on that?

13 MEDI CAID DIRECTOR HELGERSON: I think
14 we have to direct you to the State Budget
15 Office, who could probably answer that. But
16 I can tell you that obviously we're
17 functioning in a very low interest
18 environment right now. And considering it's
19 double-tax-exempt debt issued by a
20 governmental entity, the interest rates are
21 going to be very low.

22 SENATOR MURPHY: Okay. You mentioned
23 that you have approximately 2 million people
24 enrolled. Do you have any type of analysis

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1 of how many doctors are leaving New York
2 State because they --

3 MEDI CAID DIRECTOR HELGERSON: As a
4 result of the Affordable Care Act?

5 SENATOR MURPHY: Not specifically as a
6 result of the Affordable Care Act, but just
7 in general. Inevitably, someone's got to
8 take care of these people.

9 MEDI CAID DIRECTOR HELGERSON: Right.
10 I don't think there's any evidence to suggest
11 that we're seeing a flight of physicians out
12 of New York State.

13 SENATOR MURPHY: I'll tell you
14 firsthand, there are, as one. I have a
15 number of my colleagues that can no longer

16 afford to stay here in New York State.

17 MEDICAID DIRECTOR HELGERSON: I think
18 we'd be happy to look into the situation. As
19 I say, we don't have any statistics to
20 suggest that that's a systemic issue. But
21 obviously we're very interested in doing
22 whatever we can to retain and recruit
23 physicians and all other healthcare providers
24 in order to ensure that we have the best and

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1 most efficient healthcare delivery system in
2 the nation.

3 SENATOR MURPHY: I know, as a
4 healthcare provider, we want to make sure we
5 can take care of everybody. But it comes at
6 a cost one way or another.

7 The second prong of that question is,
8 do you have any -- I know you have roughly
9 around 5200, you know, employees and you have
10 roughly about another 325 new employees. Are
11 any of those being dedicated to the fraud
12 department?

13 EX. DEP. COMMISSIONER DRESLIN: We do
14 work with the Office of the Medicaid
15 Inspector General closely. And we do, on a
16 continuous basis, review the performance of
17 our, you know, recipients of funding.

18 But also back to your workforce
19 question, we do have a number of initiatives
20 to help develop the physician workforce,
21 rural residency programs and rural physician

22 recruitment programs as well. And we'd be
23 glad to work with you if you have additional
24 ideas.

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1 SENATOR MURPHY: That would be great,
2 if you could get me some statistics on that.
3 I'm kind of numbers guy.

4 But, you know, it really boils down to
5 money. And one way or another, we want to
6 keep good physicians here in New York State.
7 We have to make it affordable for them to
8 stay here and obviously giving people, you
9 know, some healthcare. So, you know, these
10 are things that need to be looked at.

11 But the fraud is a big one I'd like to
12 have some statistics on of how many dedicated
13 employees and where you go with that, if you
14 don't mind.

15 EX. DEP. COMMISSIONER DRESLIN:
16 Absolutely.

17 MEDICAID DIRECTOR HELGERSON: And
18 OMIG, after we are done here, the Office of
19 Medicaid Inspector General will be testifying
20 after us. And so they're the main entity
21 within Medicaid that's responsible for
22 detecting fraud and abuse in the Medicaid
23 program.

24 SENATOR MURPHY: Thank you.

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1 CHAIRMAN FARRELL: Thank you.

2 Assemblywoman Gunther.

3 We've also been joined by Assemblyman
4 McDonald, Assemblyman Steck, and Assemblyman
5 Wepri n.

6 ASSEMBLYWOMAN GUNTHER: The first
7 thing I want to ask about is the \$700 million
8 that is going to go to Brooklyn. Now, I
9 remember a few years back that we bailed out
10 that hospital in Brooklyn, that we had a lot
11 of things going on and we bailed them out.
12 And \$700 million is an awful lot of money.

13 So is there a plan? What's going on
14 now that they're broke again? And if you
15 couldn't fix it with the money that you
16 invested, what's going to change at this
17 point? It's a lot of money.

18 MEDICAID DIRECTOR HELGERSON:

19 Absolutely it's a lot of money. I mean, the
20 \$700 million specifically is for capital
21 improvements, so -- we have some very
22 antiquated facilities out in that part of
23 Brooklyn, some of which leads to very poor
24 health outcomes. One of the poorest-

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1 performing hospitals in the entire nation is
2 in that --

3 ASSEMBLYWOMAN GUNTHER: And I ask,
4 like, give me an example of a piece of
5 equipment that would -- you know, I mean
6 we've had healthcare outcomes with antiquated
7 equipment all throughout upstate New York.

8 So tell me what creates -- is it an infection
9 rate? What's going on? Length of stay?

10 MEDICAID DIRECTOR HELGERSON: Yes, I
11 would say in some of these facilities they
12 suffer from all the ills that one would
13 imagine that a healthcare provider would
14 suffer from. In at least one of the
15 facilities, for instance, you are 10 times
16 more likely than the national average to have
17 a hospital-acquired bed sore, just to give you
18 one statistic for one particular provider.
19 And the quality of care there is just not
20 what anyone would deem to be acceptable.

21 But the issue is is that we haven't
22 really had the resources available. We've
23 sort of done sort of fits and starts or
24 little Band-Aids, if necessary, but what we

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1 haven't done is have sufficient resources,
2 both on the capital and operating side, to
3 really transform delivery so that the state
4 can get out of this business of having to
5 constantly be directly subsidizing.

6 And that's what we think the
7 Governor's budget does, is it really creates
8 for us, for the first time, really, a
9 systematic opportunity to change the
10 direction.

11 ASSEMBLYWOMAN GUNTHER: So do they
12 have a new Quality Improvement Plan? The
13 joint commission has been in there,

14 obviously, the Department of Health has been
15 in there. So, you know, an acquired
16 infection is -- there must be a reason why.
17 In other words, if you're going to throw all
18 that money into some -- a system, and I
19 believe that in that Cobble Hill area where
20 they are, that they need that healthcare.

21 But I don't understand like -- they
22 didn't request the money. And the money is
23 put in the budget. But I don't understand
24 why we don't have a plan of improvement.

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1 Because what's going to change is the age of
2 the population. There's got to be a reason
3 why. And, you know, normally you can drill
4 down and find a reason, you know that. There
5 are all kinds of systems in place.

6 So, you know, I question why
7 \$700 million. Why not \$500 million or
8 \$200 million and give the rest to upstate
9 New York and another hospital that needs some
10 improvements or, you know, equipment, because
11 that's an issue in all the poor rural areas.

12 The other thing I want to talk about
13 is, you know, in the news lately, 60 Minutes,
14 they've been talking about the cost of
15 procedures and how they vary from one part of
16 the state to the other for a CAT scan in one
17 place or a colonoscopy -- and now how people
18 are going on diagnostic tourism, they're
19 actually going to other countries to get a

20 colonoscopy, a knee replacement, a hip
21 replacement because of the cost.

22 And it's so much different from Iowa
23 to New York to New Jersey. And, you know,
24 certainly we can't do anything about other

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1 states, but what are we doing to look at cost
2 and --

3 MEDICAID DIRECTOR HELGERSON: Sure.
4 So I'm glad you asked that question because
5 at its core you're pointing out one of the
6 major challenges of healthcare generally in
7 the United States, but particularly here in
8 New York, which is there's a tremendous lack
9 of transparency when it comes to cost and
10 quality. It's very difficult for a
11 healthcare consumer to be able to weigh their
12 choices and make the most informed one in
13 terms of what's going to lead to the best
14 outcome and what's the most cost-effective
15 solution for them.

16 It's also even difficult for payors,
17 Medicaid being the largest payor in the
18 state, or insurers, when they come down to
19 trying to figure out how they can creatively
20 contract, and there's tremendous variation in
21 price.

22 I would say that the more interesting
23 variation isn't so much price, but when you
24 look at for a procedure or a population, you

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1 look at the variation in total cost of care,
2 which takes into account both the price for
3 the service as well as the total amount of
4 utilization across an episode.

5 And right now we have data within
6 Medicaid where we're looking right now to try
7 to better understand why variation exists and
8 then encourage providers and insurance
9 companies to contract more creatively to try
10 to reduce the bad variation, improve
11 outcomes, and lower costs.

12 But in terms of within the context of
13 multipayer, we're also excited about the
14 possibility of having more comprehensive data
15 that looks across all insurance sources to see
16 what kind of variation exists. Not in any way to
17 try to point fingers or to demonize, but rather
18 to create opportunities. Because we think at the
19 end of the day if better information is in the
20 hands of providers and insurers, together they
21 can come up with creative -- and many already
22 are -- creative ways to change the incentives
23 within the delivery that really rewards better
24 outcomes.

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1 Which I think at the end of the day is
2 what we want out of our healthcare system. We
3 want it to be based on how do we provide more
4 value to patients. As opposed to the current set
5 of incentives, which is the more services you
6 provide, whether they add value or not, the more

7 money you get paid as a healthcare provider.

8 ASSEMBLYWOMAN GUNTHER: My fear is
9 that the joint commission has been doing this
10 for a really long time. We're computerized,
11 we're gathering information, we computerize
12 all the nosocomial infections in hospitals,
13 we've targeted ones that are very costly
14 and -- but we have that information. I mean,
15 you've been collecting it -- not you, but
16 generally across the country and of course in
17 New York State. We have quality improvement
18 programs.

19 So I think that is tangible
20 information. And I don't know what we're
21 doing with it. And if we put good money into
22 somebody that can't improve the quality of
23 care, and we have that information -- I don't
24 get it. I don't get it. And you know what,

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1 it's not rocket science to look at the age of
2 a person, all that, and just say, you know,
3 what the heck went wrong? How many days did
4 they stay in the hospital?

5 MEDICAID DIRECTOR HELGERSON: Yes.
6 You're absolutely right. I mean, the issue
7 is that we've had a lot of data but we
8 haven't made it actionable, in the sense that
9 we have not been willing to really change the
10 dynamic in healthcare --

11 ASSEMBLYWOMAN GUNTHER: That's exactly
12 my point. You're exactly right. It's been

13 there, we're spending boatloads of money in
14 the hospital. We pay people to come and get
15 us ready for the joint commission, we pay
16 boatloads of money. They pay boatloads of
17 money when you come in, the Department of
18 Health. You've got this information, and
19 it's been around a long time. You know, I'm
20 not telling you anything you don't know.

21 But it's very frustrating to me as a
22 taxpayer, as representing 130,000 taxpayers,
23 having so many people that can't afford
24 healthcare. Now we have the Affordable Care

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1 Act, and the premiums are going up. And why
2 are they going up? Because we don't have the
3 right controls, in my opinion, my humble
4 opinion.

5 And I just think that if we don't use
6 the information we can, we can come here, you
7 can throw as much money as we want to, but
8 it's the same thing every year. Somebody is
9 going under, and we're going to put some
10 money there.

11 MEDICAID DIRECTOR HELGERSON: Yeah, we
12 need to change the dynamic. Which is we need
13 to move away from a system where you see an
14 ever-diminishing margin of providers,
15 providers stretched, providers making it more
16 and more difficult to provide quality care.
17 We need to move to a reimbursement system for
18 healthcare that actually pays people when

19 they're successful.

20 When the community is healthier, the
21 providers do better financially. And in fact
22 the reverse is the case, which is that as
23 they get sicker, reimbursement -- total
24 reimbursement goes up. And I think that

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1 that's the dynamic we have to break out of,
2 because otherwise we won't have a delivery
3 system that, you know, is generating the
4 outcomes that all citizens in New York should
5 expect.

6 ASSEMBLYWOMAN GUNTHER: And I also
7 think in New York State sometimes we have to
8 look at flexibility and creativity, and
9 sometimes we don't allow that for the people
10 that are in the trenches that really are in
11 the know. And that's not you, I just think
12 in general.

13 CHAIRMAN FARRELL: Thank you.

14 Senator?

15 CHAIRMAN DeFRANCISCO: Senator Krueger
16 for a second round.

17 SENATOR KRUEGER: Thank you.

18 Okay, so this time for Executive
19 Deputy Commissioner Dreslin.

20 There is a cut through Article 7
21 language to the New York Physician Profile
22 program. I believe it's about \$1.2 million.
23 How big is the state budget for the
24 Department of Health? How large is your

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1 state budget allocation?

2 EX. DEP. COMMISSIONER DRESLIN: Over
3 \$130 billion.

4 SENATOR KRUEGER: So this is a
5 program that ensures that all New Yorkers can
6 look up information about their doctor's
7 records, whether they have had violations,
8 complaints. I mean, it's a fundamental
9 consumer protection, as I see it. It
10 provides some level of transparency to those
11 of us who might want to know something about
12 the physician that we are using prior to
13 making the decision that they are the right
14 one for us.

15 Whose idea was it to cut this program
16 out?

17 EX. DEP. COMMISSIONER DRESLIN: The
18 Physician Profile website was -- when it
19 started, it was an innovative website. The
20 department does feel that much of the
21 information that the physicians provide on
22 their own to the website is available in
23 other locations. But we are committed to
24 having appropriate information for consumers

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1 to make educated and informed choices about
2 their providers available. And, you know, we
3 will work to ensure that that necessary
4 information is available.

5 SENATOR KRUEGER: Where else would I
6 get that information as a consumer if not the
7 state website?

8 EX. DEP. COMMISSIONER DRESLIN: There
9 are some other websites. There's some --
10 WebMD and some other additional sites that
11 are available for information about
12 physicians.

13 SENATOR KRUEGER: Are physicians
14 required to put the information up there?

15 EX. DEP. COMMISSIONER DRESLIN: They
16 are not.

17 SENATOR KRUEGER: Does the state have
18 any vetting process for those websites to
19 make sure that they are complete and
20 accurate?

21 EX. DEP. COMMISSIONER DRESLIN: We do
22 not. The physicians provide their own
23 information for the New York State website as
24 well.

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1 SENATOR KRUEGER: But in theory
2 there's a vetting process or a penalty if
3 they were to put fake information up?

4 EX. DEP. COMMISSIONER DRESLIN: We do
5 attempt to make sure that the information is
6 present, yes.

7 SENATOR KRUEGER: I would urge the
8 department and the Governor to revisit their
9 decision to cut this program. If there are
10 ways to improve it -- because it's 2015, not

11 the year 2008 -- if there are ways to make it
12 easier to access, because it still assumes we
13 all have computer accessibility and know how
14 to go through a series of web pages to find
15 the information.

16 But the concept that the State of
17 New York would do away with this service
18 instead of improving it I personally find
19 disturbing. And I certainly hope the state
20 will recognize that for a whopping sum of
21 \$1.2 million on a Department of Health
22 budget, or even a full state budget, is the
23 wrong direction for the state to go.

24 Changing topic, the HPNAP program for

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1 emergency food that is funded through the
2 Department of Health -- I don't know if it's
3 still called the Food Nutrition Division or a
4 different name. So you have an increase in
5 that budget this year; is that correct?

6 EX. DEP. COMMISSIONER DRESLIN:

7 Correct.

8 SENATOR KRUEGER: How much is the
9 increase?

10 EX. DEP. COMMISSIONER DRESLIN:

11 Four-point-five million dollars.

12 SENATOR KRUEGER: Is the increase or
13 the -- that's 4.5, okay. I thought it was
14 2.5.

15 EX. DEP. COMMISSIONER DRESLIN:

16 Four-point-five is the increase.

17 SENATOR KRUEGER: Is the increase.
18 And do you know that in a different section
19 of the state budget, TANF funding through
20 OTDA, they cut funding for the same type of
21 service?
22 EX. DEP. COMMISSIONER DRESLIN: Yes.
23 SENATOR KRUEGER: Yes. So do you
24 think that the increase minus -- I think they

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1 cut \$2 million or \$2.5 million out of the
2 TANF funding. Do you think that's adequate
3 to meet the needs of emergency food providers
4 from throughout the state based on the
5 demands that you've been getting?

6 EX. DEP. COMMISSIONER DRESLIN: We are
7 funding in the amounts that we have
8 available, in every effort to ensure that
9 these who have food insecurity have access to
10 food.

11 SENATOR KRUEGER: Do you hear from
12 providers that they are desperate for
13 additional resources for emergency food?

14 EX. DEP. COMMISSIONER DRESLIN: We
15 have been working with a variety of
16 stakeholders with the Governor's Anti-Hunger
17 Task Force and trying to ensure that we have
18 some creative ways of providing access to
19 food and nutrition for children and adults as
20 well as families and the elderly. So we are
21 working very hard on sort of a multi-pronged
22 creative approach, yes.

23 SENATOR KRUEGER: Again, more of, I
24 guess, an editorial comment than another

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1 question. I'm glad to see the increase in
2 the Department of Health budget. I do think
3 that food and nutrition are direct health
4 issues. And obviously when people get
5 inadequate food and nutrition, we are paying
6 the price through other, much more expensive
7 health interventions.

8 But I wish that the Governor in
9 totality would understand that cutting it out
10 of one agency and putting it into another is
11 not necessarily the path of growth that the
12 providers unfortunately find themselves
13 needing government to help them with.
14 Because the demands for emergency food
15 through the food banks, food pantries and
16 soup kitchen system throughout the state are
17 all documenting massive growth in demand
18 despite the pickup in the economy compared to
19 a few years ago.

20 So I hope that Department of Budget, I
21 guess, in totality understands that when you
22 say you're increasing a program over here by
23 X but you cut out other funds for the same
24 purpose over here, we the public really need

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1 to understand what the dollars and cents
2 actually translate to.

3 Thank you.

4 CHAIRMAN FARRELL: Thank you.

5 Assemblyman Ra.

6 ASSEMBLYMAN RA: Thank you, Chairman.

7 Just a quick question on the proposal
8 to combine a number of the funds for the
9 chronic diseases. And I understand they're,
10 you know, putting together a number of
11 programs that are already existing into that.
12 And then there's a, I guess, 15 percent cut
13 off the top; is that correct?

14 EX. DEP. COMMISSIONER DRESLIN:

15 Correct.

16 ASSEMBLYMAN RA: Can you just
17 elaborate a little bit on that proposal and
18 what is hoped to be achieved by it?

19 EX. DEP. COMMISSIONER DRESLIN:

20 Absolutely. So this is a proposal that the
21 department feels would add to its ability to
22 be agile in the face of changing public
23 health needs. We do, on a continual basis,
24 review the performance of our programs, and

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1 many of the recipients of funding in some of
2 the buckets are the same. And so this will
3 provide some opportunity to improve our
4 administration and to be able to respond to
5 emerging and new initiatives as they come
6 forth.

7 ASSEMBLYMAN RA: And in terms of
8 administration of that kind of new combined
9 program, is there anything being put into

10 place that might kind of ensure like -- for
11 instance, cystic fibrosis. There's a -- the
12 over-21 program is only about \$800,000 in
13 last year's budget, and I think the previous
14 year as well; it serves a relatively pretty
15 small population.

16 Are there any controls in place to
17 ensure that something like that, now that
18 it's combined with the others, still will
19 have adequate funding for that program?

20 EX. DEP. COMMISSIONER DRESLIN: Right.
21 Yes, as I mentioned, we will be looking at
22 the particular programs, how they're
23 performing, the needs that they're serving.
24 And as the department dispenses the funds,

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1 those programs that are high-impact will be
2 funded.

3 ASSEMBLYMAN RA: Okay, great. Thank
4 you.

5 CHAIRMAN DeFRANCISCO: All right, a
6 couple more questions.

7 On that malpractice website, what's
8 the thought behind getting rid of it? The
9 cost, period?

10 EX. DEP. COMMISSIONER DRESLIN: It is
11 part of the savings plan that we are looking
12 at. And again, we felt that much of the
13 information was available in other locations.

14 We are committed to data transparency,
15 and we will work to ensure that the

16 particular consumer information regarding
17 malpractice will be available.

18 CHAIRMAN DeFRANCISCO: Well, rather
19 than inventing the wheel, you've got
20 something that works, number one.

21 And number two, there is no other
22 place you can get it in such a concise way,
23 rather than from going to site to site to
24 site to site, so.

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1 Number two, 2 percent across-the-board
2 restoration of Medicaid rates. It was
3 supposed to happen April 1 last year. Why
4 has it not happened, and where are you with
5 it?

6 MEDICAID DIRECTOR HELGERSON: It's
7 currently pending with CMS for approval.
8 Unfortunately, it's one of a long list of
9 items. We have over a hundred state plan
10 amendments that are currently pending with
11 CMS.

12 So we're working diligently to get it
13 restored. The good news is that when the
14 restoration occurs, it will be retroactive
15 back to April 1 of 2014. So while there's a
16 delay, the providers will see the full
17 restoration.

18 CHAIRMAN DeFRANCISCO: Okay. And how
19 long ago was your proposal submitted to CMS?

20 MEDICAID DIRECTOR HELGERSON: So we
21 did the public notification in advance of

22 April 1, so that we were able to lock in that
23 date. I'd have to go back and check to see
24 when -- there's multiple state plan

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1 amendments that are associated with it. I'd
2 have to go back and check to see when they
3 were submitted. But we've been going at it
4 with CMS, back and forth, for quite a while.
5 There's a number of SPAs that have languished
6 now for a couple of years with them, and it's
7 associated with upper payment limit
8 calculations that are still being worked
9 through.

10 CHAIRMAN DeFRANCISCO: All right.
11 Could you let me know, once you've checked it
12 out, when it was submitted?

13 MEDICAID DIRECTOR HELGERSON: Sure.

14 CHAIRMAN DeFRANCISCO: Okay. And
15 universal settlement. I've been informed
16 that there's over 9,000 nursing home rate
17 appeals for the last 25 years. Now, you're
18 not responsible for the full 25. But what
19 is -- I understand there's settlement
20 discussions going on right now; is that
21 correct?

22 MEDICAID DIRECTOR HELGERSON: That's
23 correct.

24 CHAIRMAN DeFRANCISCO: And could you

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1 tell me where the settlement negotiations are

2 at this point?

3 MEDICAID DIRECTOR HELGERSON: So I can
4 say they're ongoing, and we remain optimistic
5 that we'll be able to reach agreements.

6 Because of the nature that not only
7 are there rate appeals, but there's also
8 outstanding litigation that's also part of
9 the settlement discussions, I have -- there's
10 limits in terms of what we can say at this
11 time.

12 CHAIRMAN DeFRANCISCO: Okay. Now, I
13 heard a rumor -- now, this can't be true, it
14 just can't be true -- that some of the money
15 that might go towards -- if the settlement
16 actually happens, the monies that would be
17 due to some of the recipients of these funds,
18 there's some discussion or some thought that
19 the state may want to use some of those
20 settlement funds to pay towards the
21 2 percent -- the retroactive rate adjustment.

22 MEDICAID DIRECTOR HELGERSON: At this
23 point, I don't think we can comment on the
24 specifics of the negotiations.

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1 CHAIRMAN DeFRANCISCO: Now, just for
2 my two cents, you settle a case that's --
3 cases that have been going on for 25 years,
4 you agree to pay the amount of money that
5 these people are owed, whatever the
6 settlement negotiation says, but part of
7 those discussions is, Well, we also want to

8 use some of the money that we owe you after
9 we've knocked you down in the negotiations,
10 to pay what the Legislature said you have to
11 provide. That doesn't seem too fair, does
12 it?

13 MEDICAID DIRECTOR HELGERSON: It's --
14 it's a multiparty negotiation that's been
15 ongoing I think now for over two years, maybe
16 even closer to three. But, you know, as I
17 say, it's very difficult for us to comment,
18 but I think we hear your concern.

19 CHAIRMAN DeFRANCISCO: Okay. And
20 there's a proposal for the increase in the
21 minimum wage that's been given a lot of --
22 that's been talked about for some time, and I
23 think it's in the Governor's budget. Now,
24 since -- is the state going to give the

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1 nursing homes and all the individuals
2 involved in these funds, are you going to
3 give them a deferment for a couple of years
4 in having to pay the minimum wage until you
5 get them the money that they're --

6 MEDICAID DIRECTOR HELGERSON: Right,
7 so --

8 CHAIRMAN DeFRANCISCO: Because they
9 have to pay their wages whether you get them
10 the money in time or not.

11 MEDICAID DIRECTOR HELGERSON: Right.
12 So we really don't anticipate there being the
13 kind of impact that would require any sort of

14 rate increase above and beyond what the
15 budget already assumes. There's some nursing
16 home enhancements already included in the
17 budget, so at this point we do not anticipate
18 there to be a need for further. But
19 obviously it's one of those things we'll have
20 to monitor. And if at any time it appears
21 that the rates are insufficient given the
22 cost structure, and that the nursing
23 homes are unable to manage the additional
24 costs, we will have to take steps as

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1 necessary to ensure access.

2 CHAIRMAN DeFRANCISCO: Just pay them
3 what they're entitled to. I mean, that would
4 help.

5 Number two, a totally different topic.
6 Administratively, the Health Department
7 enacted -- or not enacted, but put into
8 effect a youth sexual health plan; is that
9 correct? Do you remember when that happened,
10 about May of last year?

11 EX. DEP. COMMISSIONER DRESLIN: Okay.

12 CHAIRMAN DeFRANCISCO: I mean, if you
13 don't know, I'll go to another area.

14 EX. DEP. COMMISSIONER DRESLIN: I
15 would probably have to get back to you, I'm
16 just not familiar with --

17 CHAIRMAN DeFRANCISCO: Okay, I'm just
18 trying to figure out -- I know there's been
19 legislation for something like that for

20 years, and it's never passed both houses.
21 I'm just trying to figure out why the Health
22 Department would just make it part of the
23 requirements of the State of New York.
24 That's basically where I'm going. So if you

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1 get back to me, I'd appreciate that.

2 EX. DEP. COMMISSIONER DRESLIN:

3 Absolutely.

4 CHAIRMAN DeFRANCISCO: And

5 Mr. Helgeson, you were talking about the
6 DSRIIP earlier, and I just have one question
7 about that that I haven't asked yet. Jim
8 Introne, does that name ring a bell?

9 MEDICAID DIRECTOR HELGERSON: Yes, he
10 does.

11 CHAIRMAN DeFRANCISCO: Can you tell me
12 what role he has to play in the selection
13 process of who's going to get some of the
14 \$8 billion and who's not.

15 MEDICAID DIRECTOR HELGERSON: Jim
16 plays no role in that selection process. So
17 Jim's role -- I mean, I think everyone -- or
18 many of you are aware that Jim was deputy
19 secretary for health and healthcare redesign
20 for Governor Cuomo for almost -- basically
21 the first three years of the administration.

22 He agreed, at the request of the
23 commissioner, to come back on a part-time
24 basis to assist us during the DSRIIP

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1 implementation. Particularly as we were
2 working with groups of providers all across
3 the state, Jim played a key role in helping
4 bring together groups of providers around the
5 table.

6 But in terms of the decision-making
7 process for the allocation of funds, we have
8 a very formalized process. There is a
9 consulting firm that's been required for us
10 to hire, called the independent assessor.
11 It's required under the terms and conditions
12 of the waiver. That entity is the first
13 entity that basically scores the
14 applications.

15 Those scores are then brought to an
16 oversight and review panel, which is a
17 nonconflicted group of stakeholders and
18 health policy experts who have basically
19 review oversight responsibilities for
20 basically reviewing the work of the assessor.
21 And then they provide further recommendations
22 on to the commissioner, who can then forward
23 on recommendations to CMS for final approval.

24 CHAIRMAN DeFRANCISCO: All right. Has

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1 the consultant that's going to score these
2 things, have they been named yet?

3 MEDICAID DIRECTOR HELGERSON: Yes,
4 they have.

5 CHAIRMAN DeFRANCISCO: And who is it?

6 MEDICAID DIRECTOR HELGERSON: It's

7 Public Consulting Group.

8 CHAIRMAN DeFRANCISCO: All right. And
9 Jim Introne is a consultant as well, right?

10 MEDI CAID DIRECTOR HELGERSON: He
11 works -- actually has been working as a
12 part-time state employee.

13 CHAIRMAN DeFRANCISCO: Was he ever a
14 consultant on this project?

15 MEDI CAID DIRECTOR HELGERSON: No, he
16 was never a consultant on that project.

17 CHAIRMAN DeFRANCISCO: And do you
18 know, does he work for any particular firm?

19 MEDI CAID DIRECTOR HELGERSON: He does
20 not. He was working -- when he came to work
21 for us, he was working just for us.

22 CHAIRMAN DeFRANCISCO: Okay.

23 Next? Go ahead.

24 CHAIRMAN FARRELL: Mr. McDonald.

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1 ASSEMBLYMAN McDONALD: Thank you.

2 Good morning. I don't know who to
3 direct this question to, but I'm sure you'll
4 pick up on it. And it deals with the
5 pharmacy reimbursement. I know there was a
6 little bit of questioning about it earlier,
7 but I want to just expand about it a little
8 bit more because I think the comments were
9 mostly geared towards independent pharmacies.

10 But as you know, last year there was a
11 lot of discussion about the generic
12 methodology, and I know that there were

13 several meetings held between the Department
14 of Health and all the shareholders in
15 pharmacy. And I don't believe they ever
16 really got to a resolution. I think there
17 were some very constructive meetings, a lot
18 of give and take. And as you know, my other
19 day job is I am a pharmacist, so I do have an
20 idea of what drugs cost and how to purchase
21 them.

22 This AWP minus 24 percent that's being
23 proposed -- and I understand there's a little
24 bit of a way to adjust it by having an

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1 increase in fee. In talking to not only
2 independents but mostly to chains and the
3 long-term-care pharmacies, we're having a
4 very difficult time trying to find anybody
5 who's able to purchase at that dollar amount.
6 So I'm kind of curious -- or that discount
7 amount, excuse me. So I'm kind of curious
8 how you arrived at that.

9 I know there was an acquisition-cost
10 study done in 2012, which is dated now. What
11 was the basis on how you arrived at that
12 dollar amount?

13 MEDICAID DIRECTOR HELGERSON: Yes, so
14 that survey process, which was very
15 extensive, that pulled in a tremendous amount
16 of data from pharmacies all across the state,
17 both community pharmacies as well as chains,
18 and was really designed to look at what's the

19 actual acquisition cost for the pharmacy.
20 And then the idea then also was to do a study
21 that looked at what's the actual cost for
22 dispensing, with the idea being that we would
23 migrate to a system in which that would be
24 the basis of reimbursement.

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1 So there were concerns about that
2 methodology and the updating that would be
3 necessary as a result of having to regularly
4 do this comprehensive survey.

5 And while we had proposed and actually
6 the state law allowed the department to move
7 ahead with AAC's methodology, which dates
8 back to the beginning of MRT in our 2011-2012
9 budget, I think the decision was made not to
10 proceed forward with the AAC in last year's
11 budget.

12 But what we still felt was that we had
13 this data, this information available to us,
14 it suggested what the actual acquisition
15 costs were, and we used that to calculate
16 what would be the discount off AWP, which is
17 the traditional price indices that's used in
18 pharmacy reimbursement. Everybody has always
19 known that average wholesale, you know, was
20 problematic; that's why we always provide
21 some discount off of it. But, you know, it's
22 often challenging for any payor to really
23 understand what's happening between the
24 pharmacist and the wholesaler in terms of

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1 actual acquisition.

2 But I would say that we felt -- we
3 still stand by the validity of the data. And
4 as I say, if we come across examples of drugs
5 where the price is inadequate, we can adjust
6 systematically. But we think overall that
7 AWP minus 24 is appropriate.

8 ASSEMBLYMAN McDONALD: I would not --
9 in my understanding it's AWP minus 24 on
10 brand-name drugs only; is that correct?

11 MEDICAID DIRECTOR HELGERSON: That's
12 correct.

13 ASSEMBLYMAN McDONALD: Okay. I would
14 probably argue that that needs to be
15 reviewed. Because I don't think in the
16 marketplace that's attainable unless we're
17 allowed to purchase from Canada. That's the
18 only way I could see that ever happening.

19 I do agree with you, I've always been
20 a fan of moving away from the AWP minus,
21 particularly in the generic drug market,
22 you're absolutely correct on that. And I can
23 only hope that we get to some kind of
24 constructive decision on that.

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1 Through the course of those
2 discussions, I also understand there was also
3 discussions about trying to get away from the
4 annual exercise. And I've been in pharmacy

5 for 30 years now. So we would come in and --
6 is it a quarter-percent here, is it a fee
7 here, whatever we can do. And trust me, I
8 understand the pressure the department's
9 under, particularly with the Medicaid budget
10 as well.

11 Where are we at in regards -- I know
12 some programs are suggested, you know, what's
13 now called medication therapy management. In
14 other words, instead of focusing on how much
15 more can we squeeze off the provider, how can
16 we get towards better outcomes? Which is
17 really where we want to be.

18 MEDICAID DIRECTOR HELGERSON: Yup.

19 ASSEMBLYMAN McDONALD: And my
20 understanding is a couple of months ago there
21 were some suggestions made. Are we looking
22 deeper into that? Because my belief, and I
23 can speak from firsthand experience, we've
24 seen, with various health plans in the

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1 Capital Region, significant reductions in
2 hospital readmissions and also misutilization
3 of drugs. Are we looking at that as an
4 opportunity? Because we still have some
5 pharmacies out there that are anxious to be
6 participatory in that.

7 MEDICAID DIRECTOR HELGERSON: Yeah,
8 absolutely. In fact, two things. One, we've
9 been encouraging pharmacies to join
10 performing provider systems and become part

11 of those collective efforts to improve
12 outcomes and then, as a result of that,
13 opportunities to benefit financially from
14 participation.

15 But secondly, I think more sort of
16 fundamentally, is we've established what's
17 called the value-based payment group, which
18 is really to look at, you know, a
19 restructuring of how Medicaid reimburses
20 providers, who are -- most of our Medicaid
21 businesses now are managed care. How do the
22 managed-care entities reimburse providers,
23 and how do we migrate away from systems of
24 reimbursement that are volume-based -- so the

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1 more you do, the more you get paid -- to
2 value-based, so the more effective you are as
3 a provider or group of providers in improving
4 patient outcomes and lowering total cost of
5 care, that you see increased reimbursement
6 from that. And the pharmacist community has
7 a representative on that group, and we
8 anticipate further dialogue with pharmacists
9 around what value-based payment means in the
10 pharmacy world.

11 ASSEMBLYMAN McDONALD: I appreciate
12 that. I think truly that is the direction we
13 should have been headed years ago. And I
14 know, as we discussed a couple of months ago
15 at one of the conferences, that's the way
16 things should be.

17 I really would caution, though, that
18 we really take another look at that discount
19 percentage, because I don't think it's going
20 to be attainable. And the reality is if
21 we're relying on having some providers out
22 there in the community provide that
23 value-based care, we might be stretched on
24 that aspect.

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1 On a different topic, and I'll be
2 really quick, Doctors Across New York. I
3 know it's a program that I have met with the
4 constituencies a few times. Is the program
5 successful, is it failing, are we looking to
6 expand it? Where are we at with that?

7 EX. DEP. COMMISSIONER DRESLIN: We've
8 been very supportive of Doctors Across
9 New York, and it is vitally important to have
10 high-quality providers in rural areas and
11 areas that have not as many, in general,
12 healthcare providers as we need.

13 And we are committed to working on
14 workforce issues. There are a number of
15 different initiatives that include workforce
16 initiatives, including the SHIP and DSRI P and
17 also the Doctors Across New York program. We
18 continue to put out grants to fund those.

19 ASSEMBLYMAN McDONALD: Thank you.
20 Thank you.

21 EX. DEP. COMMISSIONER DRESLIN: You're
22 welcome.

23 CHAIRMAN DeFRANCISCO: Senator Hannon.
24 SENATOR HANNON: Many different

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1 things.

2 First, to the department. There were
3 at least three initiatives during last year's
4 budget that I'm curious as to what happened.

5 The first one was in regard to Rape
6 Crisis Center funding, where there was a
7 transfer under suballocation to the Office of
8 Victim Services. Apparently without any type
9 of legislative input, the criteria for who
10 the awards would go to were changed, monies
11 allocated were changed, and what we had was a
12 large series of complaints that the
13 population that ought to be served is not
14 served.

15 So that the whole -- I would like to
16 get some type of review of that, why it was
17 done, what was accomplished, and frankly an
18 accounting for what was not accomplished.

19 EX. DEP. COMMISSIONER DRESLIN: Right.
20 So there's actually two pieces to the answer
21 to that. One is that the Department of
22 Health received two different types of
23 funding for rape crisis. And some of that
24 came from the CDC, and the CDC changed the

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1 way that it allowed states to spend the
2 money.

3 And so what the department did in the

4 first instance was to transfer \$1.8 million
5 of victim services funding to the Office of
6 Victim Services. In many cases it was the
7 same provider who was receiving funding from
8 two different agencies, so it actually
9 made -- it made efficiencies for that
10 particular provider so they didn't have to
11 contract with two separate agencies. And the
12 funding was for actual services to victims.

13 And then as far as the money from CDC,
14 since the parameters of that were changed,
15 the department -- it was necessary for the
16 department to go to a more regional approach.
17 And those fundings are for prevention
18 services. So it sort of -- it went to
19 different pots, and the transfer over to
20 Office of Victim Services was done actually
21 to help out the recipients of the funding so
22 that they didn't have to have multiple
23 contracts with state agencies.

24 SENATOR HANNON: And by going to the

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1 regional services from the county, you took
2 people who were experienced and knew what to
3 do, and you were creating a whole new entity.
4 Without a transition, so that there was no
5 real notice that this was going on.

6 EX. DEP. COMMISSIONER DRESLIN: There
7 was the transition that with the help of the
8 legislative add, the contracts were made
9 whole through April. And it was seen as the

10 best opportunity to make the best use of the
11 funding that we now had available.

12 SENATOR HANNON: I would simply
13 suggest, when we had that suballocation -- a
14 practice that I look very askance about --
15 that we have a far more collaborative model
16 going forward.

17 Let me talk about two other things.
18 During last year's budget we developed a
19 whole process dealing with organ
20 transplantation and set up a whole process so
21 that the state's unused funds, which predate
22 a couple of administrations -- and which were
23 not being done -- were tried to be employed
24 so we would increase the amount of organ

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1 donation in the state.

2 During the course of the subsequent
3 year, there was an RFP released in August.
4 That RFP said that the deadline for responses
5 was sometime in October, I think it was
6 extended to December 1. To date there's been
7 no awarding of anything. To date we are
8 still in the same situation with regard to
9 organ transplants in this state, which has
10 within the past 18 months resulted in CMS
11 giving a warning to this state about
12 penalties that might be enforced.

13 And I view the inaction of the
14 department to be horrible. And when I looked
15 at the RFP, I noticed that a whole extra set

16 of layers of duties were now imposed on the
17 people who would get the RFP, duties that the
18 department itself didn't carry out when it
19 was doing it. So there's several layers here
20 of inaction and misguidance that I think
21 needs to be corrected.

22 More importantly, I think healthcare
23 is being endangered because we're not acting
24 on it. And we'll be speaking about that even

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1 more forcefully as we go forward.

2 EX. DEP. COMMISSIONER DRESLIN: The
3 registry does continue to be operated by the
4 state, and we are actively in the procurement
5 process for that RFP.

6 SENATOR HANNON: What happened to the
7 deadline for responding to the RFP? What
8 happened to the people who -- and I don't
9 know, because it's an RFP and I'm not about
10 to inquire about the procurement process.
11 But I think this is a major black eye.

12 EX. DEP. COMMISSIONER DRESLIN:
13 Understood.

14 SENATOR HANNON: Something else that
15 the Legislature had worked on, specifically
16 the Senate, and that was in regard to Lyme
17 disease.

18 Now, the fact is we did pass the
19 statute codifying what the Office of
20 Professional Conduct had been doing for seven
21 to 10 years, but that was only a little part

22 of what our action was. We appropriated
23 money, we appropriated money for a
24 conference, we appropriate money for data

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1 mining, several other things where the
2 Health Department is doing a good job about
3 Lyme, we're going to help other county
4 departments that were not.

5 We inquired, we received a response
6 back in the beginning of December -- oh, the
7 conference about bringing all the researchers
8 in the state together so we might start to
9 have a center point for a lot of very
10 talented people and maybe we can go forward
11 with tick-borne disease, we haven't heard a
12 thing in the subsequent two months as to
13 what's happened.

14 And I really view that, once again,
15 healthcare is not being served. There was no
16 more popular topic about what we were doing
17 than trying to move forward with Lyme
18 disease. And all of a sudden the state,
19 which has a number of very good people
20 involved in it in its Public Health
21 Department, has not been able to move
22 forward. So --

23 EX. DEP. COMMISSIONER DRESLIN: We're
24 actually very appreciative of the task

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1 force's work. And this February is the first

2 conference. That one will be for healthcare
3 providers, bringing them together. And there
4 will then be a subsequent conference working
5 with the local health departments.

6 SENATOR HANNON: This February? We're
7 in February.

8 EX. DEP. COMMISSIONER DRESLIN: I
9 think it's at the end of the month.

10 SENATOR HANNON: We've received no
11 notice of it.

12 EX. DEP. COMMISSIONER DRESLIN: We'll
13 make sure that you receive the information.

14 SENATOR HANNON: We worked very hard
15 to develop the guidelines and the outline of
16 that conference. So you can't run this thing
17 alone.

18 EX. DEP. COMMISSIONER DRESLIN:
19 Absolutely. We'll make sure that we reach
20 out to your office and coordinate.

21 SENATOR HANNON: A couple of other
22 things in regard to the department.

23 I echo Assemblyman McDonald's thoughts
24 about Doctors Across New York, the funding,

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1 the flat funding, and the delay in awarding
2 the monies to the people who have gotten the
3 grants is just not helping. Rural hospitals
4 throughout the state talk about that program
5 being a key to their moving forward. And as
6 you're looking at all of the other requests,
7 that program becomes a key that we ought to

8 increase the funding for.
9 WebMD. I don't know if you know this,
10 but WebMD is not necessarily a reliable
11 alternative. If you look at its site and you
12 say "sources of funding for WebMD," grants
13 from all the major pharmaceutical companies.
14 So if we've held them at bay for academic
15 profiling, I would think we would also hold
16 them at bay for providing the information
17 about the physicians.

18 Nothing could be more reliable than
19 information from government. And that site
20 probably hasn't been updated in 15 years and
21 ought to be rethought so it's even more
22 consumer-friendly.

23 The last thought for the department --
24 because I have a few for you,

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1 Mr. Helgeson -- is the thing called State
2 Health Information Network, SHIN-NY. Last
3 year the proposal was to give them, on an
4 annual basis, between \$70 million to
5 \$100 million of ongoing HCRA funding on a
6 permanent basis. The Legislature said no.
7 We said we'll give you money, but we want to
8 have a work group. Because there are a lot
9 of unanswered questions.

10 I believe the department has been
11 consulted and has made some real progress on
12 that. But then again, I find in the budget
13 they want permanentization and they want

14 continuation of that funding. So we're going
15 to be looking for detail as to where the
16 money went, how it was spent, and what kind
17 of progress can be made as we go forward with
18 it.

19 Still, in other words, there's been
20 actual -- I commend you for this -- progress,
21 but there's further steps to go.

22 Mr. Helgeson -- oh, one last thing
23 for the department. I look askance at the
24 request for 300 non-civil service jobs just

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1 to be picked by the department. It's in
2 there, it's in the middle of the budget,
3 300 jobs not subject to civil service. I
4 commend you for your boldness, but not
5 necessarily for the process.

6 MEDICAID DIRECTOR HELGERSON: I can
7 explain that, if that's helpful, what that
8 proposal is.

9 So that's what we call an in-sourcing
10 initiative. So throughout Medicaid redesign,
11 we've used some consultants to assist us in
12 launching projects, like our Health Home and
13 things like that. The Legislature has been
14 extremely helpful in granting us some
15 flexibility to allow us to be able to
16 implement things that are designed to save
17 money and implement them quickly, because
18 particularly in our first year we were under
19 such tremendous time pressure to generate a

20 very, very large sum of money in terms of
21 savings, \$4 billion.

22 So what we're proposing now is to
23 basically create an opportunity for some of
24 those contractors to actually move into state

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1 positions. Now they'll basically -- it
2 creates a pathway for them. But they still
3 will have to take exams, they'll still have
4 to go through a process to become permanent
5 employees. But the process that we're
6 proposing, which we worked with civil service
7 on, is akin to what was done for ITS and how
8 they in-sourced some of their employees -- or
9 contractors.

10 It was also for the state takeover of
11 Medicaid administration, we pursued a
12 somewhat similar approach for county
13 employees. Because as the state was taking
14 on responsibilities from the counties, we
15 wanted to give the workers who live in
16 counties who do the job today to have
17 opportunities to continue that work if they
18 so chose.

19 So it is ground that we have crossed
20 before. But that's in essence the rationale
21 for that proposal.

22 SENATOR HANNON: It's still 300.

23 MEDI CAID DIRECTOR HELGERSON: Up to
24 300.

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1 CHAIRMAN FARRELL: Assemblyman Weprin.

2 SENATOR HANNON: No, no, no, I'm not
3 finished.

4 CHAIRMAN FARRELL: I'm sorry.

5 SENATOR HANNON: I'm not finished. I
6 have some more for Mr. Helgeson.

7 The construction monies. I find that
8 the multiple streams of the construction
9 monies lead to confusion. And unlike Senator
10 DeFrancisco's point of did people know about
11 it, ever since we've had HEAL grants in this
12 state, starting in 2007, people who run
13 hospitals or nursing homes or any
14 community-based clinics or anything like that
15 know there are grants available and, if they
16 are serious and creative and have proposals,
17 they can -- it can be done.

18 But you've proposed the DSRIIP with
19 reduction of hospital admissions. That's a
20 different whole conceptual thought than what
21 we did with the HEAL grants and the hundreds
22 of millions of dollars that went with the
23 HEAL grants. And I think there needs to be
24 an articulated conceptual progress as to

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1 what's different now. I don't necessarily
2 find the \$700 million and the \$300 million
3 Brooklyn/Oneida as conceptually different.
4 It looks like it's business as usual. And
5 what are we going to do that's different?
6 And I think that's what needs to be

7 articulated.
8 And the second part of it is, does it
9 have to be pure cash for everything? Can it
10 be something that leverages other monies,
11 leverages private financing, leverages paying
12 off debts so there can be mergers? There's a
13 number of different things that need to be
14 done. And I think it needs to be put
15 together, it needs to be articulated so
16 people know what's happening. Otherwise, you
17 know, we hear, Well, so-and-so wants a new
18 hospital. That's not supposed to be the
19 direction you're going in.

20 MEDICAID DIRECTOR HELGERSON: Correct.

21 SENATOR HANNON: So that really
22 just -- I think we have to learn better than
23 what we did. And learn better than what we
24 did during the HEAL grants.

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1 A couple of other things. Basic
2 Health Plan, that's an enormous expansion. I
3 know that the up-front money allows the state
4 to capture payment for people who are, by the
5 courts, to be covered in the state. And
6 that's \$600 million the first year. I worry
7 about what happens the second, third, fourth
8 year. I worry about what happens if the
9 Congress pulls the rug out from under it,
10 because that's a very likely thing when they
11 discover the rest of the things about
12 healthcare and Obamacare.

13 I wonder about how the exact
14 functioning is going to work. We call them
15 the Aliessa population. How will they be
16 different under Basic Health Plan versus
17 non-Aliessa population under Basic Health
18 Plan? Are we going to have two classes? Are
19 we going to have different cards? I don't
20 think this has been well thought out.

21 Last year we talked about Basic Health
22 Plan, if it was in the financial interests of
23 the state. Well, the financial interests are
24 not just 12 months of the budget, but an

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1 ongoing basis. We've already increased the
2 amount of people in New York State under
3 Medicaid, so almost one-third of the
4 population of this state is under Medicaid,
5 maybe even more. Within a percentage point
6 or two. So the question of expansion really
7 needs to be thought out as to where we're
8 going and how much we're doing.

9 Just a couple of the other things.
10 And I think the question of the exchange
11 itself. Basic Health Plan would be part of
12 the exchange. Increased Medicaid
13 administration, part of the exchange. This
14 tax, part of the exchange. And I think it's
15 going to all become much more heightened.

16 If you read through Robert Pear's
17 story in yesterday's New York Times about the
18 immense complications that people who have

19 received subsidies for health care insurance
20 will have to go through when they file their
21 income tax -- one is people who have to pay a
22 penalty. But two, the form that people will
23 have to fill out is incredible. It's
24 something like 16 boxes, you have to tell how

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1 much your income was per month, whether
2 you're eligible per month. It's going to
3 have a major adverse reaction.

4 And I think we really have to think
5 out where we're going with this exchange.
6 Successful as it might have been under
7 certain terms, the question is how much are
8 we paying per person covered subsidized by
9 the people of New York State. And that's
10 what's going to happen if you want to go
11 ahead with that tax.

12 And just on the last part, you have a
13 list combining all of the competitive block
14 grants and then saving 15 percent. I don't
15 think we're going to go through that exercise
16 again. This is the third year in a row, it
17 hasn't happened. There are a number of major
18 worthy programs. If there are problems with
19 those programs, they ought to be cured. If
20 those programs ought to be combined, they
21 ought to be combined. But simply going
22 across-the-board cut is not something that's
23 very acceptable.

24 And with that, Mr. Farrell, I'll cease

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1 asking questions.

2 CHAIRMAN FARRELL: Thank you very
3 much. And I really mean it.

4 (Laughter.)

5 CHAIRMAN FARRELL: Mr. Wepri n.

6 ASSEMBLYMAN WEPRI N: Thank you,
7 Mr. Chair man.

8 Commi ssi oner, you di dn' t make any
9 reference in your testimony to anything
10 related to Early Intervention, an area I' ve
11 been very involved in, and reimbursement on
12 Early Intervention. I know in past budgets
13 there were significant cuts to reimbursement
14 for Early Intervention, and there was a
15 partial restoration. Where are we now as far
16 as the reimbursement levels? Have we caught
17 up to the levels of four or five years ago?

18 EX. DEP. COMMI SSI ONER DRESLI N: We are
19 actually making very good progress with Early
20 Intervention, and we do appreciate the hard
21 work of the providers in the Early
22 Intervention program.

23 We have seen the number of children
24 that are receiving services in EI increase

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1 this year, as well as an increase in the
2 number of providers and in the number of
3 rendering therapists as well.

4 And we' ve also made great strides with

5 reducing the number of unadjudicated claims
6 and increasing the rate with which commercial
7 claims are being made, so I think we're doing
8 a tremendous job. And I think that the
9 services are getting to the children that
10 need them.

11 ASSEMBLYMAN WEPRI N: Okay. So there
12 are no cuts in this particular budget year?

13 EX. DEP. COMMISSIONER DRESLIN: There
14 are no plans for this year for any changes in
15 the rates.

16 ASSEMBLYMAN WEPRI N: And on another
17 issue, you made reference in your testimony
18 to the AIDS epidemic and the Governor making
19 it a priority to solve the AIDS epidemic. I
20 know he appointed a task force; I commend his
21 efforts in that regard. But I notice there's
22 only about \$5 million in the proposed budget
23 to deal with the very ambitious goal of
24 eliminating the AIDS epidemic and identifying

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1 people, you know, who are HIV-positive and
2 getting them the necessary services.

3 Obviously, we've come a tremendous way
4 in being able to end the former death
5 sentence and providing medication. Is
6 \$5 million enough? And is there an amount
7 that was recommended by the task force?

8 EX. DEP. COMMISSIONER DRESLIN: The
9 \$5 million is in the context of a
10 \$110 million AIDS Institute budget.

11 And actually, the AIDS Institute is
12 one of the examples of -- a couple of years
13 ago there were consolidations of
14 appropriations that enabled the AIDS
15 Institute to be somewhat more agile and to
16 redirect funds as necessary to high-
17 performing, high-impact areas and to areas
18 that were emerging.

19 So we're confident that within the
20 funds that we have in the AIDS Institute and
21 the additional funding for some of the
22 recommendations for the end of AIDS, that we
23 can accomplish this mission.

24 ASSEMBLYMAN WEPRI N: Okay. Thank you,

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1 Commi ssi oner.

2 EX. DEP. COMMI SSI ONER DRESLI N: Thank
3 you.

4 CHAI RMAN FARRELL: Thank you.

5 Assemblyman Gottfried.

6 ASSEMBLYMAN GOTTFRI ED: Thank you.

7 On the buckets issue that Senator
8 Hannon just mentioned and that I talked about
9 earlier, one of my questions earlier was
10 about what the criteria would be for -- if by
11 some chance the buckets idea gets enacted,
12 has the department developed criteria for how
13 it will carve up that reduced pot of money?
14 And if there is a set of criteria, can you
15 send that to us?

16 EX. DEP. COMMI SSI ONER DRESLI N: As I

17 mentioned, we do look at all of our programs.
18 We follow almost a state procurement-like
19 process when we disburse the funds. So we
20 can -- we can let you know those different
21 criterias that we look at to identify the
22 high-performing programs and the programs
23 that are meeting the deliverables of the
24 contracts.

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1 ASSEMBLYMAN GOTTFRIED: I'm sorry,
2 so --

3 EX. DEP. COMMISSIONER DRESLIN: I'm
4 sorry, I misspoke.

5 ASSEMBLYMAN GOTTFRIED: -- does that
6 mean yes, you have criteria that you can send
7 me, or no, you don't?

8 EX. DEP. COMMISSIONER DRESLIN: Yes,
9 we can send you the ways in which we evaluate
10 our programs.

11 ASSEMBLYMAN GOTTFRIED: And that will
12 be applied specifically to this bucket
13 concept if it is adopted?

14 EX. DEP. COMMISSIONER DRESLIN:
15 Correct.

16 ASSEMBLYMAN GOTTFRIED: And those
17 criteria will be specific enough so that
18 someone won't look at it and say, "Who are
19 they kidding, if the commissioner wants to
20 give this one money, these criteria are
21 squishy enough that he can justify it"?

22 EX. DEP. COMMISSIONER DRESLIN: I

23 can't speak to how they'll be interpreted,
24 but we can provide the information.

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1 ASSEMBLYMAN GOTTFRIED: Okay. So I
2 will look forward to getting those criteria.

3 On the electronic prescription
4 question that was touched on earlier, the
5 question of whether to postpone the mandatory
6 effective date, we've got about, what,
7 55 days to go before that takes effect? If
8 it's going to be postponed, it would
9 certainly be at least polite to let people
10 know that sometime before March 27th.

11 I'm sure someone in the department has
12 been thinking about this and whether some
13 providers have been able to get up and
14 running on e-prescribing. And if others
15 haven't, how come? And is it because they've
16 chosen not to, or is there some obstacle
17 beyond their control that's keeping them from
18 doing it? What's the story?

19 EX. DEP. COMMISSIONER DRESLIN: We
20 have been reached out to by a number of
21 different stakeholders. The challenges with
22 meeting the deadline seem to vary across
23 different industries. Some from private
24 providers have a different set of challenges.

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1 Nursing homes have another set of challenges.
2 The hospitals, some have a different, yet
3 again, set of challenges.

4 So we have been listening to all the
5 information coming in. And yes, there are
6 people in the department who are working on
7 the issue and we will, as expeditiously as we
8 can, come out with a decision.

9 ASSEMBLYMAN GOTTFRIED: I'm just
10 wondering why -- here we are February 2nd,
11 and we're still discussing that in the future
12 tense. I mean, people have been raising this
13 issue for some time now.

14 EX. DEP. COMMISSIONER DRESLIN: The
15 department has been working with the
16 stakeholder community for almost two years
17 now, providing education and input on the
18 impending implementation date. There's been
19 information up on our websites. We've been
20 working with the community in an effort to
21 help the stakeholder community become ready
22 to implement on the date.

23 And we have seen a groundswell of
24 outreach to the department in recent weeks.

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1 And so we are again taking a look.

2 ASSEMBLYMAN GOTTFRIED: Who in the
3 department is working on this that I could
4 talk to?

5 EX. DEP. COMMISSIONER DRESLIN: We can
6 reach out to your office.

7 ASSEMBLYMAN GOTTFRIED: Excuse me?

8 EX. DEP. COMMISSIONER DRESLIN: We can
9 reach out to your office with an update on

10 where we are, if you wish.

11 ASSEMBLYMAN GOTTFRIED: Okay. But I
12 assume there's somebody with a deputy or
13 assistant commissioner title who's most
14 responsible for this?

15 EX. DEP. COMMISSIONER DRESLIN: This
16 falls within the Office of Primary Care and
17 Health Systems Management.

18 ASSEMBLYMAN GOTTFRIED: And that would
19 be who?

20 EX. DEP. COMMISSIONER DRESLIN: That
21 would be Dan Sheppard, deputy commissioner.

22 ASSEMBLYMAN GOTTFRIED: I'm sorry,
23 could you say that again?

24 EX. DEP. COMMISSIONER DRESLIN: Dan

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1 Sheppard is the deputy commissioner for the
2 Office of Primary Care and Health Systems
3 Management.

4 ASSEMBLYMAN GOTTFRIED: Okay. Thank
5 you.

6 CHAIRMAN FARRELL: Mr. Goodell.

7 ASSEMBLYMAN GOODELL: Thank you,
8 Mr. Speaker.

9 One of my great concerns, I'm sure
10 it's a concern of yours, is that the high
11 cost of insurance is causing a lot of
12 employers to look at high-deductible
13 insurance. And of course with a
14 high-deductible insurance, it really means no
15 insurance until you meet the deductible. And

16 some of those deductibles are \$2,500, maybe
17 even \$5,000, which takes a lot of primary
18 care right out of the insurance field.

19 So when I looked at the cost of health
20 insurance, I realized that over \$4 billion in
21 New York State is attributable to state taxes
22 or assessments -- the covered lives
23 assessment, gross receipts tax, the hospital
24 sick tax, you know, the 9-point-whatever that

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1 we've imposed.

2 Is there any effort on the part of the
3 department to reduce the taxes, fees and
4 assessments that apply to the healthcare
5 industry in an effort to reduce the cost of
6 healthcare in New York State?

7 MEDICAID DIRECTOR HELGERSON: Sure.
8 So yes, the State of New York has a long
9 history of relying on a variety of funding
10 sources to fund the New York -- most of those
11 funds that you described are funding the
12 New York Medicaid program.

13 So the challenge is -- another revenue
14 source that helps fund and has historically
15 helped fund -- more so, actually, than in any
16 other state -- has been the local property
17 tax. Which particularly four years ago,
18 three or four years ago, was a major hot
19 topic and lots of concern amongst county
20 executives and others about the burden that
21 that was creating in terms of ever-increasing

22 burden.

23 And we made a lot of progress there.

24 I mean, one of the sort of untold stories of

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1 Medicaid redesign was that we capped the
2 county contribution and actually, with the
3 Affordable Care Act, received increased
4 federal funding that has offset the county's
5 contribution.

6 But that said, I think that as we look
7 to the future, we have to do whatever is in
8 our power to try to make insurance more
9 cost-effective. I do think that the SHOP
10 offers affordable products, particularly to
11 small businesses. But I do hear you in terms
12 of -- and what you're suggesting is not just
13 unique to New York, but a trend across the
14 country, which is the growth of
15 high-deductible health insurance products.

16 Now, not all high-deductible insurance
17 products have the problem that you suggest
18 about not being able to afford primary care.
19 You know, there are ways that businesses can
20 structure those high-deductible plans that
21 makes certain preventative care services free
22 or very low cost.

23 But you're right, it's that increased
24 cost-sharing generally in healthcare is a

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1 concern in terms of what it means for real

2 affordability. And just because you have a
3 card that says "insurance" on it doesn't
4 necessarily mean that that's going to get you
5 access in an affordable fashion.

6 And I think, you know, particularly as
7 relates to the exchange, we've strived very
8 hard to make sure that the products are not
9 only affordable from a premium standpoint but
10 are affordable from a cost-sharing
11 standpoint. I mean, you have to have both
12 components.

13 ASSEMBLYMAN GOODELL: In terms of the
14 cost structure that's imposed on the
15 healthcare industry by the state -- that is,
16 the taxes, fees and assessments -- this
17 budget, if I'm not mistaken, doesn't reduce
18 those costs but actually increases them by
19 imposing a new, I think you call it an
20 assessment of 0.375 percent on qualified
21 health insurance plans; correct?

22 MEDICAID DIRECTOR HELGERSON: Correct.
23 It's --

24 ASSEMBLYMAN GOODELL: So we're

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1 actually increasing the costs by a new
2 assessment?

3 MEDICAID DIRECTOR HELGERSON: Yes and
4 no. I mean, in the sense that you are
5 increasing the assessment. However, that
6 assessment is going to fund the day-to-day
7 operations of the health insurance exchange,

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terms of how they would perceive the assessment.

ASSEMBLYMAN GOODELL: Now, we've spent several hundred million for GME, am I correct, graduate medical education support?

MEDICAID DIRECTOR HELGERSON: Correct.

ASSEMBLYMAN GOODELL: The Governor recently announced a proposal to provide funding assistance for teachers in return for a commitment to stay in New York and teach for five years.

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Is there any discussion about taking some of our GME funding and adding a commitment from the physician's side that they also stay in New York and also provide patient care for a number of years?

MEDICAID DIRECTOR HELGERSON: It's something that can be looked at.

I mean, I think New York is actually pretty well positioned. We train a tremendous number of physicians. I'm pretty sure that we're number one in the country in terms of training physicians. And so that's a great strength, because if we could find a way, since they're already here in our state, to keep them, that's -- you know, would be a tremendous success and benefit all 19.5 million New Yorkers.

So in terms of GME itself, you know, like all our other programs, we are always

20 looking at it to see if we can't get more out
21 of it. But it has been an extremely
22 important funding source for a lot of those
23 teaching institutions.

24 ASSEMBLYMAN GOODELL: As you can

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1 appreciate, while I take great pride in the
2 fact that we're number one in training
3 doctors, my concern is that once they get
4 their medical degree, they leave New York
5 State so they don't have to pay all the
6 taxes, fees and assessments.

7 So my question is, are we working on a
8 financial strategy in connection with our
9 training programs to help keep docs here?

10 MEDICAID DIRECTOR HELGERSON: Yes. In
11 fact, it was mentioned earlier, Doctors
12 Across New York.

13 But one other thing I would mention is
14 that within the Delivery System Reform
15 Incentive Payment program, within DSRI P, each
16 of the performing provider systems was asked
17 to come up with a workforce investment
18 strategy, how they were going to use money
19 through the initiative to actually hire or
20 retain or retrain workers so that they can
21 have the healthcare workforce that they need
22 well into the future.

23 And in their applications, if you add
24 up the total amount that those 25 performing

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1 provider systems are proposing to spend on
2 workforce, it totals over \$500 million over
3 the five years. So we think that's a
4 tremendous opportunity to make wise
5 investments. Some of those funds will be
6 spent directly on recruiting and retaining
7 physicians. So, you know, I think that's a
8 very exciting development as part of the
9 waiver.

10 CHAIRMAN DeFRANCISCO: You're done?

11 ASSEMBLYMAN GOODELL: I had a quick
12 question on spousal --

13 CHAIRMAN DeFRANCISCO: No more quick
14 questions. We've got 31 more speakers.

15 ASSEMBLYMAN GOODELL: I have a long,
16 detailed question on spousal --

17 CHAIRMAN DeFRANCISCO: Then definitely
18 not.

19 ASSEMBLYMAN GOODELL: I'll follow up
20 later. Thank you.

21 CHAIRMAN DeFRANCISCO: Thank you for
22 your testimony and your patience.

23 It's a long day, especially for the
24 people out there. I've got some good news

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1 for some of you, maybe not others.

2 But as we're talking, Thomas Meyer,
3 acting Medicaid Inspector General, is next.

4 Thank you.

5 EX. DEP. COMMISSIONER DRESLIN: Thank
6 you.

7 CHAIRMAN DeFRANCISCO: There have been
8 some cancellations and some changes of names,
9 but here are the cancellations. UNYEP,
10 towards the bottom of the second page, is
11 canceled. And Hospice and Palliative Care
12 Association is canceled. They've submitted
13 testimony.

(Discussion off the record.)

15 CHAIRMAN DeFRANCISCO: All right,
16 Acting Medicaid Inspector General Thomas
17 Meyer. Whenever you're ready.

18 ACTING MEDICAID IG MEYER: Good
19 morning, Chairman DeFrancisco, Chairman
20 Farrell, and distinguished members of the
21 Senate Finance and Assembly Ways and Means
22 Committees, Health Committee chairs Senator
23 Hannon and Assemblymember Gottfried. My name
24 is Tom Meyer, and I'm the acting Medicaid

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1 inspector general.

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2 I want to thank you for the
3 opportunity to discuss the 2015-2016
4 Executive Budget as it relates to the Office
5 of the Medicaid Inspector General.

6 OMIG was created as part of an overall
7 effort to reduce fraud, waste, and abuse
8 within the state Medicaid program. The
9 intent was to take a more proactive stance in
10 fighting fraud and also to detect and prevent
11 overbilling in the Medicaid program.
12 New York's results in this regard have made

13 us the national leader.
14 OMIG identifies and pursues
15 opportunities to save taxpayer dollars.
16 Preliminary numbers show that New York's
17 proactive cost-containment strategies have
18 saved taxpayers more than \$6.3 billion over
19 the last three years. We expect that the
20 coming year will present new opportunities to
21 prevent Medicaid dollars from being wasted.

22 Preliminary estimates of our
23 recoveries also reflect our success in
24 fighting fraud and recouping payments from

♀ 172

1 improper Medicaid billings. Over the last
2 three years, the administration's enforcement
3 efforts have recovered over \$1.7 billion, a
4 20 percent increase over the prior three-year
5 period.

6 The Medicaid program is in the midst
7 of a tremendous transition from the
8 traditional fee-for-service model to care
9 management for all. Our reviews of managed
10 care and managed long term care have already
11 begun and are showing results.

12 For example, OMIG is focusing on
13 policing social adult daycare and managed
14 long term care in concert with the Department
15 of Health, the State Office for the Aging,
16 and the Medicaid Fraud Control Unit of the
17 Attorney General's office. OMIG's work in
18 these areas has taken two paths -- an

19 investigative focus on social adult daycare,
20 and an audit focus on managed long term care
21 plans.

22 We have opened investigations related
23 to social adult day care and conducted
24 on-site inspections. Some of the issues

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1 we've found relate to fire/safety concerns,
2 mismatches between space and occupancy,
3 entrance and egress access, and zoning
4 violations. As a result, we have made
5 referrals to appropriate government and law
6 enforcement agencies.

7 OMIG is also conducting audits of
8 managed long term care plans. These audits
9 focus on whether individuals are eligible for
10 long-term care and whether they are receiving
11 appropriate care management. In last year's
12 budget testimony it was stated that there
13 would be substantial recoveries in this area.
14 We can report today that the state has
15 recovered tens of millions of dollars from
16 plans that received overpayments, with
17 additional millions identified for recovery
18 in the future.

19 We have continued our efforts to
20 educate providers about Medicaid compliance.
21 We now have 23 active audit protocols that
22 can help providers learn about Medicaid
23 compliance. In addition, we have conducted
24 webinars, at the request of providers, on

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1 topics including the Medicaid exclusion and
2 reinstatement process as well as the
3 self-disclosure process. We are very proud
4 of this work because it has a positive effect
5 on program integrity and enables providers to
6 partner with the state and OMIG in these
7 efforts.

8 New York's first-in-the-nation
9 mandatory provider compliance program is a
10 national model that was adopted at the
11 federal level in the Affordable Care Act. In
12 New York, our commitment to these efforts has
13 resulted in increases every year in the
14 number of providers that certify to having
15 compliance programs that meet New York's
16 requirements.

17 And today, New York is again a leader
18 by creating concrete measurements that
19 demonstrate how stronger compliance efforts
20 help save money. Last year, OMIG's
21 monitoring of providers under Corporate
22 Integrity Agreements resulted in more than
23 \$59 million in cost avoidance. This is proof
24 that oversight, coupled with appropriate

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1 educational effort, can yield positive
2 results.

3 At OMIG, we recognize the importance
4 of identifying areas for potential fraud or

5 abuse, and of working with providers to
6 prevent improper conduct before it starts.
7 One of the areas where we thought improved
8 automated controls would help was home health
9 services. In 2011 a new control, pre-claim
10 verification, was enacted into law.
11 Pre-claim verification provides assurances
12 that claims are only submitted when
13 caregivers are present to provide home health
14 services. This control had the added benefit
15 of saving hundreds of millions of taxpayer
16 dollars.

17 Last year the pre-claim verification
18 statute was amended to bring services
19 transitioned into care management under the
20 umbrella of the control. I am pleased to
21 report today that this control is being
22 implemented.

23 OMIG is the leading state Medicaid
24 program integrity agency in the nation, and

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1 the coming year is sure to present new
2 opportunities. The Executive Budget
3 represents a strong commitment to our office,
4 and will improve OMIG's operations and
5 enhance our ability to fight fraud and abuse
6 in the Medicaid program.

7 Thank you for the opportunity to speak
8 today. I am happy to answer any questions
9 you may have.

10 CHAIRMAN DeFRANCISCO: Senator Hannon.

11 SENATOR HANNON: Mr. Meyer, thank you.

12 Two things. One was maybe you could
13 just describe a little bit of your activities
14 in regard to referrals to managed long term
15 care plans. This had been an expanded
16 mission for managed long term care plans
17 under MRT, and there are many places where
18 their patients have skyrocketed. And I just
19 wondered what you're doing to measure that
20 and how well is it going, et cetera.

21 I'm concerned not only about the
22 dollars but also about the care, because
23 they're new entities and in some cases I'm
24 not sure they had a great deal of experience

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1 in dealing with people who needed home care
2 services.

3 ACTING MEDICAID IG MEYER: On the
4 referrals, we actually have a mandatory
5 requirement now for the managed care plans to
6 have a recipient restriction program. That's
7 an adjunct to a long-running program that
8 we've had. We work very closely with the
9 plans in monitoring their recipient
10 restriction programs.

11 SENATOR HANNON: What's a recipient
12 restriction program?

13 ACTING MEDICAID IG MEYER: It's where
14 a given recipient who might be shopping for
15 drugs or whatever, they're restricted to a
16 certain physician.

17 So that's something that we work on
18 very closely with the plans and their special
19 investigation units.

20 Senator, I missed the second half to
21 that question. I heard the skyrocketing --

22 SENATOR HANNON: Just in terms of the
23 appropriateness of the referrals to the MLTCs
24 from either a CHHA or from a home health care

♀ 178

1 agency. Is that -- you haven't viewed that
2 as your scope of duties.

3 ACTING MEDICAID IG MEYER: Yes, we
4 have well over a thousand referrals to the
5 plans per year. So there's a very active
6 amount of interchange and referrals from the
7 OMIG to the plans as well as to local
8 districts and local law enforcement and
9 prosecution.

10 SENATOR HANNON: Just switching topics
11 entirely, there was a recent report that the
12 number of guardianships initiated for nursing
13 home recipients had been conducted -- the
14 petitions to the courts had been conducted by
15 nursing homes.

16 And the story centered on the fact
17 that these petitions to the courts for
18 guardianships of the nursing home patients
19 were sometimes done with the intent and
20 actual action of getting monies that the
21 patient owed for nursing home care. And so
22 the guardian was the person who was owed the

23 money. And I thought that that was fairly
24 outrageous.

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1 Now, it may also be there's a totally
2 legitimate reason -- that it's an isolated
3 patient, there's no one else to take care of
4 that person and they really do need a
5 guardian. So it wasn't something that was
6 black and white.

7 But I would just commend to you that
8 that whole arena is something that you may
9 want to look into. I know the Attorney
10 General has, through the MFCU, some direct
11 responsibility for nursing home patients.
12 But you might be in a position to investigate
13 it earlier.

14 ACTING MEDI CAID IG MEYER: Thank you,
15 Senator. We will definitely look into that.
16 I'm certainly aware of the NAMI, or net asset
17 monthly income stream. But I had not heard
18 of that, so we can certainly look into that.
19 I appreciate that.

20 SENATOR HANNON: I'll send you the
21 article. It was in the Times. Nina
22 Bernstein.

23 Thank you.

24 ASSEMBLYMAN OAKS: Assemblyman

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1 Abinanti.

2 ASSEMBLYMAN ABINANTI: Thank you.

3 Thank you for joining us today. Is

4 your task to just save money, or do you look
5 at the quality of care being provided as
6 well?

7 ACTING MEDICAID IG MEYER: We also
8 certainly look at the quality of care.

9 ASSEMBLYMAN ABINANTI: I'd like to
10 follow up on something that Senator Hannon
11 touched on. I hear anecdotal reports that
12 Medicaid managed care for people with special
13 needs requires that patients be taken care of
14 by doctors who have no experience in dealing
15 with people with special needs, because the
16 managed care plans don't have the appropriate
17 doctors and don't have the appropriate staff.

18 Have you looked into that at all?

19 ACTING MEDICAID IG MEYER: Not
20 specifically, Member Abinanti.

21 ASSEMBLYMAN ABINANTI: Well, there's a
22 shortage of adult special care doctors. I
23 didn't get a chance to ask the Health
24 Department, but I wanted to ask them what

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1 they were doing to increase the number of
2 doctors who are familiar with people with
3 special needs above, you know, the child
4 level.

5 And so how do we deal with that when
6 someone gets forced into a Medicaid managed
7 care plan and there's no doctor in the plan
8 that's familiar with somebody with special
9 needs? I mean, do you look at that? Have

10 you seen whether they're charging for
11 inappropriate care? Because if they don't
12 have a doctor who's familiar with somebody
13 with special needs, then the care is
14 inappropriate.

15 ACTING MEDICAID IG MEYER: Certainly.
16 Obviously the plan is responsible for a
17 treatment plan within managed long term care,
18 and they are responsible for providing the
19 appropriate treatment that corresponds
20 with --

21 ASSEMBLYMAN ABINANTI: But you haven't
22 done any studies or looked at the issue of
23 whether the types of doctors they're
24 assigning to people are in fact appropriate?

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1 ACTING MEDICAID IG MEYER: It's
2 certainly something that our clinicians could
3 come across in the -- like, for instance, we
4 are currently doing eligibility audits in
5 managed long term care. And as a function of
6 that, there is a quality-of-care component
7 where we do review the plan of care and make
8 sure that --

9 ASSEMBLYMAN ABINANTI: Well, I would
10 just ask that across the board you be aware
11 of the fact that there is a shortage of these
12 doctors and people are being assigned to
13 plans where they don't have doctors who are
14 appropriate.

15 The second thing -- and that goes for

16 psychologists and psychiatrists as well,
17 because there's a shortage of psychiatrists
18 in managed care plans.

19 So I don't know how they're charging
20 for these services if they don't have people
21 who are appropriate.

22 The second piece of this is the
23 doctors and insurance companies who make
24 determinations on whether care should be paid

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1 for -- so again, managed-care plans -- often
2 have no experience in the field that they're
3 being asked to judge. Have you taken a look
4 at that at all?

5 ACTING MEDICAID IG MEYER: Again, a
6 lot of the credentialing that you're
7 referring to is certainly performed by the
8 department.

9 But as we perform audits and reviews,
10 we do review the care that's provided and
11 that it's done by the proper level of
12 physician or expertise.

13 ASSEMBLYMAN ABINANTI: Look, I know of
14 a specific case where there's a specialty
15 hospital that provides one-of-a-kind care in
16 this country, and the doctors who at the
17 insurance company were supposedly ruling on
18 whether it was appropriate care and how much
19 should be paid, et cetera, et cetera, had no
20 experience at all. They weren't
21 pediatricians; this is a children's hospital.

22 They weren't familiar with special needs.
23 They had no experience in the special needs
24 field; this is a special needs hospital.

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1 They were, you know, doctors who dealt with
2 adults, senior citizens or whatever.

3 I mean, when I heard the story I
4 couldn't check it out, but I think that's
5 your job to check it out. And I'm wondering
6 if you don't even have a program to look to
7 see who the gatekeepers are at the insurance
8 companies, then we may very well be paying a
9 lot of money for inappropriate care because
10 the insurance companies are shunting patients
11 off to doctors who are not appropriate for
12 those particular patients.

13 And this is one of the fears that
14 people have with using Medicaid managed care
15 for people with special needs. So I would
16 hope your department would start to look at
17 the appropriateness, and that may be one way
18 we can spur insurance companies and managed
19 care plans to hire appropriate doctors and
20 medical providers.

21 ACTING MEDI CAID IG MEYER: Thank you.

22 ASSEMBLYMAN ABINANTI: Thank you very
23 much.

24 CHAIRMAN FARRELL: Thank you.

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1 Senator?

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SENATOR KRUEGER: Senator Diane Savino.

SENATOR SAVINO: Thank you, Senator Krueger.

Good afternoon, Mr. Meyer. I will be brief. I just have a question on the social adult daycare program.

Three or four years ago, working with Jim Introne -- when he was still at the Department of Health -- and the department, we brought to light some concerns we had about this proliferation of social adult daycare programs that were popping up, particularly in communities where you had a high population of seniors for whom English was not their first language.

I represent Brighton Beach and Coney Island, and at the time Sunset Park. We were seeing them all over: Sunset Park, in the Chinese community, and in the Russian community in Coney Island and Brighton Beach.

Some efforts were made to crack down on it, and I worked with the City of

New York. And two of the City Council members passed companion legislation to provide greater oversight over these programs in the City of New York, because they were draining healthy seniors out of DFTA-licensed senior centers and enrolling them in these social adult daycare -- which really were,

8 for all intents and purposes, a senior
9 center. They were not doing what they were
10 intended to do under the law.

11 And there's been tremendous
12 improvement, but I'm seeing them pop up again
13 now -- two have recently opened in my
14 district -- and I'm concerned that there's a
15 lack of the necessary oversight. So the
16 question I have is when I see one open up,
17 who do I report it to? Do I go to DFTA in
18 the City of New York? Should I contact your
19 office? Should I speak to the Department of
20 Health, SOFA? Where should I take my concern
21 when I'm seeing healthy seniors going to a
22 social adult daycare program, which really is
23 nothing more than a senior center being paid
24 for by Medicaid?

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1 ACTING MEDICAID IG MEYER: Thank you,
2 Senator.

3 Any suspicion along the lines of
4 improper practice or fraud, you can
5 absolutely bring those to us at the OMIG.

6 SENATOR SAVINO: Thank you. That's
7 it.

8 CHAIRMAN FARRELL: Assemblyman
9 Goodell.

10 ASSEMBLYMAN GOODELL: Thank you.

11 As you know, over the last couple of
12 years the state has reduced the Medicaid
13 share or capped the Medicaid share for

14 counties, so now counties don't pay more each
15 year, they're at a flat rate.

16 One of the side effects of that is
17 that they don't get any advantage from
18 participating in Medicaid fraud
19 investigations. They could recover millions
20 of dollars, and their fee is still the same.

21 Is there any attempt to provide an
22 incentive to enhance the counties'
23 participation in Medicaid fraud, and would
24 you find that helpful?

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1 ACTING MEDICAID IG MEYER: Yes.
2 Actually, we have a very active county
3 demonstration program. You know, as I
4 understand, it was actually begun in lieu of
5 the very point that you raised, to keep a
6 fraud incentive in place for the counties.

7 So the counties that participate in
8 the program are essentially our agents. And
9 as they pursue provider fraud, waste and
10 abuse, they incur expenses as part of that.
11 But then where they actually have recoveries,
12 they get to keep a portion of the net
13 proceeds of their activities.

14 ASSEMBLYMAN GOODELL: Based on your
15 experience with the demonstration program,
16 should we extend it statewide?

17 ACTING MEDICAID IG MEYER: I think it
18 really -- you could certainly extend the
19 invitation, which is essentially there. It

20 really comes down to the county's own sense
21 of value for them and their ability to
22 actually perform within the demonstration
23 context.

24 Some counties do better than others,

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1 some have participants and essentially
2 dropped out -- but there are a core set of
3 counties that are very active.

4 ASSEMBLYMAN GOODELL: As you know, the
5 state is taking over the process of
6 evaluating Medicaid applications from
7 potential patients, I guess, or participants.
8 And that's the other side, presumably, of
9 Medicaid fraud, provider on one side and the
10 individual who's seeking it.

11 Are you developing protocols to be
12 used by the State Health Department so that
13 they can minimize the number of applicants
14 who might have hidden assets or income?

15 ACTING MEDICAID IG MEYER: We
16 definitely work with the Department of Health
17 and their enrollment folks. There's, you
18 know, a great deal of activity that occurs
19 relative to recipients and enrollment.

20 We typically refer many of those cases
21 to local law enforcement, local prosecution,
22 in some cases, the local districts -- in
23 particular, HRA in New York City. So we have
24 a very active relationship with the

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1 Department of Health and the enrollment
2 activities in pursuing improper enrollments.

3 ASSEMBLYMAN GOODELL: One of the
4 proposals in this year's budget deals with
5 spousal refusal. As you know, that's where
6 one spouse refuses to cover the healthcare of
7 a different spouse. What role does your
8 office play in that area of spousal refusal,
9 if any? And secondarily, if we eliminate
10 that as an exemption, will we see problems
11 cropping up in other areas, in your
12 estimation?

13 ACTING MEDICAID IG MEYER: Well, we --
14 historically a state recovery was performed
15 by the local districts, and it is
16 transitioning to a centralized state role.
17 That's an active in-process transition. You
18 know, obviously we recover and set our
19 activities consistent with whatever the
20 laws are that are in place.

21 So, you know, obviously we would make
22 an adjustment if that law were to be passed.
23 You know, I really couldn't speak to any
24 unintended consequences of the law being

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1 passed.

2 ASSEMBLYMAN GOODELL: In terms of the
3 percentage of time and resources that your
4 office devotes to Medicaid fraud, what
5 percentage, roughly, goes toward rooting out
6 Medicaid fraud from providers and what

7 percent would you estimate goes to detecting
8 and stopping Medicaid fraud from applicants?

9 ACTING MEDICAID IG MEYER: I don't
10 have those specific statistics at hand, but
11 we could certainly look at how our FTEs are
12 apportioned and provide that number for you.

13 ASSEMBLYMAN GOODELL: Do you have a
14 rough sense? I mean, is it more on provider
15 side, more on recipient side? What's your
16 rough sense?

17 ACTING MEDICAID IG MEYER: My rough
18 sense is there's more toward the provider
19 side. But you also have to take into account
20 all of our partners at the local districts
21 and local law enforcement. So, you know, to
22 some degree it's not just about our own
23 specific FTEs.

24 ASSEMBLYMAN GOODELL: If you could

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1 send that to me, I'd appreciate it. Thank
2 you very much for your responses.

3 SENATOR KRUEGER: Senator Kemp Hannon.

4 SENATOR HANNON: Mr. Meyer, two
5 things.

6 In some of the charts that were
7 submitted as part of the budget, they list a
8 savings on an OMIG initiative, a savings of
9 \$2 million. Our inquiries as to what the
10 OMIG initiative consisted of had the vague
11 response of, well, furthering the mission of
12 OMIG. I wonder if you could detail what the

13 \$2 million of savings would be from your
14 agency's activities.

15 ACTING MEDICAID IG MEYER: I -- I
16 believe -- it's hard for me to know
17 specifically the reference you're making,
18 Senator, but I think it was estimated savings
19 for some of the focused work we would perform
20 in the next budget year. I would need to
21 double-check exactly what those initiatives
22 would be.

23 SENATOR HANNON: There's not a lot of
24 mention of you, so that was -- I think it

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1 would be relatively easy to find. And I
2 would appreciate that.

3 ACTING MEDICAID IG MEYER: Absolutely.

4 SENATOR HANNON: There's a whole other
5 discussion that I could have had, but I would
6 have taken Assemblyman Farrell's patience and
7 really pinned it against the wall, and that's
8 in regard to the global cap.

9 CHAIRMAN FARRELL: (Laughing.) That's
10 all right. Keep going.

11 SENATOR HANNON: But there is one
12 aspect of the global cap that's really
13 intriguing. Now, the global cap usually
14 deals with a target that we set and try to
15 stay within in regard to Medicaid spending.
16 But in your budget it says you're going to
17 move I think 20 or 26 members of your staff
18 under the global cap.

19 And I'm wondering how is this keeping
20 in harmony with the spirit of the global cap.
21 Is this just taking money that otherwise
22 would be in your budget and putting it under
23 the global cap? I find little rationale for
24 this whole thing.

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1 ACTING MEDICAID IG MEYER: Some of
2 that came up through discussions between
3 ourselves, OMIG and OHIP and Jason Helgeson.
4 It's really in recognition of the fact that,
5 you know, with the efforts to stay under the
6 global cap, that OMIG's activities are part
7 and parcel with the state's ability to do
8 that.

9 So we've created new ways, you know,
10 where they feel they need additional
11 assistance with some of their new programs
12 and directions. We've basically partnered to
13 target some of our specific activities in
14 those directions and align them.

15 SENATOR HANNON: Are you taking on a
16 new endeavor in regard to the Department of
17 Health and your involvement in its Medicaid
18 program?

19 ACTING MEDICAID IG MEYER: Well, I
20 suppose -- you know, we -- obviously, where
21 the program goes, we go.

22 We are certainly focusing on expanding
23 the activities and the depth of the
24 activities we perform in managed care. We've

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1 begun to actually do tangible tasks in
2 support of DSRIIP and the PPSs. We're vetting
3 some of the provider networks for the PPSs,
4 ensuring that the attestations for those
5 network providers are in fact in place, and
6 beginning to work with the PPSs on adequate
7 compliance programs.

8 So we are specifically working with
9 them on some of their new directions.

10 SENATOR HANNON: Last year's budget
11 had increased the amount of recovery monies
12 available to counties who were helping you,
13 from 10 percent to 20 percent. Has there
14 been any results of that change in the
15 budget?

16 THE SPEAKER: It would be hard -- you
17 mean -- each year the county demo tends to be
18 unique. You know, I can report that we
19 actually did just cut checks for two
20 counties. So there are counties that are
21 receiving monies based on the new
22 percentages.

23 And, you know, we are looking, we feel
24 we've made a tremendous amount of improvement

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1 in the county demonstration project,
2 eliminated all the backlogs we had in terms
3 of reviewing county work. So we feel that we
4 have a clean slate, if you will, and we are

5 looking for, you know, increased productivity
6 and activity by the counties. In fact, I
7 think just the year past we actually had the
8 highest recovery number to date for the
9 county demonstration program.

10 SENATOR HANNON: Well, that's great.
11 And the backlog I know had been a thorn in
12 people's side. And so if you could continue
13 that, that would be great.

14 ACTING MEDICAID IG MEYER: Thank you,
15 Senator.

16 SENATOR HANNON: Thank you.

17 SENATOR KRUEGER: Assemblyman.

18 CHAIRMAN FARRELL: Questions?

19 SENATOR KRUEGER: I believe we're done
20 with the questions for you. Thank you very
21 much.

22 SENATOR HANNON: Thank you, Mr. Meyer.

23 SENATOR KRUEGER: And our next
24 testifier is Dennis Whalen, president, HANYS.

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1 MR. WHALEN: Good afternoon, and thank
2 you for the opportunity to testify today.
3 We've submitted our formal testimony, but I'm
4 going to summarize its contents and make a
5 few points.

6 The Governor proposes strong, positive
7 investments in healthcare, and we support
8 those investments because they are necessary
9 to transform our system and to ensure that
10 access to care is preserved across the state.

11 And in areas of great need, such as capital,
12 arguments can be made to provide even more
13 resources to meet the needs.

14 We are concerned with certain aspects
15 of the budget, particularly those areas where
16 there may be overreaching, such as in payment
17 reform, and areas where there may be
18 underreaching, such as in missed
19 opportunities for regulatory relief.

20 As you review the Executive Budget and
21 develop your proposed budgets, I ask that you
22 consider the current state of healthcare and
23 the best pathway to achieve the goals to
24 which we all aspire. I want to make a few

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1 comments in that regard.

2 The first is that the pace, the
3 breadth, and the depth of the change that is
4 underway in healthcare is intense and is
5 creating the highest level of challenge that
6 we have faced. Hospitals and health
7 systems are eagerly embracing transformation.
8 They're committed to achieving the "Triple
9 Aim" -- to provide the best and safest care
10 in the most efficient manner to improve
11 population health.

12 I worry for some that the Triple Aim
13 may imply there is a cookie-cutter,
14 one-size-fits-all approach where all
15 hospitals are large systems, or hospitals
16 become or merge with insurers, or the need

17 for academic medicine is diminished, or
18 smaller community hospitals are always
19 converted to outpatient centers or other
20 uses, or there's a reduced need for
21 long-term-care resources.

22 But the fact is that in a state as
23 diverse as New York, we need a diverse
24 healthcare delivery system to ensure access

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1 to high-quality care is available to meet the
2 needs of our diverse communities and our
3 diverse populations.

4 Our challenge is to ensure that while
5 transforming, we create sustainable
6 structures of care and models of delivery.
7 And we must continually test to ensure
8 whether adequate resources are applied to
9 enable transformation and, importantly, to
10 make certain that the degree of change
11 underway is appropriate.

12 So I want to make some quick
13 observations on the landscape in New York for
14 hospitals and health systems.

15 Number one, our hospitals and health
16 systems are extraordinarily dedicated and
17 committed to high-quality care. We've just
18 completed a three-year Partnership for
19 Patients program, a federally sponsored
20 program, and hospitals working in that
21 program reduced preventable hospital-acquired
22 conditions by 40 percent and preventable

23 readmissions by 20 percent.

24 New York's efforts, the efforts of

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1 New York's hospitals in this program,
2 achieved national recognition from the
3 Department of Health and Human Services. And
4 our work to improve even further, of course,
5 is continuing.

6 The second point is our hospitals and
7 health systems are transforming themselves.
8 We have committed to control costs and stay
9 under the Medicaid cap. Virtually every
10 hospital in the state is participating in the
11 DSRI P program. Hospitals and health systems
12 across New York are participating in the
13 Medicaid shared-savings and pioneer ACO
14 programs or Medicare bundling projects, and
15 innovative payment approaches working with
16 their own commercial payers.

17 And hospitals and health systems are
18 innovating new models of care such as
19 increased outpatient services, use of
20 telehealth, development of freestanding
21 departments and models of partnership and
22 affiliation.

23 The third point is our hospitals and
24 health systems are vital to New York State.

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1 We are ready 24/7/365 to respond to
2 emergencies, disease, trauma and to new
3 emerging threats to public health, such as

4 demonstrated by New York's striking response
5 to Ebola. Our hospitals and health
6 systems are expected to be ever-ready, and we
7 are.

8 And we also are typically the largest
9 employers in our regions, cities, and
10 counties and are thus a keystone in our
11 economic infrastructure.

12 And yet, fourth point, our healthcare
13 system in New York is fragile. Our hospitals
14 have the third-worst operating margins in the
15 United States. We are far below the national
16 average. I think about half of our hospitals
17 have negative operating margins. We have 27
18 hospitals across the state that are receiving
19 Interim Access Assurance Funding through the
20 Medicaid waiver program to ensure that they
21 can continue to provide services, and many
22 more are borderline-eligible.

23 And then, importantly -- and it's an
24 aspect I know that doesn't get commonly

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1 viewed, but over the next 10 years there are
2 already \$27 billion in federal cuts that have
3 been enacted and will be implemented during
4 those 10 years, taking those monies out of
5 New York hospitals and health systems.

6 So our challenge is really how to
7 reconcile the current state with our goals so
8 that we can chart the right path forward.
9 Our testimony goes into details; I wanted to

10 make just four essential points.

11 First is that we strongly support the
12 Governor's proposed investments in capital
13 and the Vital Access program, the
14 establishment of a quality pool allowing the
15 expiration of Medicaid cuts from previous
16 years and, importantly, ensuring that the
17 promises made, the commitments made in last
18 year's budget are fulfilled.

19 Second, given the intense capital
20 needs throughout our entire state healthcare
21 system in all sectors, a greater investment
22 in capital is justified.

23 Third is we need a better
24 understanding of a clear and comprehensive

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1 plan that describes what all these
2 initiatives are doing and what the
3 overarching logic is. And in doing that, we
4 have to pay attention to several points.

5 One is to make sure we are testing
6 what the system's ability to process and
7 absorb change is, and the degree of
8 flexibility that is provided, because
9 institutions are not all the same. They may
10 have the same goals, but their ability to act
11 on those is different.

12 I think we should recognize that there
13 may be such a thing as a saturation point
14 beyond which destabilization may occur with
15 all of these changes that are underway.

16 We also have so many initiatives
17 underway that interact and intersect in
18 various ways. And when you look at these at
19 some points, you can see where there are
20 countervailing forces where it seems there
21 are internal inconsistencies with what
22 providers are being asked to do.

23 And there is a need for stability and
24 predictability as change is undertaken.

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1 And my fourth point is one that I have
2 made previously, and that is change is not
3 only for the hospitals and health systems but
4 for the state as well. So at nearly every
5 turn we are faced with 21st-century problems
6 and challenges but with 20th-century
7 regulations, policies, and agency practices.

8 So the degree of flexibility and the
9 innovative approach needed as we transform
10 requires serious attention. Rigid,
11 one-size-fits-all mandatory approaches need
12 to be changed. We need a level playing field
13 with regulatory relief and flexible
14 approaches to encourage, not to hinder, the
15 transformation that's underway.

16 Thank you, and I'm happy to try to
17 answer any questions you have.

18 SENATOR HANNON: Thank you,
19 Mr. Whalen.

20 Your point about change, not only do I
21 have some apprehension, major apprehension

22 about the changes that are being asked about
23 those who deliver healthcare, but I am
24 concerned that people outside of the arena of

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1 healthcare don't understand the incredible
2 amount of change that's being asked to take
3 place and don't understand what's going to
4 happen.

5 I keep on reflecting on my fellow
6 legislators' concerns whenever there's a
7 change in a hospital or a clinic in their
8 district, reacting as if everything is not
9 going to work out. And yet we have a program
10 that's going on that calls for its stated
11 goal to reduce hospital admissions by
12 25 percent in five years -- now, actually,
13 four years.

14 Well, if you reduce hospital
15 admissions, you are going to have some places
16 that are almost empty or more empty than they
17 are now, if that could be a logical thing.
18 Because when I say more empty, there are
19 places that are 50 percent empty, 60 percent
20 empty. Looking at the statistics, some
21 hospitals -- good hospitals -- are only --
22 they have a vacancy rate of 25 percent.

23 So what will happen to the general
24 public? Do you think that there is a

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1 capability for the hospitals and nursing

2 homes you represent to communicate what's
3 happening to the public? Or are they just so
4 energized with "Oh, my Lord, if we don't do
5 this, we're going to be left behind, we won't
6 participate in the billions of dollars that
7 are coming through the federal waiver"?

8 And so that's a -- it's a really
9 conceptual problem, but it's I think real.

10 MR. WHALEN: Yeah. Look, I think
11 that's a challenge. And, you know, I want to
12 make it clear that it's not only reform that
13 is being pushed by government that's creating
14 change. You know, clinical advancements, use
15 of technology is also changing, and that
16 creates pressure on providers to change the
17 way services are provided. And patients are
18 becoming, you know, empowered with available
19 data and information. You know, huge
20 emphasis on the convenience associated with
21 obtaining services.

22 And so you're seeing hospitals and
23 health systems react to that in a variety of
24 ways. Some of it is under the label of the

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1 programs sponsored by the state, but every
2 institution in New York understands that
3 pursuit of quality and patient safety is job
4 one and understands that that information
5 will be measured, and reimbursement will be
6 based on it, and there will be transparency
7 making that information available.

8 That will occur over a period of time,
9 but systems in pursuit of efficiency and
10 those goals are changing on their own, aside
11 from a DSRIIP program or a PPS participation
12 or what Medicare may be doing. That means
13 that the way services are delivered change.
14 And, you know, so you do often have these
15 disruptive conversations in communities when
16 the perception is that, you know, significant
17 change in your institution means there will
18 be less access to services -- when in fact it
19 may mean there will be more convenient or
20 better access to services and higher-quality
21 services and more efficient services.

22 But my point really was that we are
23 not having a conversation in those broad
24 terms. It's very segmented, related to the

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1 individual programs that government might be
2 undertaking at the time. And we need a more
3 cohesive statement of policy and explanation
4 in terms of where the state is headed and
5 what the goals are.

6 SENATOR HANNON: You heard my question
7 for Mr. Helgeson about we need a conceptual
8 approach to construction money. I mean, I
9 would think that would be part of this
10 overall approach that you're speaking about,
11 so we have a set of expectations on
12 healthcare providers and a set of
13 opportunities. And they don't have to be

14 one-size-fits-all, but they have to be there
15 that's transparent, and not just, well,
16 someone submitted a good application and it
17 looked fine and it was a need, and then the
18 question is how does that fit into the rest
19 of the checkerboard that's New York State
20 with different needs.

21 MR. WHALEN: I think that's correct.
22 I mean, in the instance of those two projects
23 there's no doubt in my mind that there is a
24 need in Central Brooklyn for investment on

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1 the capital side. You know, I think New York
2 has the ninth oldest infrastructure in
3 healthcare in the United States. And, you
4 know, some of this is a legacy of our
5 rate-setting system where access to capital
6 was very controlled. And, you know,
7 investment is needed.

8 You know, you look at the situation in
9 Oneida County where, as Jason explained, you
10 have some aging infrastructure. But, you
11 know, the important elements I think of what
12 they were talking about there was, you know,
13 not simply the replacement of aging
14 facilities, but this is facilities coming
15 together, downsizing -- so a smaller
16 inpatient footprint, larger outpatient
17 footprint, moving some services outside the
18 hospital. So, you know, I think at their
19 essence those projects are good ones.

20 The process of naming them in the
21 budget is an uncommon event, and I'm sure
22 there's a better way to do that.

23 SENATOR HANNON: Let me shift a lot.
24 That was a very small mention by

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1 Mr. Helgeson about value-based purchasing.
2 A concept which is new to some, because we
3 always have paid based on a transaction
4 basis, unless of course you're given they
5 call capitation and giving so much of a per
6 member per month for general healthcare.

7 But value-based purchasing has not
8 been a foundation for reimbursing those who
9 provide healthcare. Do you have an
10 understanding what exactly it is? Do you
11 have an understanding as to how we would
12 progress on it? I thought it was perhaps
13 just idealistic health policy planners who
14 were thinking of a new system -- you know, we
15 used to have DRGs and then we had ABGs, and
16 now we have value-based purchasing.

17 But then I saw an article over the
18 weekend that Anthem Health Insurance is
19 endorsing it mightily. And I thought, wait a
20 minute, okay, that's a whole different side
21 of the coin for value-based purchasing.

22 And I just wondered if you think
23 there's enough "there" there to find progress
24 to go forward, or perhaps -- and my thought

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1 was maybe we should have pilots the way the
2 federal government did before it started to
3 propose value-based purchasing for Medicare.

4 MR. WHALEN: I think the underlying
5 health policy approach is a sound one. So
6 moving from a system that incentivizes
7 production and the number of, you know,
8 interactions with a patient that you might
9 have -- so a volume-drive system, the more
10 you do, the more reimbursement you receive --
11 to one where reimbursement is more based on
12 outcome. You know, how appropriate was the
13 service provided, was it of high quality, was
14 it efficiently provided.

15 You know, how you get there -- there's
16 a lot of value-based purchasing going on
17 already. You mentioned the federal
18 government approaches, and lots of
19 institutions in New York are participating in
20 those programs. Many are participating with
21 their own insurers on the basis of
22 negotiation between the hospital or health
23 system and their local healthcare payor.

24 And I think this is an area for

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1 development. You know, still if you looked
2 at it, you know, we're probably still
3 substantially volume-based. But it is this
4 switch.

5 And, you know, part of your earlier
6 question about how systems and hospitals are

7 responding to that includes a very big focus
8 on moving to risk-based approaches. So
9 hospitals going at risk -- you know, the old
10 wording would be a capitation or a partial
11 capitation approach to provide those
12 services -- because they see that ability to
13 manage care as significant. Which is clearly
14 a form of value-based approach.

15 So our understanding is that the state
16 on the Medicaid side, as part of the waiver
17 needs to get substantially to value-based
18 purchasing by the end of the five-year
19 waiver.

20 And there's a workgroup, we had the
21 first meeting a couple of weeks ago, where
22 it's clear the department wants to do this in
23 a consultative process and talk about the
24 best models for doing this.

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1 Part of the concern are those that I
2 stated: you know, how quickly does it
3 happen, how flexible is the approach, is this
4 mandatory, how will it work?

5 A greater concern is that a separate
6 program -- the State Health Innovation
7 Plan -- talks about wanting to do what has
8 been done with DSRIIP on the commercial
9 insurance side. And there's a lot of concern
10 about that on the part of providers and
11 payors both. You know, what's the reason for
12 that? You know, as everybody here knows, we

13 have a pretty delicately balanced system
14 where, you know, Medicare and Medicaid
15 underpay providers -- I mean, you can hear
16 MedPAC talk about that every year. And so
17 the way our balancing system works is that
18 negotiations on the commercial side enable
19 that to occur without people, you know, going
20 bankrupt.

21 And that's a -- you know, that's part
22 of my point about the great number of things
23 underway and, you know, inconsistencies
24 within each of these approaches, almost a

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1 nonrecognition of the impact of what one
2 approach will have on the basis of the other.

3 SENATOR HANNON: Thank you. I think
4 my time has expired at the moment.

5 CHAIRMAN FARRELL: Assemblyman
6 Abinanti.

7 ASSEMBLYMAN ABINANTI: Thank you,
8 Mr. Chairman.

9 I'd like to talk just for a couple of
10 minutes with you about a subject I've been
11 raising with most of the presenters, and
12 that's special-needs patients. I notice that
13 you touch on it on page 11 of your
14 presentation, and then again on page 15.

15 On page 11 you talk about CMS
16 disallowance of OPWDD Medicaid costs. And am
17 I understanding you correctly that you are
18 concerned that a \$1.26 billion federal

19 proposed reclaiming of monies could be
20 shifted to the providers?

21 MR. WHALEN: That's correct.

22 ASSEMBLYMAN ABINANTI: And that the
23 \$850 million that's being set aside is
24 nowhere near enough?

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1 MR. WHALEN: Well, the state is
2 currently undergoing its appeal process. So
3 I think the first -- well, let me back up.
4 So in the past we have made adjustments
5 already under the Medicaid global cap when
6 the federal government first challenged
7 New York's approach for funding these
8 services. In anticipation of a prospective
9 decrease in that funding, dollars were
10 withdrawn from the cap to provide a smoother
11 pathway for agencies providing those
12 services.

13 We now -- they then came back and did
14 another set of audits, and the proposal in
15 the budget is to, as part of that reserve
16 set-aside, say that while we are going
17 through the appeals process -- and there are,
18 I think, three levels of that. We've gone
19 through the first one, we're now in the
20 second. You know, if that hits in the middle
21 of a year, we'd like to have some plan to
22 anticipate that reduction so it doesn't
23 provide the need for extreme reductions in
24 the middle a fiscal year.

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1 ASSEMBLYMAN ABINANTI: How is the
2 clawback tied to the providers that you
3 represent? Is there a claim that your
4 providers overbilled?

5 MR. WHALEN: No, they're not our
6 providers, they're providers under the Office
7 of Persons With Developmental Disabilities.
8 But all of these dollars come out of the
9 Medicaid cap. So conceivably, any provider
10 who receives reimbursement under the Medicaid
11 cap, if there's a need for extreme solutions,
12 would suffer that.

13 ASSEMBLYMAN ABINANTI: Now, under the
14 Medicaid cap, were your providers consulted
15 in setting that cap?

16 MR. WHALEN: It was a part of a
17 negotiation that set up a formula that relies
18 on the Consumer Price Index, the medical
19 component of the Consumer Price Index, with a
20 10-year rolling average.

21 We have some concerns generally about
22 the cap and how transparent the calculations
23 are that demonstrate where those dollars are
24 going.

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1 ASSEMBLYMAN ABINANTI: Well, now
2 jumping to page 15, how does Medicare managed
3 care reform fit in with the cap? It seems to
4 me that we're pushing more and more people

5 into certain types of Medicaid services, if
6 you would.

7 MR. WHALEN: Yes. Yeah, you'll hear
8 the state talk about managed care for all.
9 So populations and individuals who may
10 previously have been exempt from Medicaid
11 managed care no longer are, and they now must
12 receive services through Medicaid managed
13 care. Those aren't our providers.

14 ASSEMBLYMAN ABINANTI: Again. Well,
15 aren't your providers going to have to
16 provide coverage or services for people under
17 managed care if they need the services at
18 your facilities?

19 MR. WHALEN: Yes. In fact, most are
20 at the moment.

21 But I think the concerns that you had
22 raised earlier might best be raised with the
23 Office of Mental Health or Office of Persons
24 With Developmental Disabilities that offer

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1 those specialized services for those
2 populations. Those were populations that
3 were previously exempt from managed care.

4 ASSEMBLYMAN ABINANTI: No, I'm aware
5 of the issue, I'm just trying to see how it
6 fits in with what you do.

7 I mean, if somebody with a -- let's
8 say a special disability ends up in one of
9 your hospitals and you don't have a physician
10 who's experienced at dealing with an adult

11 with special needs, what do you do?

12 MR. WHALEN: Typically hospitals will
13 handle that by ensuring that the patient gets
14 referred to the appropriate provider that
15 does have those specialty services.

16 ASSEMBLYMAN ABINANTI: Okay. Now, you
17 talked about the -- you have some suggestions
18 here under Medicaid managed care to provide
19 coverage for court-ordered behavioral health,
20 et cetera, et cetera.

21 MR. WHALEN: Yes.

22 ASSEMBLYMAN ABINANTI: These proposals
23 would require legislation?

24 MR. WHALEN: They would.

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1 ASSEMBLYMAN ABINANTI: Okay. And what
2 about under the behavioral health area at the
3 bottom of the page? Would that require
4 legislation too?

5 MR. WHALEN: I'm sorry, Assemblyman?

6 ASSEMBLYMAN ABINANTI: You have some
7 concerns that you express about behavioral
8 health, and I would respectfully suggest that
9 these are very vague. It looks like you're
10 dancing around what might be a real problem
11 and just trying to allude to it. How do we
12 address your concerns there?

13 MR. WHALEN: Sure. We can provide you
14 with more detail. We've done a couple of
15 reports on the transition of behavioral
16 health into Medicaid managed care. And some

17 of that is regulatory, so disconnects between
18 different agencies that may be licensing or
19 approving providers.

20 Some of it, as you noted, is the
21 court-ordered situation where there have been
22 disputes between the provider and the insurer
23 over whether a court-ordered treatment is
24 sufficient to ensure payment. You know, some

♀ 220

1 have taken the position we need a clinical
2 assessment. So even if a court orders
3 treatment to be provided, then there have
4 been some disputes on the part of the payors
5 to --

6 ASSEMBLYMAN ABINANTI: I would be very
7 pleased to work with you on this if you can
8 forward stuff to my office.

9 MR. WHALEN: Absolutely.

10 ASSEMBLYMAN ABINANTI: I'm very
11 concerned that we're seeing a diminution of
12 healthcare provided to people who are not
13 getting sufficient healthcare already.

14 MR. WHALEN: Be happy to.

15 ASSEMBLYMAN ABINANTI: So thank you
16 very much.

17 MR. WHALEN: Thank you.

18 CHAIRMAN DeFRANCISCO: Senator
19 Krueger.

20 SENATOR KRUEGER: Thank you.

21 Nice to see you, Dennis.

22 MR. WHALEN: Good to see you, Senator.

23 SENATOR KRUEGER: A variation on that
24 last question. I get complaints -- and

♀ 221

1 again, I'm from the East Side of Manhattan
2 and I know that doctor and hospital issues
3 really vary geographically. I get complaints
4 from Medicare patients -- not Medicaid, but
5 Medicare patients that it's harder and harder
6 to get doctors to see them as patients.

7 Now, granted, in-hospital is different
8 than private patient. But I'm wondering if
9 you're tracking any patterns of issues for
10 use of Medicare utilization. And is there
11 something the state could do, since that's a
12 federal program?

13 MR. WHALEN: Senator, I have to go
14 back and check to see if we have any specific
15 information. I mean, generally there has
16 been continuing concern among physicians and
17 other providers about some of the changes
18 underway in terms of limitations on
19 reimbursement, new rules that have come out.

20 And, you know, when I referenced that
21 \$27 billion of cuts, for example, that
22 hospitals will face over the next 10 years --
23 already on the books, so enacted by
24 Congress -- you know, in some ways when the

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1 ACA was passed, you know, the theory was at
2 the time that everybody knew what the all-in
3 cost was, so what reductions are you going to

4 take as a result of providing increased
5 insurance coverage. But, you know, then with
6 each challenge that comes along, whether it's
7 the debt ceiling or sequestration or the doc
8 fix, you know, additional cuts are
9 undertaken.

10 So you know, the doc fix, so-called,
11 is a provision in federal law where
12 physicians can face a 20 to 25 percent
13 reduction in Medicare payments. The solution
14 has been sought for a long time to
15 permanently fix that, but instead it turns
16 out to be a year-by-year battle. So I'm sure
17 for some physicians it's that degree of
18 uncertainty about what might happen that
19 causes them to withdraw from the Medicare
20 program. But I'll take a look to see if we
21 have anything specific.

22 SENATOR KRUEGER: Thank you very much.

23 Thank you.

24 ASSEMBLYMAN OAKS: Assemblyman

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1 Goodell.

2 ASSEMBLYMAN GOODELL: Thank you very
3 much for your testimony.

4 I'm particularly concerned about the
5 financial state of our hospitals. You
6 testified that 75 percent of them are in fair
7 to poor condition, and you said 26, is that
8 correct, are getting direct financial state
9 aid?

10 MR. WHALEN: That's correct.
11 ASSEMBLYMAN GOODELL: And you
12 testified that Medicaid and Medicare pay less
13 than actual cost for these hospitals.

14 MR. WHALEN: That's right.
15 ASSEMBLYMAN GOODELL: So Medicaid pays
16 less than actual cost, we may cut it off by
17 trying to get a premium, if you will, from
18 private insurance.

19 MR. WHALEN: To some degree, yeah.
20 ASSEMBLYMAN GOODELL: That drives up
21 the cost of private insurance, which causes
22 employers to implement high-deductible plans,
23 which results in higher bad debt and
24 charities for the hospitals because people

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1 can't make the deductible. And that is then
2 reimbursed to hospitals indirectly through
3 HCRA or through assessments.

4 MR. WHALEN: To some degree, correct.

5 ASSEMBLYMAN GOODELL: To some degree.
6 And those HCRA assessments are paid for by
7 higher taxes on the healthcare industry
8 itself.

9 I mean, it seems to me we have kind of
10 like a death spiral here for the insurance
11 coverage industry as well as for hospitals.

12 Wouldn't it make more financial sense
13 of, instead of using these convoluted
14 mechanisms of paying for bad debt and charity
15 that's resulting as a result of our

16 underpayment in the first place, simply to
17 increase the Medicaid costs? And if we did
18 that, could we do it on a zero-sum basis?

19 MR. WHALEN: Well, I think this is
20 part of the challenge that's involved in the
21 work that's underway at the moment. You
22 know, part of this is a legacy of old systems
23 and the way that healthcare payments
24 developed in New York, our switchover from

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1 the highly regulated system where for a
2 number of years the state set reimbursement
3 rates for not only Medicare but also for
4 commercial insurance. Then we went to the
5 negotiated system that, when that was
6 created, also put into place a number of
7 these provisions to try and ensure that
8 certain types of services or certain
9 supports, what were deemed to be public
10 goods, continued to be supported.

11 But, you know, my point earlier to
12 Senator Hannon I think applies. And that is
13 as all of this transformation occurs, as we
14 get new clinical approaches, as we get the
15 ability to process data in real time to
16 support treatment decisions, and all of these
17 things change, we should be certain to be
18 having the kind of overarching policy
19 discussion that you're suggesting, rather
20 than changing each little piece along the
21 way. Because without the coherent policy, we

22 may end up in a place that's not any better
23 than where we are.

24 ASSEMBLYMAN GOODELL: I'm particularly

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1 mindful of the fact that a number of years
2 ago we went and implemented a time-consuming
3 and complex CON process. And that made
4 perfect logical sense at a time when we were
5 on a cost-based system, because if you're
6 getting cost-plus, obviously the state has a
7 vested interest in controlling your base
8 costs.

9 But we haven't been in a cost-plus
10 system for decades, yet we still have a
11 complex CON process. If we're no longer in a
12 cost-based system, is there a public policy
13 rationale for the CON process itself?
14 Shouldn't we look at ways of streamlining
15 hospital operations in an effort to make them
16 more efficient and cost-effective? CON,
17 perhaps, physician recruitment? I mean,
18 gracious, I've seen where it takes nine
19 months or a year to recruit a physician who's
20 board-certified in another state.

21 And do you have a list, if you will,
22 of areas that cost us tremendous amounts of
23 money in time and cash that are the result of
24 an old system that no longer makes sense?

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1 MR. WHALEN: Yes to all of those -- to

2 all of those points. We have a couple of
3 publications, Tangled Up in Rules and Tangled
4 Up in Rules Volume 2, that talk about rules
5 that no longer make sense. There are some
6 very modest streamlining of CON requirements
7 that are proposed in the budget, but those
8 are baby steps. I think greater regulatory
9 relief can be provided to good effect.

10 You know, we are always concerned
11 also, Assemblyman Goodell, about the un-level
12 playing field. So that as there are new
13 entrants into healthcare -- so, you know, the
14 presence of retail and clinics that you may
15 see at pharmacies and other places appear --
16 we want to ensure that hospitals are not held
17 to some different set of rules about how you
18 could essentially, you know, open and provide
19 the same service.

20 But we will get your office that
21 information.

22 ASSEMBLYMAN GOODELL: I appreciated
23 your testimony earlier about supporting
24 outcome-based funding. And conceptually I

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1 find it very intriguing and very attractive.
2 Here's my concern. If you have a hospital
3 that has poor outcomes because it lacks the
4 capital investment or the funds needed to
5 provide higher outcomes, don't you then
6 create a death spiral if you provide higher
7 funding for hospitals that have all the

8 equipment and provide the best service, and
9 less funding for those hospitals that may be
10 the most desperate for funding?

11 And I am also mindful of the opposite,
12 which is where we, you know, where we have
13 that theory no good deed goes unpunished, and
14 the flip side is we reward incompetency.

15 So can you just address how do we deal
16 with those two dilemmas?

17 MR. WHALEN: I think it's through
18 smart policymaking and implementation of
19 programs.

20 So my point on the diversity of the
21 system and then meeting the diverse needs of
22 communities was exactly that. There are
23 institutions in New York that don't have a
24 problem accessing the capital market, and

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1 then there are places that have an extreme
2 difficulty in attracting capital investment.
3 And we need to be smart about this and not
4 thinking that necessarily the solution to a
5 problem is automatically that a stronger
6 institution takes over a weaker one. It may
7 be the answer, but there may be, you know,
8 unique community needs, the knowledge of that
9 set of providers in serving that community
10 over a longer period, that makes the better
11 choice be to strengthen the community
12 hospital that's there now.

13 You know, everyone will want to be at

14 the point where they are providing the
15 highest-quality efficient services. And
16 every hospital administrator knows that that
17 information is now being measured by the
18 federal government, by the state government,
19 by other entities, whether it's Leapfrog or
20 all the various scorecards that you might
21 hear about. And, you know, absolutely making
22 sure that we have a policy approach that
23 understands and tries to figure out what the
24 right solution is, and then having the

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1 flexibility to provide the resources
2 necessary to accomplish that, I think is the
3 challenge.

4 ASSEMBLYMAN GOODELL: Thank you very
5 much.

6 ASSEMBLYMAN OAKS: Thank you. We've
7 been joined by Assemblywoman Wozniak.

8 CHAIRMAN DeFRANCISCO: Senator Hannon
9 has a question.

10 SENATOR HANNON: What would the speed
11 be that you would see us adopting value-based
12 purchasing?

13 MR. WHALEN: Well, I think it's
14 underway already. Now, the waiver talks
15 about within five years making progress
16 toward value-based purchasing --

17 SENATOR HANNON: Let me get a little
18 more pointed. The budget proposes we give
19 blanket authority to the administration to

20 determine it.

21 MR. WHALEN: You know, we've asked
22 some questions about that to try and
23 understand what's behind that request. And
24 obviously the concern would be is that

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1 related to SHIP, is that related to this
2 other process where we're underway with
3 discussions amongst stakeholders now with the
4 department to try and come up with the right
5 approach?

6 Under the waiver, the department is
7 required to provide a roadmap for approval to
8 CMS sometime within the next several months
9 where they lay out what their approach will
10 be over the five-year period to reach, you
11 know, toward moving to that 90 percent target
12 of value-based purchasing. So I think, you
13 know, we -- and I'm sure you as well -- want
14 to sort of understand how does all this fit
15 in in terms of the need for the authority.
16 That's just a question we've asked.

17 SENATOR HANNON: Well, we're going to
18 be looking for input. But in the old days,
19 some parts of roadmaps used to have an area
20 marked as "Terra Incognita."

21 (Laughter.)

22 CHAIRMAN DeFRANCISCO: All right, I'll
23 close very quickly. You mentioned the
24 examples of Brooklyn getting \$700 million and

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1 Utica 400, I think --

2 SENATOR HANNON: Three hundred.

3 CHAIRMAN DeFRANCISCO: -- 300, and
4 then this rural undefined area. It almost
5 seems like healthcare is becoming a
6 competition. If you can get somebody's
7 attention with a unique program, you can even
8 get under the wire before the wire is taken
9 down.

10 And the whole DSRIIP situation, it
11 seems like people are going around trying to
12 come up with what they believe the state is
13 looking for. Sometimes they're right,
14 sometimes they're wrong, sometimes they have
15 to jump from one group to another group to be
16 more -- I mean, and it's almost like you go
17 through all your consultants and they can do
18 their weighing, but it's a competition. And
19 somebody, usually one person, is the one
20 who's going to make the decision.

21 Now, when you were in the state
22 government, how were these type of
23 operations -- you know, what was the scenario
24 when things like this money had to be

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1 distributed for capital or whatever, how was
2 it determined who gets what without
3 competition? Or maybe there was then, too.
4 I was here, but I didn't know what I was
5 doing then.

6 MR. WHALEN: Yeah. I mean, there were

7 a number of approaches over the years. I can
8 remember programs that established a set of
9 criteria, and then there was a process by
10 which institutions that met that criteria
11 could come in and file a simple application.
12 And if you met the criteria, you received an
13 award.

14 Others were competitive. And the
15 usual process of trying to figure out, okay,
16 what was the more deserving or worthy. Some
17 were regionally based. And so I think there
18 was a wide variety of approaches.

19 You know, the need -- the need for
20 capital is intense because, you know, as I
21 say, we have aging facilities. They are
22 asked to reinvent themselves and to innovate
23 and to change the way services are delivered
24 from inpatient to start to focus on

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1 outpatient. But, you know, if you have a
2 facility you have an overhead. That's part
3 of your obligation. And if you're not able
4 to get to the capital market, then that's a
5 problem.

6 So Senator Hannon I think may have
7 made points earlier about what's the right
8 use of capital. Is it just -- if it's just
9 hard capital dollars, you're pretty
10 constrained in how you can use those. But,
11 you know, in the past the state used
12 innovative means to maybe find insurance for

13 capital deals to work through SONYMA and
14 DASNY to try to figure out how to leverage a
15 dollar so that the private capital market
16 became more attracted to healthcare deals.

17 Also, you know, balance-sheet relief.
18 So if a smaller, weaker institution in fact
19 wants a partner, oftentimes the rate-limiting
20 step is a poor balance sheet. And the
21 stronger institution is worried about their
22 own balance sheet and doesn't want to, you
23 know, mess that up.

24 So, you know, solving some of those

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1 balance-sheet problems so it's a more
2 equitable sort of partnership I think would
3 also be a good way to think about using some
4 of these dollars.

5 CHAIRMAN DeFRANCISCO: Thank you.

6 MR. WHALEN: Thank you.

7 CHAIRMAN DeFRANCISCO: David Rich,
8 senior vice president of the Greater New York
9 Hospital Association.

10 MR. RICH: Good afternoon. Thank you
11 so much for allowing me to testify today. As
12 was mentioned, I'm David Rich with the
13 Greater New York Hospital Association.

14 You have our detailed written
15 testimony, and I'm just really going to go
16 over a few points. But I did want to point
17 at the end we have a table that goes through
18 many of the different Executive Budget

19 provisions that apply to hospitals and all of
20 our positions on them. So hopefully you will
21 find that helpful as you go through your
22 budget deliberations.

23 You've heard a lot already today about
24 all of the huge changes going on in the

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1 hospital community, all of the reforms that
2 are happening, all the challenges that
3 they're taking on to transform, to reform.
4 So I won't belabor any of that, because I'm
5 sure you would appreciate me being as brief
6 as I can.

7 But I would like to say and point
8 out -- and some of the last interaction
9 between Dennis Whalen and members of the
10 committee referenced this -- New York
11 hospitals are in critical need of financial
12 support. Numerous hospitals across the state
13 are on a watch list for closure. The reason
14 for hospitals' financial distress are many
15 and will likely persist for some time. While
16 these include the obvious, such as the
17 changing healthcare environment, all the
18 different reforms we've been talking today,
19 the government has also played a large role
20 in the hospital sector's declining financial
21 stability.

22 The federal government, for example,
23 as Dennis mentioned, has cut Medicare
24 reimbursement rates repeatedly since 2010.

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1 At the state level, the previous
2 administration slashed Medicaid rates for
3 many safety-net hospitals, which directly
4 resulted in some of the closures that we've
5 seen in the inner city in particular.

6 Medicaid rates were cut by 2 percent
7 until they were restored in last year's
8 budget. Thank you for doing that. But as
9 Senator DeFrancisco correctly pointed out,
10 unfortunately none of us have felt that yet
11 because the federal government hasn't
12 approved it.

13 There's been no inflation update
14 provided for seven years.

15 And so the cumulative effect of these
16 actions is that aggregate Medicaid payments
17 cover only 72 percent of hospital costs of
18 caring for Medicaid patients. What that
19 means is for every dollar of cost that a
20 hospital incurs taking care of a Medicaid
21 patient, they only receive 72 cents. Now, on
22 the inpatient side it's 91 cents, but on the
23 outpatient side it's only 61 cents.

24 So because of that, we have

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1 considerable concern about the long-term
2 viability of safety-net providers whose
3 Medicaid reimbursement rates have eroded in
4 value so significantly over the years.

5 Safety-net providers who rely on
6 Medicaid and Medicare for the vast majority
7 of their funding cannot continue to lose
8 money on each and every Medicaid and Medicare
9 patient and expect to survive, much less
10 reinvest surpluses into their operations, as
11 Dennis was just mentioning.

12 For all of these reasons, we are very
13 pleased that Governor Cuomo's budget proposal
14 includes some financial relief for hospitals.
15 The Governor clearly understands that
16 hospitals need to be strengthened and has
17 proposed a number of steps to help safety-net
18 institutions in particular.

19 First, the Executive Budget allows two
20 Medicaid cuts from past years to expire. One
21 is related to hospital rates of readmissions
22 in 2007 and hospital complication rates in
23 2009. This cut is antiquated and has no
24 relationship to the quality of care

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1 hospitals are currently providing. Allowing
2 it to expire will increase Medicaid rates by
3 \$51 million statewide.

4 The other cut was supposed to be
5 related to early elective deliveries and to
6 provide a disincentive to perform them. In
7 reality, though, it was just an
8 across-the-board Medicaid cut to all
9 hospitals, even hospitals that don't provide
10 maternity services. So eliminating that cut

11 will increase rates by \$19 million statewide,
12 and we certainly support that restoration.

13 Second, the Executive Budget creates a
14 quality pool to incentivize hospitals to
15 further improve quality, similar to pools
16 that already exist for health plans and for
17 nursing homes. This will provide hospitals
18 with \$91 million annually specifically
19 related to the quality of care that they are
20 providing.

21 Third, the Executive would reduce the
22 tax maternity hospitals pay on their
23 inpatient obstetrical services revenue. The
24 tax would be reduced by \$15 million and

♀ 240

1 provide critical relief to hospitals that
2 provide obstetrical services. And we would
3 urge you to approve that provision.

4 There are three other important
5 healthcare investments in the Executive
6 Budget I would like to mention and urge the
7 Legislature to support.

8 As Jason and Dennis before me
9 discussed, the first would increase state
10 spending on the Vital Access Provider program
11 by \$290 million. This is critical funding
12 for severely financially distressed
13 safety-net hospitals. Dennis mentioned the
14 27 that are receiving Interim Access
15 Assurance Funds. You have to be severely
16 financially distressed to receive those

17 funds. They will expire at the end of March.
18 And so the idea, we believe, behind this
19 increase in the VAP funding is to try and
20 provide a further bridge for those hospitals
21 until restructuring can really take root.

22 The second investment is the
23 \$1.4 billion of capital funding which has
24 been discussed a lot today, so I won't

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1 belabor that. We do share your questions
2 about the allocation and exactly what the
3 criteria will be for providers to participate
4 in that funding. Certainly, as was mentioned
5 before, we certainly know the need that is
6 there in Central Brooklyn and other parts of
7 Brooklyn as well, but we'd like to get more
8 detail on exactly how that funding will be
9 allocated over time.

10 The third investment is the Indigent
11 Care Pool, which provides funding to help
12 cover the costs of hospital charity care.
13 Without further action, the pool allocation
14 methodology would expire at the end of this
15 calendar year. The Executive reauthorizes
16 the methodology for three more years, with
17 stop-loss protection for hospitals. We urge
18 the Legislature to support this as well.

19 Now, unfortunately this wouldn't be an
20 Executive Budget -- and I wouldn't be from
21 Greater New York -- if we didn't have a
22 couple of problems with the budget. So I'd

23 I like to mention two.

24 To ensure access for low-income

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1 Medicare beneficiaries to physician services
2 and other outpatient services, the Medicaid
3 program pays the Medicare copayments on
4 behalf of many low-income Medicare
5 beneficiaries. Under current state law,
6 those copayments that Medicaid pays on behalf
7 of these senior citizens is based on Medicare
8 rates, which are almost always higher than
9 Medicaid rates.

10 The Executive Budget proposes to
11 instead base the copayments on Medicaid
12 rates, which in some cases would mean that no
13 copayment would be made at all, reducing the
14 amounts a physician or other outpatient
15 provider would receive by as much as
16 20 percent, because that's usually what the
17 Medicare copay is under Part B of Medicare.

18 DOB projects that this would reduce
19 payments to providers by \$92 million a year.
20 We strongly oppose this provision and urge
21 the Legislature to reject it. We've got a
22 lot of concerns about access to care for
23 low-income Medicare beneficiaries. And
24 Senator Krueger was mentioning earlier a lot

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1 of doctors are not even taking Medicare
2 patients anymore. If they're also not
3 getting the other 20 percent of their

4 payment, that will probably exacerbate that
5 problem. So we would like you to look at
6 that and reject it.

7 This provision is actually made even
8 worse by the fact that the state is greatly
9 reducing Medicaid primary care reimbursement
10 rates this year. As you might know, under
11 the Affordable Care Act the federal
12 government mandated that states increase
13 Medicaid rates for primary care services to
14 the usually higher Medicare reimbursement
15 rates for the same services. This provision
16 expired on December 31st. And unlike many
17 other states, New York State has not
18 exercised its option to continue to pay
19 Medicare rates for these services.

20 This means that reimbursement
21 rates are plummeting for primary care
22 services. And on top of that, due to the
23 Executive Budget provision I just described,
24 reimbursement rates for Medicare outpatient

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1 services will plummet as well. Consequently,
2 in addition to opposing the Executive Budget
3 provision I just described, Greater New York
4 supports adding a provision to keep primary
5 care reimbursement rates at Medicare levels.

6 I understand in the President's budget
7 that he came out with today, he would
8 continue 100 percent federal financing for
9 that. Of course, we can't be sure that the

10 Congress would actually pass that. But what
11 we would like to see is for the state to
12 continue to keep those rates at Medicare
13 levels with the usual 50 percent Medicaid
14 matching rate from the feds.

15 As I mentioned, we discuss many other
16 provisions in the Executive Budget in our
17 written testimony and on the table attached
18 to it, so I will end there. But I would be
19 happy to take any questions you might have.

20 CHAIRMAN DeFRANCISCO: Senator
21 Krueger.

22 SENATOR KRUEGER: Hi. Thank you.
23 Your testimony and Dennis Whalen's do have
24 many commonalities, which I also appreciate.

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1 But I just wanted to say thank you for the
2 charts, because some of us actually think
3 healthcare financing is the brain surgery of
4 government and we're not all brain surgeons.
5 So it's very helpful to see it laid out in
6 this format.

7 And I also appreciate your
8 highlighting what I was going to ask you as
9 the question, which is do the issues with QMV
10 likely exacerbate the problems at least my
11 district is already seeing with private
12 physicians literally opting out of Medicare
13 because they say it's not even worth the
14 paperwork time frame to try to get any of the
15 funding?

16 MR. RICH: Yes, we would be very
17 concerned that this would lead to fewer
18 physicians accepting -- in particular, this
19 applies to low-income Medicare beneficiaries,
20 of course, so we would be very concerned
21 about that.

22 You know, there's a whole trend not
23 just for physicians not to accept Medicare,
24 but some are not accepting any type of

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1 insurance at all anymore, as you might have
2 found -- I know in your district that is
3 definitely the case -- due to paperwork
4 headaches, due to low reimbursements, a
5 variety of things.

6 And I think part of that has also
7 contributed to the growing trend of
8 physicians becoming hospital employees and of
9 hospitals actually taking over whole
10 physician practices. Because there's a lot
11 that physicians have to deal with and a lot
12 of costs that they have, a lot of paperwork
13 that they have to deal with, and I think
14 they'd rather be part of a larger
15 organization that can sort of take all of
16 that away from them.

17 Having said that, that also means that
18 this particular reimbursement rate cut will
19 affect hospital finances too, if they are
20 employing the physicians who are then seeing
21 the low-income Medicare beneficiaries, they

22 will suffer the cut in the copayment from
23 this provision.

24 SENATOR KRUEGER: Thank you.

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1 MR. RICH: Thank you.

2 CHAIRMAN DeFRANCISCO: Assemblywoman
3 Wozniak.

4 ASSEMBLYWOMAN WOZNIAK: Can you please
5 explain the cap on losses under the Indigent
6 Care Pool?

7 MR. RICH: Sure. So starting in
8 2013 --

9 CHAIRMAN DeFRANCISCO: Could you
10 repeat the question, please?

11 MR. RICH: The question was could I
12 explain the cap on losses in the Indigent
13 Care Pool that I mentioned before.

14 In 2013 the state reformed the
15 methodology that it uses to allocate funding
16 for what we used to call the bad debt and
17 charity care pool and now is called the
18 Indigent Care Pool. They did that because,
19 under the Affordable Care Act, there was a
20 provision that appeared to say that the
21 federal government would not reimburse
22 anymore for bad debt. And because bad debt
23 was a large part of the calculation for our
24 pool, they needed to reform the state pool

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1 and take bad debt out of it.

2 That methodology was put into place
3 for three years, but there was concern -- and
4 we had a very strong concern at the time that
5 because moving to the new methodology would
6 mean that some hospitals would lose a lot of
7 their funding under the Indigent Care Pool,
8 that there would be a floor put under their
9 losses, if you will, or a cap on their
10 losses. So in the first year, it was
11 2.5 percent, the second year, 5 percent, and
12 then the third, 7.5 percent.

13 What the Executive Budget does is
14 extend the provision for another three years.
15 It lets those caps increase. So it would go
16 to 10 percent, 12.5 percent and 15 percent.
17 Just as a way of making sure that no one
18 hospital, you know, has a huge loss based on
19 what they used to get out of the old
20 methodology.

21 So the methodology is completely in
22 place, there's just a cap on how much each
23 hospital could lose under it.

24 ASSEMBLYWOMAN WOZNIAK: Okay, thank

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1 you. And I know oftentimes the Indigent --

2 CHAIRMAN DeFRANCISCO: Excuse me, can
3 you speak closer -- pull the mic closer?

4 ASSEMBLYWOMAN WOZNIAK: Is it on?

5 CHAIRMAN DeFRANCISCO: There you go.

6 ASSEMBLYWOMAN WOZNIAK: Okay, sorry.

7 Oftentimes the indigent do go to the hospital

8 as they need services, and the hospitals
9 struggle to pay for the services they need.
10 And there's definitely concern out there that
11 the indigent don't get the services that they
12 really should be getting.

13 Can you address that a little bit and
14 just explain what you believe needs to happen
15 to make sure that we are providing services
16 and that we're not failing the indigent?

17 MR. RICH: I think -- that's an
18 excellent question, and I think that there's
19 a huge amount of work that's going on right
20 now to try and make sure that people are
21 getting the services that they need.

22 When we were talking earlier about the
23 DSRIIP program under the federal waiver, a
24 huge amount of that, as well as a lot of

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1 incentives in the Medicare program are to try
2 and reduce preventable hospitalizations. In
3 order to do that -- the only way to do that
4 is to make sure that people are getting
5 services in their community before they
6 become sick enough to need to go to the
7 hospital, or that they're getting, you know,
8 primary care services in the community so
9 they don't have to rely on the hospital
10 emergency room to get that.

11 So what's happening is hospitals are
12 working with a lot of different types of
13 providers -- physicians, home health care

14 agencies, nursing homes, just the whole gamut
15 of different providers -- to try and work
16 together to reach out to people before they
17 need to come into the hospital.

18 Hospitals are actually penalized under
19 the Medicare program if they don't do this
20 kind of work successfully, and so there are a
21 lot of incentives out there already to try
22 and make sure that people are getting care in
23 the right place at the right time by the
24 right provider. And I think only more of

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1 that will happen in the future as we
2 implement the DSRIIP program and a lot of
3 other incentives that payors are putting out
4 there for providers to do a better job to
5 make sure that needs really are taken care
6 of.

7 ASSEMBLYWOMAN WOZNIAK: Okay. And can
8 you also explain a little bit about what
9 happens when the indigent go to the hospital
10 and they're homeless and the hospitals then
11 are in a position where they have to decide
12 to either care for them, discharge them, keep
13 them, try to find a place for them? And I
14 know that oftentimes when they don't have
15 coverage, they're just simply turned away.
16 Can you just explain a little bit more about
17 that?

18 MR. RICH: Sure. Well, first of all,
19 just to your final point, hospitals cannot

20 turn away people from the emergency room.
21 Partly because it's their mission, but also
22 under federal law there are requirements that
23 anyone who comes to the emergency room has to
24 be treated and stabilized and admitted if

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1 necessary.
2 But the difficulties of caring for the
3 homeless are many. And you're absolutely
4 right, if they come into the emergency room
5 and need to be admitted, they will be.
6 Normally what a hospital can do at that point
7 in time is get them signed up for Medicaid.
8 But that's not always so easy, particularly
9 when they don't have a home address. And so
10 often homeless people do stay in the hospital
11 a lot longer than their medical needs would
12 seem to dictate.

13 There are some efforts at the state
14 level to do more about supportive housing to
15 provide housing for the homeless -- but not
16 only just housing, but housing that would
17 bring along with it behavioral health
18 services, other types of health services, to
19 try and help the homeless get healthier, keep
20 from being homeless, but also stay out of the
21 hospital and get the care that they need in
22 the community. But so much more needs to be
23 done on that front. And it's a huge
24 challenge for hospitals.

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1 ASSEMBLYWOMAN WOZNIAK: Do you think
2 there's any particular funding that the
3 hospitals are in need of that would help make
4 sure that they're providing the services that
5 they need to to the homeless and indigent?

6 MR. RICH: Absolutely. We're always
7 in need of funding for all kinds of different
8 initiatives that the state and the federal
9 government and the hospitals themselves feel
10 are important to engage in.

11 As I mentioned before, one of the
12 difficulties that especially safety-net
13 providers have, who mainly treat Medicaid and
14 Medicare and uninsured patients and don't
15 have very many private-paying patients that
16 they can, as was being discussed with
17 Assemblyman Goodell before, cost-shift their
18 losses from Medicaid and Medicare to, they
19 just don't have the ability to cost-shift, to
20 get the funding that they need out of people
21 who are paying for their services. And
22 that's why you see so much financial
23 distress, why you see extremely busy and
24 crowded emergency departments.

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1 So yeah, we'd love to talk to you more
2 about different funding streams that could be
3 created to help the hospitals in that way.

4 ASSEMBLYWOMAN WOZNIAK: Okay, thank
5 you.

6 MR. RICH: Thank you.

7 CHAIRMAN DeFRANCISCO: Senator Hannon.

8 SENATOR HANNON: I'll pass. I was
9 going to ask you about how your membership is
10 dealing with interacting with the number of
11 PPSs, but -- it's a very softball question,
12 but it would be interesting to see,
13 especially in the geographically intensive
14 regions of Manhattan and Brooklyn.

15 MR. RICH: Yeah. The activities
16 around creating the PPSs and participating in
17 them are ongoing and I think are extremely
18 challenging.

19 And how exactly it will all work out
20 in terms of, you know, Medicaid lives being
21 allocated to one PPS versus another -- those
22 could be lives that one hospital or
23 healthcare provider has been dealing with but
24 then, for whatever reason, they get sort of

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1 allocated to -- for the funding to another
2 provider in the area. Very, very
3 complicated.

4 And it's not just in the City but
5 especially in the City, given how many
6 providers there are, the size of the Medicaid
7 population, and how many different providers
8 portions of the Medicaid population actually
9 use. It's been eye-opening to see, when
10 they've tried to do this allocation under the
11 PPS methodology, how many different providers
12 and how much traveling around, particularly

13 in the City, many Medicaid patients engage in
14 because of the different needs that they
15 have, the different services different
16 providers provide.

17 So it's not really an answer to your
18 question; I think it's a work in progress,
19 and I think it's very, very challenging.

20 SENATOR HANNON: I don't know if there
21 is an answer, but it is just illustrating
22 that it's not -- it's not just easy to do.

23 MR. RICH: No, it's not.

24 SENATOR HANNON: Thanks.

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1 CHAIRMAN DeFRANCISCO: I forgot what I
2 was going to say. No, I see Mr. Whalen is
3 still here, and maybe I can ask this jointly.

4 If you had the authority to do this --
5 and I'm serious, if you can think about it
6 just so we can talk at a later date, I'm not
7 looking for anything now -- and you could
8 scrap the entire system that is not
9 incomprehensible, it seems to have to need
10 retooling every few years and we're still not
11 any closer -- I don't think, anyway -- of a
12 good solution for healthcare, over a beer or
13 something, nothing official, what would you
14 get rid of, what would you put in its place?
15 And I would love to know that. Okay?

16 MR. RICH: That sounds like a great
17 beer conversation to have.

18 (Laughter.)

19 CHAIRMAN DeFRANCISCO: Well, it might
20 take two or three, but it's something that
21 ought to be done. Thank you.

22 SENATOR KRUEGER: I think Senator
23 DeFrancisco is endorsing universal
24 healthcare.

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1 (Laughter.)

2 SENATOR RIVERA: And I believe he did
3 it on the record, ma'am. Let the record
4 show.

5 (Laughter.)

6 CHAIRMAN DeFRANCISCO: I didn't do
7 anything, I'm asking their opinion. I've got
8 my own. Thank you.

9 MR. RICH: Sure. Thank you.

10 CHAIRMAN DeFRANCISCO: All right, the
11 next speaker is Beverly Grossman, senior
12 policy director, Community Healthcare
13 Association of New York State. Oh, wait a
14 minute, that's who I was -- wait. Time out.
15 Time out.

16 Claudia Hammar, New York State
17 Association of Healthcare Providers. And
18 Beverly Grossman, you're on deck.

19 For those keeping track, there were a
20 couple of other cancellations. New York
21 State Association of Speech-Language-Hearing.
22 That's the last page, Kathy Febrario. They
23 submitted testimony. And also the New York
24 State Council on Behavioral Health Care, they

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1 cancelled and submitted.
2 Whenever you're ready.
3 MS. HAMMAR: Thank you.
4 Good afternoon, Senator DeFrancisco
5 and distinguished members of the Senate
6 Finance, Assembly Ways and Means, and Senate
7 and Assembly Health and Aging Committees. My
8 name is Claudia Hammar, and I am interim
9 president of the New York State Association
10 of Healthcare Providers, HCP. With me today
11 is Megan Tangjerd, HCP's senior associate for
12 public policy.

13 HCP is a trade association that
14 represents approximately 400 licensed home
15 care services agencies, certified home health
16 agencies, long term home health care
17 programs, and other health-related
18 organizations throughout New York State.

19 Thank you for the opportunity today to
20 comment on Governor Cuomo's 2015-2016
21 Executive Budget proposal and its impact on
22 home and community based care. Today we
23 would like to highlight some of the issues
24 detailed in our written testimony.

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1 Home- and community-based care play a
2 vital role in the communities across this
3 state. It is a patient-preferred method of
4 care allowing those of all ages facing

5 illness, disability and aging to maintain
6 their dignity, independence and privacy in
7 the safety and comfort of their own homes.

8 Home care also delivers great value to
9 the state. According to the U.S. Department
10 of Health and Human Services, the average
11 daily rate for home care services in New York
12 State in 2012 was \$130 per day, two and a
13 half times less than the average daily rate
14 for nursing home services. Looking to the
15 future, HHS only expects this disparity to
16 grow.

17 Over the past several years, New York
18 State has introduced a series of large-scale
19 initiatives aimed at restructuring the
20 healthcare delivery system into one that is
21 more patient-focused, providing better, more
22 integrated care in the least restrictive
23 setting, and at a lower cost. Whether it's
24 the transition to managed long-term care, the

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1 DSRIIP program, the FIDA program, money
2 follows the person -- whichever program it
3 is, a fundamental aspect of these initiatives
4 is keeping patients at home, in their
5 communities, and out of more costly
6 institutional-care settings by providing
7 services through home- and community-based
8 care.

9 Despite this paradigm shift, there has
10 been an overwhelming lack of support and

11 investment in home care. To ensure the
12 industry's future viability, we need funding
13 to support costs related to unfunded wage and
14 benefit mandates, including minimum-wage
15 increases and wage parity, the establishment
16 of a new Advanced Home Health Aide
17 designation, and the ongoing transition to
18 managed long-term care. HCP's members from
19 all areas of the state contact us on a daily
20 basis about their significant challenges
21 operating under inadequate reimbursement
22 levels; burdensome, costly and duplicative
23 regulations; and massive system changes that
24 lack financial support or recognition of the

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1 impact of these issues on the delivery of
2 high-quality care.

3 Since 2012, the state has been working
4 to transition Medicaid beneficiaries in need
5 of long-term services from fee-for-service
6 Medicaid to managed-care models. This year
7 providers upstate, where the transition is
8 just beginning in many counties, and
9 downstate, where the transition has been well
10 underway for two years, face significant
11 challenges. Providers are struggling with
12 unstable cash flows stemming from delayed or
13 nonexistent payments from managed-care plans,
14 resulting in millions of dollars in
15 receivables for providers. Limited cash flow
16 for home-care providers translates into

17 workforce shortages, unstable businesses, and
18 compromised access to care for patients.

19 A lack of standardization among
20 managed-care plans' service authorization and
21 billing processes continue to drain home-care
22 resources and contributes to delays in
23 payments.

24 Overall, there is a critical need for

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1 New York to ensure that the integrity of the
2 Medicaid program is upheld as the transition
3 progresses. All entities involved in the
4 coordination and delivery of care to Medicaid
5 beneficiaries that use state dollars must be
6 held to strict accountability standards and
7 measures. Safeguards must be in place to
8 ensure that the monies move through the
9 system as intended and that provisions are in
10 place to address ongoing obstacles and ensure
11 patient continuity of quality home-care
12 services.

13 The state should invest in home care
14 and support providers through this transition
15 and other similar programs that are being
16 rolled out. Whether through grant funding or
17 no-interest loans, the development of uniform
18 billing codes or electronic funds transfer
19 for payments, the home care industry needs
20 your help to ensure that well-intentioned
21 state policies translate successfully in
22 implementation -- and, most importantly,

23 ensure that the thousands of New Yorkers who
24 are in need of this care continue to receive

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1 the care they need at home and in their
2 communities.

3 MS. TANGJERD: Good afternoon,
4 Senators and Assemblymembers.

5 As Claudia mentioned, home care
6 providers continue to face many challenges in
7 the managed-care transition, all of which are
8 exacerbated by inadequate reimbursement rates
9 combined with mounting unfunded wage and
10 benefit mandates. Whether we're talking
11 about minimum-wage increases, wage parity or
12 living wage requirements, home care in New
13 York State is struggling to absorb rising
14 costs while adapting to new ways of doing
15 business and maintaining high quality of care
16 for patients.

17 HCP and home-care providers have long
18 maintained that home-care workers should be
19 compensated for their hard work with fair and
20 adequate wages and benefits. However, as
21 home-care agencies are overwhelmingly funded
22 by the Medicaid program in New York State, it
23 is critical that Medicaid reimbursement,
24 whether through a managed-care contract or

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1 through fee-for-service Medicaid, match the
2 state mandates that are being imposed.

3 Last year HCP applauded the Executive

4 and the Legislature for beginning to address
5 the fiscal challenges stemming from
6 wage-parity rate increases by including a
7 \$350 million appropriation in the budget.
8 While the funding did not go far enough to
9 cover the full cost of the increases and did
10 not address the increases going into effect
11 outside of New York City, it was a critical
12 step in the right direction.

13 Additional appropriations are
14 necessary to ensure the mandate is adequately
15 funded to address the current rates and
16 future increases. This year there are no
17 such funds included in the Executive Budget
18 proposal. We expect at least \$300 million in
19 funding is needed to meet this year's rate
20 increases, along with a mechanism to ensure
21 that adequate rates are paid in a timely
22 manner to the employers of workers, who are
23 most often licensed home care services
24 agencies.

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1 The need for funding extends well
2 beyond New York City. Wage-parity increases
3 are happening in Nassau, Suffolk and
4 Westchester counties and will continue to
5 increase in coming years. And statewide,
6 minimum-wage increases and other mandates,
7 along with similar managed-care transition
8 costs, are challenging providers in all areas
9 of the state. Funds must be available to

10 support the delivery of care throughout
11 New York, and it is currently not being made
12 available.

13 The budget proposes to establish a new
14 Advanced Home Health Aide designation, which
15 would enable home health aides to perform
16 advanced tasks in home care and hospice
17 settings with the appropriate training and
18 nurse supervision. HCP is supportive of this
19 proposal, which takes a more cautious and
20 prescribed approach than similar proposals
21 advanced in past years. In concept, the new
22 aide designation represents a career ladder
23 for home-care workers and a vehicle for the
24 state to lower service-delivery costs without

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1 compromising care.

2 Concerns exist, however, as there does
3 not appear to be any funding in the budget to
4 support the initiative as it moves forward.
5 We urge the Legislature to consider the
6 increased costs participating providers will
7 incur, including those related to higher
8 hourly pay rates, staff development, and
9 on-the-job training for Advanced Home Health
10 Aides, and additional intensive oversight and
11 supervision by RNs, among other costs, all of
12 which must be addressed if the initiative is
13 to be successful.

14 Before we conclude, it is important to
15 also comment on the large-scale

16 health-related state policy initiatives that
17 are currently underway and that Claudia
18 mentioned in her testimony, and these signify
19 more massive system changes for home care and
20 the healthcare delivery system as a whole.

21 In addition to managed care, home care
22 is closely connected to programs such as
23 DSRIIP, FIDA, BIP, MFP, CFCO, to name a few.
24 These initiatives emphasize the importance

♀ 267

1 and value of keeping individuals in the
2 community as long as possible. And moving
3 forward, we must not lose sight of the value
4 and expertise that home- and community-based
5 care providers offer, as well as the need to
6 ensure that necessary funds and support are
7 available to aid the industry during this
8 time of immense transition and systems
9 changes.

10 New York State's home care industry is
11 overwhelmingly comprised of agencies that go
12 above and beyond to care for their clients
13 and invest in their workforce. Their
14 commitment and dedication to the work they do
15 is unwavering.

16 As you work on the budget for the
17 upcoming fiscal year, we urge you to consider
18 the crucial role of home- and community-based
19 care in caring for the state's most
20 vulnerable populations, and the potentially
21 devastating impact on patient access and

22 continuity of care, the stability of home
23 care worker jobs, and the financial viability
24 of home care businesses if critically needed

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1 state support continues to elude the
2 industry.

3 We thank you for your time today and
4 consideration of our testimony, and we are
5 happy to answer any questions.

6 CHAIRMAN DeFRANCISCO: Any questions?
7 Don't feel compelled.

8 (Laughter.)

9 CHAIRMAN DeFRANCISCO: Assemblywoman
10 Wozniak.

11 ASSEMBLYWOMAN WOZNIAK: Thank you.

12 Regarding the unfunded wage and
13 benefit mandates, what ends up happening then
14 because you have these? Do you have to rely
15 on cost-shifting from those with health
16 insurance?

17 MS. TANGJERD: Well, the majority of
18 our members serve Medicaid beneficiaries
19 throughout the state, and so their
20 reimbursement rates are largely set through
21 fee-for-service Medicaid rates, in which they
22 will submit annual cost reports. And there's
23 a two-year lag, actually, in those rates, so
24 costs that are reported on in 2013 reflect

♀ 269

1 the reimbursement rates that providers will

2 receive in 2015.

3 As we move to managed care, providers
4 are negotiating rates on an individual basis,
5 and they're under contract with managed-care
6 providers. And what we have found are that
7 those rates have been inadequate on both the
8 fee-for-service and the managed-care side.
9 And as the costs for providers grow, their
10 ability to renegotiate or get higher rates,
11 they have not been successful.

12 ASSEMBLYWOMAN WOZNIAK: Okay. Thank
13 you.

14 MS. TANGJERD: Thank you.

15 CHAIRMAN DeFRANCISCO: Could you just
16 state your name for the record? I don't know
17 if you mentioned who you were when you sat.

18 MS. TANGJERD: My name is Megan
19 Tangjerd.

20 CHAIRMAN DeFRANCISCO: Okay, thank
21 you.

22 Senator Hannon.

23 SENATOR HANNON: I'm not going to ask
24 any questions. As you know, we have spent

♀ 270

1 hours dealing with the various amount of
2 intricate and complicated challenges
3 healthcare providers doing home care have had
4 to do -- including, in the middle of it, the
5 administration changing how you relate to
6 MLTCs and CHHAs.

7 But I just want to tell you, we

8 continue to look forward to working with you.
9 I believe you're an integrated part of the
10 healthcare delivery system. I know a year
11 ago I challenged your folks in Long Island,
12 get involved with PPSs. This year -- they
13 didn't all do it, but when we met again, they
14 said "Are you crazy?"

15 But I think it is essential because
16 you have more of control over who's going to
17 be readmitted, who's going to be admitted
18 than any other part of the healthcare system.
19 So we look forward to working with you.

20 MS. TANGJERD: Thank you so much,
21 Senator.

22 MS. HAMMAR: Thank you, Senator.

23 CHAIRMAN DeFRANCISCO: Thank you very
24 much.

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1 MS. TANGJERD: Thank you.

2 MS. HAMMAR: Thank you.

3 CHAIRMAN DeFRANCISCO: Beverly
4 Grossman, Community Health Care Association
5 of New York State.

6 On deck is Stephen Hanse, New York
7 State Health Facilities Association.

8 You're on.

9 MS. GROSSMAN: Okay. My name is
10 Beverly Grossman, and I am the senior policy
11 director of the Community Health Care
12 Association of New York State, CHCANYS.

13 SENATOR HANNON: And you're going to

14 summarize, right?

15 MS. GROSSMAN: Look (indicating).

16 Yeah.

17 (Laughter.)

18 SENATOR HANNON: Great.

19 MS. GROSSMAN: I knew you would say
20 that, Senator.

21 I'm representing the federally
22 qualified health centers in New York's
23 primary care safety-net community. Thank you
24 for the opportunity to provide testimony on

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1 the Governor's proposed 2015-2016 budget.

2 CHCANYS is the voice of community
3 health centers, which are located in
4 medically underserved areas, providing
5 high-quality cost-effective care to anyone
6 seeking care regardless of their insurance
7 status or ability to pay. We are the front
8 line in providing community-based access to
9 quality primary care to Medicaid and
10 uninsured populations and reducing avoidable
11 and unnecessary hospital admissions.

12 CHCANYS has been extremely supportive
13 of the state's efforts towards healthcare
14 delivery transformation and the goals
15 outlined in DSRIIP, including reducing
16 avoidable hospital admissions by 25 percent
17 over five years. This goal will only be
18 achieved by strengthening community-based
19 care models of primary care and behavioral

20 heal th.

21 Accordi ngl y, we were profoundl y
22 disappoi nted that the Governor' s budget
23 i ndicates no i nvestment i n communi ty-based
24 safety-net provi ders.

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1 In contrast, the proposal i ncludes \$1
2 bi lli on i n capi tal fundi ng for the
3 devel opment and expansi on of heal thcare
4 systems focused on hospi tals i n Onei da County
5 and Brookl yn, and another \$400 mi lli on only
6 for upstate hospi tal capi tal and noncapi tal
7 costs i n debt restructuri ng. That i s
8 \$1.4 bi lli on for hospi tal systems. And I
9 thi nk we heard earl ier today from the
10 Department of Heal th that they' re pl anni ng on
11 aligni ng the eli gi bi lity wi th the IAAF, whi ch
12 i s al so excl usi vel y for hospi tals.

13 New York' s stated pri ori ty i s to
14 transform the heal thcare system by provi di ng
15 access to hi gh-qual i ty coordi nated care i n
16 every regi on of the state, by i ntegrati ng
17 pri mary care servi ces wi th other
18 communi ty-based provi ders. However,
19 i nvesti ng \$1.4 bi lli on i n capi tal doll ars i n
20 hospi tal devel opment and restructuri ng seems
21 to di rectl y contradi ct thi s pri ori ty and
22 otherwi se further entrench the existi ng
23 hospi tal -focused del ivery system.

24 Whi le we appreci ate that

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1 transformation funding is included in the
2 Executive Budget, we have significant
3 concerns based on our repeated past
4 experiences that this money will not flow
5 beyond hospital walls to community-based
6 safety-net providers. Why is the presumption
7 always that we have to fight for any dollars
8 because the hospitals get first touch?

9 To bring equity to the budget
10 proposal, CHCANYS respectfully requests that
11 a minimum of 25 percent of the \$1.4 billion,
12 or \$350 million in capital funding, be
13 earmarked for community-based safety-net care
14 providers, including FQHCs. This amount is
15 equal to the 25 percent reduction in
16 avoidable hospital use that DSRIIP seeks to
17 achieve.

18 Another budget provision that is
19 misaligned with the administration's stated
20 goals is the proposed revenue cut to 340B
21 providers. The 340B drug pricing program
22 enables healthcare organizations that care
23 for underserved people to purchase outpatient
24 drugs at discounted prices. The net result

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1 of the Governor's proposed change to the
2 program is that the state and/or the managed
3 care organization will reap the 340B
4 benefit -- and not the covered safety-net
5 provider.

6 340B revenue is used by FQHCs to cover

7 precisely the kind of innovative programs to
8 improve patient care and reduced system costs
9 that are being promoted in DSRIIP and the
10 state's other delivery transformation
11 initiatives. Cutting 340B revenue while
12 relying on FQHCs to implement large-scale new
13 programs for which they have yet to receive
14 any funding is shortsighted and contrary to
15 the goals of the system transformation.

16 These are two areas of significant
17 importance to FQHCs, but there are numerous
18 other items we have submitted in written
19 comments, including restoring funding for
20 school-based health centers, maintaining
21 funding for the D&TC uncompensated care pool,
22 and investing in a primary care workforce.

23 Meaningful, sustainable delivery
24 system transformation will only be achieved

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1 if the state provides appropriate financial
2 and capital investment directly to the
3 community-based safety-net providers whose
4 work is at the center of the reimagined care
5 delivery system.

6 We look forward to working with the
7 administration and the legislature to develop
8 a budget policy that furthers the
9 administration's DSRIIP goals and improves the
10 healthcare delivery system for all
11 New Yorkers.

12 I'm happy to answer any questions.

13 CHAIRMAN DeFRANCISCO: Senator Hannon.

14 SENATOR HANNON: I first think you're
15 very calm when you talk about what they
16 propose to do to your participation in the
17 federal 340B drug program. By attempting to
18 recapture whatever savings you might effect
19 in the delivery of care through your
20 participation, they remove any incentive for
21 you to participate, which is not without
22 administrative cost.

23 And so I think it's very
24 counterproductive, and I think you're on the

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1 right course on that.

2 Earlier Mr. Helgeson seemed to
3 indicate, or at least there was a little bit
4 of a softness to his language, that your
5 participation in capital programs would be
6 possible. I think that needs to be pursued.

7 In any event, your participation in
8 the PPSs, I presume -- I don't know -- is
9 going forward, and that should allow you to
10 get funds through that process. Is that
11 correct?

12 MS. GROSSMAN: Yes. I think the FQHCs
13 in particular -- we've surveyed -- have been
14 immensely engaged with PPS leads. There is
15 only one PPS lead that is an FQHC, which is
16 fantastic, but the rest are all large
17 hospital systems.

18 And we have spent an immense amount of

19 money being good partners through our own
20 consultants, our own planning, own project
21 leads, own lawyers, the amount of contracting
22 and negotiation that's happening. So yes, we
23 like to think that there's something at the
24 end of the rainbow, but so far nothing has

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1 shown.

2 SENATOR HANNON: I do think that your
3 growth in numbers and in individual entities
4 of what you do has been fairly rapid, and I
5 don't believe legislators are sufficiently
6 aware of that growth in either case, and I
7 would encourage you to individually have them
8 talk to their legislators. Because I think,
9 just like home care is really close to who
10 needs, you're the next closest to who needs
11 to be part of the system to prevent
12 readmissions and admissions. So more power.

13 MS. GROSSMAN: Thank you.

14 CHAIRMAN DeFRANCISCO: Thank you.

15 We're now going to call on the last
16 speaker on page 1, Stephen Hanse, vice
17 president and counsel, governmental affairs,
18 New York State Health Facilities Association.

19 On deck is Ami Schnauber, VP of public
20 policy, LeadingAge New York. And if Ami
21 would start coming down to the front, we can
22 keep things moving.

23 MR. HANSE: Good morning -- or good
24 afternoon. You have my testimony; I will

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1 abbreviate it.

2 My name is Stephen Hanse, and I have
3 the privilege of serving as vice president of
4 governmental affairs and counsel for the
5 New York State Health Facilities Association
6 and the New York State Center for Assisted
7 Living.

8 NYSHFA and NYSCAL represent
9 57,000 employees who provide essential care
10 to over 44,000 elderly, frail, and physically
11 challenged women, men and children at over
12 300 skilled nursing and assisted living
13 facilities throughout New York State.

14 As our providers enter into their
15 seventh year without a trend factor,
16 New York's long term care and assisted living
17 providers face significant challenges and, as
18 was stated earlier, changes as we navigate
19 both the state's transition to managed
20 long-term care and the state's ever-evolving
21 delivery system reform initiative, or DSRI P,
22 payment program, economic pressures from
23 minimum wage and other staff and salary
24 increases, recent state budget constraints,

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1 and certain initiatives proposed in the
2 2015-2016 Executive Budget.

3 Moreover, at \$44.88 per patient per
4 day, New York unfortunately leads the nation

5 with the largest shortfall between Medicaid
6 payment rates and the cost of providing
7 necessary patient care. Recognizing these
8 constraints, it is important to note, as
9 raised by Senator DeFrancisco earlier, that
10 last year's 2014-2015 enacted budget
11 eliminated the MRT imposed 2 percent
12 across-the-board provider rate cut for
13 nursing homes effective April 2014. This
14 initiative would restore \$140 million to
15 long-term care providers throughout New York
16 State.

17 However, as we heard earlier, the
18 state has yet to enact the approved
19 restoration of these needed monies, and to
20 the best of our knowledge, the state plan
21 amendment has not been submitted.

22 You have our testimony, so I'll
23 briefly touch on certain issues that could
24 benefit long-term care and assisted living

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1 providers in the budget, those issues that
2 adversely impact long-term care and assisted
3 living providers, and those we would
4 respectfully request be included within the
5 2015-2016 budget.

6 NYSHFA and NYSCAL support the
7 Executive's proposal to provide \$1.4 billion
8 in funding for capital investments to make
9 infrastructure improvements and provide
10 necessary funding to stabilize healthcare

11 providers to advance the state's healthcare
12 transformation goals.

13 While NYSHFA and NYSCAL support this
14 initiative, we encourage the inclusion of
15 language in the enacted budget to protect
16 New York's long-term care and assisted-living
17 residents by allocating specific funds to
18 such providers.

19 Additionally, NYSHFA and NYSCAL
20 support the Executive Budget allocation of
21 \$400 million to support debt restructuring
22 and other capital projects to help transform
23 the provision of healthcare in rural
24 communities. Again, we encourage the

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1 inclusion of language in the enacted budget
2 to ensure that these funds are accessible by
3 skilled nursing and assisted living
4 providers.

5 Additionally, we support the
6 Executive's proposal to provide \$1.3 million
7 in funding to support the administration of
8 criminal-history record checks for staff at
9 adult care facilities to ensure that
10 providers receive needed reimbursement for
11 fingerprinting costs associated with each
12 prospective direct care employee.

13 While these proposals are beneficial,
14 unfortunately, there are two proposals
15 included within the Executive Budget that
16 adversely impact New York's long-term care

17 and assisted-living providers and the
18 individuals we serve.

19 The Executive once again proposes the
20 elimination of the ability to set
21 inflationary trend factor adjustments for
22 nursing homes, assisted-living program beds
23 and other Medicaid sectors. Additionally,
24 the Executive proposes to permanently

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1 continue the exclusion of the 1996-1997 trend
2 factor from nursing home and inpatient rates.

3 We oppose these proposals given that
4 it has been seven years since the state has
5 afforded a trend factor. Costs have
6 increased above the CPI, and our providers
7 strive to provide salary increases to ensure
8 the retention of well-qualified and trained
9 individuals.

10 Additionally, NYSHFA and NYSCAL oppose
11 the elimination of EQUAL funding. The
12 Executive Budget proposes to eliminate the
13 approximately \$6.5 million in funding that
14 sustains the Enhancing the Quality of Adult
15 Living, or EQUAL, Program and directs
16 one-half of these funds for the purpose of
17 moving adult home residents to community
18 housing while saving \$3.3 million for the
19 state.

20 EQUAL funding is a formula-based grant
21 program centered on the number of SSI
22 residents served within an individual

23 facility. While \$6.5 million may seem
24 inconsequential in the context of a

♀ 284

1 \$141.6 billion budget, EQUAL funding is
2 essential to enhancing the quality of care,
3 services and life experience of residents in
4 adult care facilities.

5 Small and mid-sized adult homes
6 serving SSI residents throughout New York
7 State rely on EQUAL funding to better meet
8 resident needs and improve the physical
9 environment of their home. Without this
10 essential grant funding, the quality of life
11 of residents will be directly impacted and
12 small adult care facilities that rely on this
13 funding to benefit their residents may be
14 forced to close.

15 Lastly, I will turn now to three
16 critical issues that we respectfully request
17 be included within the enacted budget.

18 The first of these issues dates back
19 to a 2011 MRT initiative and is referred to
20 as "return on equity." In 2011, there were
21 numerous initiatives included among the
22 enacted MRT proposals that affected New
23 York's long term care providers. Included
24 among these initiatives were proposals

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1 affecting all long term care providers --
2 addressing statewide pricing, bed hold
3 policies, and nursing home rate appeals.

4 However, only one initiative was
5 enacted, the elimination of return on equity
6 under Section 2808(20)(d) of the Public
7 Health Law that was aimed exclusively at
8 proprietary nursing homes.

9 This initiative was approved with
10 little discussion or understanding. Whereas
11 the state's Medicaid capital reimbursement
12 system recognizes the cost of physical
13 buildings in the case of not-for-profit
14 nursing homes by allowing for the
15 depreciation of their real property,
16 proprietary long term care facilities
17 received a comparable benefit through a
18 return on equity.

19 However, the lack of return on equity
20 inhibits the ability of providers to
21 refinance their buildings, because return on
22 equity is viewed as a key element of the
23 underwriting. Consequently, in a time of
24 historically low interest rates, as noted

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1 earlier by Mr. Helgeson, the state continues
2 to pay a higher Medicaid rate for capital.

3 The disparate impact has limited the
4 ability of proprietary nursing home providers
5 to fully reinvest in their facilities and
6 provide optimum resident care. As such,
7 NYSHFA and NYSCAL respectfully request that
8 Section 2808(20)(d) of the Public Health Law
9 sunset on March 31, 2015.

10 The second issue we respectfully
11 request consideration of is an increase in
12 the assisted living Medicaid rate. Assisted
13 living facility Medicaid rates under the ALP
14 are based on 1983 costs, receiving only
15 minimum inflationary trend adjustments
16 through 2007. Since 2007, like skilled
17 nursing facilities, assisted living providers
18 have not received any inflationary trend
19 factor adjustments to their rates.

20 Moreover, most ALP facilities do not
21 receive a capital component as part of their
22 rate and are therefore not reimbursed for
23 capital improvements, a necessary ongoing
24 cost they must absorb.

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1 Although initially designed to
2 represent approximately 50 percent of a
3 skilled nursing facility rate, reimbursement
4 rates for ALPs have fallen below this level.
5 Depending on the region, in some instances an
6 ALP rate pays as little as \$43 per patient
7 per day.

8 Given this shortfall, NYSHFA and
9 NYSCAL respectfully request an increase in
10 ALP rates to ensure the continuation of
11 necessary resources to care for our residents
12 in a lower cost, more homelike setting.

13 Lastly, we respectfully request
14 consideration of an increase in the
15 Supplemental Security Income rate for adult

16 care facilities.
17 New York has not increased the state
18 portion of the SSI rate for low-income
19 elderly and disabled individuals in adult
20 care facilities in seven years. The current
21 \$40 per day is clearly insufficient to
22 provide room, board, meals, activities, case
23 management, supervision and medication
24 assistance for our SSI recipients. While the

♀ 288

1 state portion of the SSI rate has remained
2 frozen for seven years, facility costs for
3 food, labor, health insurance and utilities,
4 among other things, have increased year after
5 year.

6 Consequently, NYSHFA and NYSCAL
7 respectfully request the Legislature to
8 increase the state portion of the SSI rate to
9 help increase the quality of care and
10 services to low-income SSI recipients and
11 prevent continuing closures of SSI facilities
12 throughout our state.

13 In conclusion, it has been said that
14 to care for those who once cared for us is
15 one of life's highest honors. While the
16 2015-2016 Executive Budget contains several
17 positive initiatives, it is vital that the
18 enacted budget enhance the provision of
19 necessary care to New York's long term care
20 and assisted living residents.

21 As such, we respectfully request your

22 rejection of the Executive proposals to
23 permanently eliminate inflationary trend
24 factors and abolish the EQUAL grant funding

♀ 289

1 program, and we respectfully request
2 legislative support to sunset the
3 discriminatory return-on-equity statute and
4 direct increased state funding for assisted
5 living providers and Supplemental Security
6 Income adult care facilities.

7 As always, the New York State Health
8 Facilities Association and the New York State
9 Center for Assisted Living will continue to
10 work together with the Governor, the
11 Legislature and all affected constituencies
12 to ensure the continued delivery of
13 high-quality, cost-effective care and
14 services throughout New York State.

15 Thank you.

16 CHAIRMAN DeFRANCISCO: Any questions?

17 Yes, Assemblywoman Wozniak.

18 ASSEMBLYWOMAN WOZNIAK: My
19 understanding is that if someone is --

20 CHAIRMAN DeFRANCISCO: You've got to
21 push the button.

22 ASSEMBLYWOMAN WOZNIAK: Hello? Okay.

23 My understanding is that if someone is
24 in an assisted living home, they've been

♀ 290

1 placed there because they were deemed by a

2 healthcare professional that they needed to
3 be there. Is that correct?

4 MR. HANSE: That is correct in most
5 instances.

6 ASSEMBLYWOMAN WOZNI AK: Okay. And if
7 the Governor's proposed budget was passed and
8 the \$6.5 million of EQUAL funding was lost,
9 how would it be determined who would end up
10 going into community housing if they needed
11 to be in the assisted living? Would they be
12 then reevaluated, or what would happen?

13 MR. HANSE: The Executive Budget, as
14 proposed, is silent on that issue. Basically
15 they were going to direct half of the money
16 out there. There's many individuals who are
17 not able to move to the community, but the
18 budget does not speak to how those
19 individuals be evaluated, who would go.

20 In some instances, there's many
21 facilities -- small facilities, 40-bed
22 facilities -- that are primarily if not all
23 SSI residents, and they may be forced to
24 close under that provision.

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1 ASSEMBLYWOMAN WOZNI AK: Okay, thank
2 you.

3 CHAIRMAN DeFRANCISCO: I assume you
4 heard my questions of Mr. Helgeson, and I
5 want to just ask about that settlement issue.
6 I asked him when the proposal for the State
7 of New York was sent to CMA. Do you have any

8 idea?

9 MR. HANSE: That's with regard to last
10 year's enacted budget proposal and the
11 2 percent?

12 CHAIRMAN DeFRANCISCO: No.

13 SENATOR HANNON: You're mixing them
14 up.

15 CHAIRMAN DeFRANCISCO: Oh, yes, it is,
16 I'm sorry. I'm sorry, that proposal, right.

17 MR. HANSE: We had inquired, and to
18 the best of our knowledge we had asked if a
19 state plan amendment was submitted to CMS.
20 And to the best of our knowledge, it's our
21 understanding that a state plan amendment has
22 yet to be submitted on that issue to CMS.

23 CHAIRMAN DeFRANCISCO: Okay. And he
24 said he wasn't sure when it was submitted and

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1 we're waiting on CMA.

2 SENATOR HANNON: CMS.

3 CHAIRMAN DeFRANCISCO: CMS, I'm sorry.

4 MR. HANSE: CMS, yes.

5 CHAIRMAN DeFRANCISCO: Is that
6 correct?

7 MR. HANSE: That's correct. I will
8 follow up on my end --

9 CHAIRMAN DeFRANCISCO: Yeah, if you
10 can find out, because --

11 MR. HANSE: Yeah, my understanding,
12 which was relatively recent, was a state plan
13 amendment had yet to be requested on that

14 2 percent from CMS.

15 CHAIRMAN DeFRANCISCO: The settlement
16 of the appeals, does that require any federal
17 approval, or is it the state only?

18 MR. HANSE: That would require, the
19 universal settlement would require approval
20 of CMS were it to go through.

21 CHAIRMAN DeFRANCISCO: Okay. And that
22 hasn't been settled yet.

23 MR. HANSE: That has not been settled
24 to this point in time. Again, respecting the

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1 confidentialities of the settlement
2 situation, nursing homes throughout New York
3 State have been -- an informal poll was taken
4 as to whether or not they would opt into the
5 settlement. A majority, a vast majority, I
6 would say it was almost 97 percent of the
7 homes in New York State, on non-legally
8 binding, said yes, they would opt into it.

9 I think that's a recognition that
10 there's appeals that date back I'm told to
11 the 1970s. There's over 9,000 appeals.
12 There's over 260 litigations. The department
13 does not have the staff to move forward on
14 these. I think your question with regard to
15 what will they do in the future, will they be
16 able to handle these, is a very relevant
17 question. And it's a good question, because
18 I don't know how they will.

19 CHAIRMAN DeFRANCISCO: Okay, thank

20 you. Thank you very much.

21 The lack of questions has nothing to
22 do with quality of the presentation, it has
23 to do with the hour of the day.

24 MR. HANSE: Thank you, Senator.

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1 CHAIRMAN DeFRANCISCO: The next
2 speaker, LeadingAge New York, Ami Schnauber.
3 She's the VP, public policy.

4 On deck is Paul Macielak, New York
5 Health Plan Association.

6 MS. SCHNAUBER: Thanks so much for
7 having us today. As Senator DeFrancisco
8 said, my name is Ami Schnauber. I'm the vice
9 president of advocacy and public policy.

10 SENATOR HANNON: And you're not going
11 to read this.

12 MS. SCHNAUBER: I am not reading that
13 testimony.

14 SENATOR HANNON: It's in 8-point
15 print.

16 (Laughter.)

17 MS. SCHNAUBER: I am not reading it.
18 I actually wrote my own comments.

19 CHAIRMAN DeFRANCISCO: Okay. Those
20 are much more relevant.

21 MS. SCHNAUBER: Less academic and a
22 bit briefer.

23 That testimony really includes all of
24 the provisions in the Executive Budget that

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1 pertain to long-term care.

2 And keep in mind that LeadingAge
3 New York represents the full continuum of
4 aging services providers. We represent
5 not-for-profits all the way from independent
6 senior housing, assisted living, home care,
7 managed long term care, adult day healthcare,
8 nursing homes. And because of that, our
9 members have a really great perspective on
10 how people move through the system and I
11 think have for a long time been working
12 vertically and in a way that DSRIIP is trying
13 to transform the system.

14 There are a number of proposals in
15 this budget that we certainly are supportive
16 of. There's some welcome investments in
17 capital and for caregiver support. And the
18 Advanced Home Health Aide legislation is
19 something that we've actively been working on
20 with the Governor's office and other
21 associations, and we are certain that you'll
22 move forward with that.

23 However, there are some significant
24 cuts in the budget that we're really

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1 concerned about. The fact is is that in the
2 last few years when healthcare has been
3 transforming, care in the community is
4 struggling.

5 I have my own personal experience,
6 because my brother has a TBI. And I'll tell

7 you that over the last 10 years, trying to
8 pull together a network of services for him
9 in the community is very, very hard. It is
10 very taxing. We have moved him around the
11 state so that we could try and keep him in
12 the community and find the staffing that we
13 needed. He's been in Cortland, he's been in
14 Auburn, he's now up in Jefferson County.

15 We continue to struggle. And someone
16 in their mid-thirties is -- now we're looking
17 at options like nursing homes. Or maybe we
18 can find a creative way to have him in
19 assisted living, and perhaps we could put the
20 TBI services on top of that.

21 But the fact is is that over many,
22 many years -- Steve Hanse certainly spoke to
23 this -- long-term care has not seen increases
24 in funding. Things are starting to get very,

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1 very tough. It is very hard to find skilled
2 caregivers, particularly in upstate.

3 You know, I think there's been this
4 sense in the department that there's so many
5 home health agencies that it's okay if some
6 of them close down. And maybe that's the
7 case in New York City, maybe there's so many
8 people in large metropolitan areas that
9 seniors and people with significant
10 disabilities aren't going to suffer.

11 But I'm telling you, in upstate
12 New York that's not the case. In upstate

13 New York it's really hard to continue to put
14 all these services together.

15 And through DSRIIP and through FIDA and
16 through this whole move to managed long term
17 care, our goal is to keep people out of
18 institutions, keep them in the most
19 integrated setting. And if we don't start
20 putting money in to help create that network,
21 it's not going to be very successful. And
22 this budget isn't helping in any way.

23 Our members are certainly being
24 involved in DSRIIPs. We're now reviewing the

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1 25 PPSs. Many of our members have had
2 discussions with these PPSs. But if you look
3 at them, they're playing a very limited role.
4 In some of the PPSs, they say the long term
5 care partners are to be determined.

6 So we're going a long way down this
7 road, and our members are really concerned
8 that they're ultimately not going to get some
9 of the capital money, it's never going to
10 trickle down to them.

11 We did a survey of nursing homes, and
12 what we found was that only about half of
13 them actually have any sort of electronic
14 medical records. And of those half, even
15 less have an ability for health exchange.
16 And as you can imagine, when you're going
17 into DSRIIP, when you're talking about
18 e-prescribing, that's a really big problem.

19 You talked a little bit about the
20 e-prescribing mandate earlier with the
21 commissioner. You may know that that mandate
22 is on the physician. It is not on nursing
23 home providers, it's not on assisted living
24 providers. But the real problem is that it's

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1 going to impact the people that we care for.
2 It's going to impact people in the community.
3 because if that prescription goes to a
4 pharmacy and that pharmacy is not open or
5 that pharmacy gets a prescription for a
6 controlled substance and they don't have it,
7 it takes a long time to get the prescription
8 back, get it sent to a different pharmacy.

9 So there's a lot of problems that are
10 still there. We certainly have been working
11 with DOH and suggested that there needs to be
12 a delay in this. I think for nursing homes
13 we need to see even a longer delay, because
14 implementation is going to be hard. And
15 physicians may get to a point where they're
16 able to do e-prescribing for all the people
17 they see in their practice. The question is
18 for the 20 people that they see in a nursing
19 home, will they still have the ability to do
20 that in a timely manner.

21 And when you think about controlled
22 substances, we're really concerned about the
23 impact that might have on hospice and
24 palliative care in ensuring people in the

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1 community or people in that setting are able
2 to get the access to those drugs as they need
3 them.

4 The nursing home population is going
5 to go mandatory into managed long term care.
6 It starts today. The managed long term care
7 rates don't cover even half of what the cost
8 of an average nursing home stay is. Between
9 that and wage parity, these managed long term
10 care plans and the premiums are not adequate,
11 and we would suggest that they need to be
12 increased.

13 But as the nursing home population
14 goes into managed long term care, we really
15 believe that assisted living has a great
16 opportunity. Assisted living costs half the
17 rate of what a nursing home stay is. That is
18 statutorily how it's determined. It's
19 essentially half the price of the nursing
20 home rate.

21 We know that managed long term care
22 plans will see this as a viable alternative.
23 Yet as Steve mentioned, the rates that
24 they've been getting have been not very good.

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1 They've been very low. We support all the
2 things that NYSHFA and NYSCAL have suggested.

3 We would like to see an increase to
4 the SSI rate. Unfortunately, in the

5 Governor's proposal he has completely
6 eliminated the EQUAL program. That's the
7 Enhancing Quality of Adult Living. This is
8 just an added benefit for these homes to take
9 care of very low-income people, so that if
10 they can't be taken care of in assisted
11 living, they will go to nursing homes.

12 So it doesn't really make a whole lot
13 of sense when you have a nursing home
14 population going mandatory into managed long
15 term care, to suddenly say that you're not
16 going to pay for this anymore.

17 The Enriched Housing Subsidy is part
18 of that 41-public-health-programs pool that's
19 cut 15 percent. We think that's a poor idea;
20 we're pleased that you feel the same.

21 There's \$1.4 billion in capital
22 infrastructure improvements. We would
23 request that some of that money be earmarked
24 for long-term care. Again, as I said before,

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1 long term care providers are not seeing
2 enough of the money being trickled down
3 through DSRIIP. There are some real needs
4 regarding their capital, their buildings,
5 regarding electronic health records. They're
6 not going to be able to be a valuable part of
7 this transformation in healthcare if they
8 don't have access to funding for that reason.

9 There is the \$50 million allocated for
10 the not-for-profit infrastructure capital

11 investment. We would suggest that that is an
12 area that would work well for our members,
13 and we hope that our members are able to take
14 advantage of that money. All of our members
15 are not-for-profit, and they're providing a
16 lot of the direct care in the community.

17 Related to MLTC, as I said, we're a
18 little bit concerned about the adequacy of
19 the rates. There's a lot that is changing in
20 terms of MLTCs. The long term care providers
21 are really struggling during this change.

22 You talked a little bit about
23 value-based purchasing -- or value-based
24 payment, I'm sorry. Dennis Whalen talked

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1 about the aggressive timeline that they're
2 moving forward with that. We're very, very
3 concerned about that. We are actively
4 participating in a workgroup that's looking
5 at that.

6 But there's a lot of risk involved in
7 this. This is probably the most significant
8 change in reimbursement that we've ever seen,
9 and I think that we need to take our time and
10 make sure that we do it right. Dependent on
11 how these payment arrangements work, risk is
12 different based on the payor and the
13 provider, based on the outcome that you would
14 see.

15 There's one proposal in the budget
16 we're particularly concerned about. The

17 Governor is recommending the carve-out of the
18 transportation from the MLTC benefit package.
19 Our members are very concerned about that.
20 That's a \$14.7 million cut in this year's
21 budget, and it would double for next year.
22 The proposal is sort of puzzling to us.
23 We're not exactly sure why they're doing
24 this. It's clearly not consistent with the

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1 direction towards a more coordinated care,
2 and our members would really, really like to
3 see that maintained in the rate.

4 David Rich from Greater New York
5 talked about the Medicare/Medicaid crossover
6 payments. That's the amount that Medicaid
7 will pay for those dual-eligibles, the ones
8 that they pay for the coinsurance. This is a
9 \$91 million cut, and it's unclear exactly
10 who's going to take the brunt of that cut.
11 We think we need more information. We're
12 going to be looking for it, and we hope that
13 you will as well.

14 For home care, there's a \$30 million
15 cut to CHHAs based on the rebasing of the
16 episodic rate. We're not sure why they want
17 to do this. We're concerned about a
18 \$3 million cut to CHHAs, especially in a time
19 when we're trying to be investing, we think
20 we should be investing in home care and
21 community-based care, not reducing our
22 commitment.

23 We do applaud the proposed investment
24 of \$25 million to support increased funding

♀ 305

1 for caregiver support. We just recently
2 finished a project up in the eastern
3 Adirondacks in which we created a demand
4 model and we looked at what the challenges
5 were in that area, and caregiving is one of
6 the biggest problems. It's hard to get
7 home-care workers long distances.
8 Transportation is an issue. The caregivers
9 are not there.

10 Anything we can do to help in
11 caregiving is going to help the hospice and
12 palliative care folks take care of people in
13 the community, and it's going to help us in
14 those more rural settings where it's hard to
15 find services. It's really going to make a
16 big -- it's going to help, and we certainly
17 encourage that.

18 And finally, I would like to just talk
19 a little bit about housing. Last year --

20 CHAIRMAN DeFRANCISCO: Excuse me. A
21 very little bit. Because you know you've
22 been --

23 MS. SCHNAUBER: Okay. This is my
24 final thing.

♀ 306

1 Commissioner Shah had said that
2 housing is healthcare. And we would
3 absolutely agree. We know that by providing

4 some basic services in housing that it can
5 make a huge difference in people's lives.
6 And when you create universal design, make
7 sure they have access to transportation, make
8 sure that they can afford medication, it's
9 going to keep people out of the next level of
10 care.

11 We know that people in affordable
12 housing are Medicaid-eligible. They really
13 are just one incident away from being high
14 Medicaid users. And I think we really need
15 to start thinking about how we can care for
16 them in that setting.

17 And that's all I have. Thank you. Do
18 you have questions?

19 CHAIRMAN DeFRANCISCO: Thank you very
20 much.

21 ASSEMBLYMAN OAKS: We do have one.
22 Assemblywoman Wozniak.

23 ASSEMBLYWOMAN WOZNIAK: Thank you.

24 What would you most attribute to the

♀ 307

1 problem of a lack of assisted living
2 facilities in upstate New York?

3 MS. SCHNAUBER: What do I attribute
4 that to?

5 ASSEMBLYWOMAN WOZNIAK: What do you
6 think is the main problem that's causing the
7 lack of assisted living facilities in upstate
8 New York?

9 MS. SCHNAUBER: What our members have

10 often -- there used to be a lot more assisted
11 living facilities in the '80s, and then we
12 just weren't using the model. I wasn't here
13 at that time to know exactly what it was that
14 changed that.

15 But for our members who are interested
16 in this model, one of the biggest challenges
17 is the capital needed to develop them.
18 because there's not enough money in the rate.
19 It doesn't always cover the full cost. So if
20 we have -- our members have said that if they
21 have some capital to pay for this, they would
22 create more.

23 ASSEMBLYWOMAN WOZNI AK: And another
24 question I have, since nursing homes are now

♀ 308

1 required to provide long-term care, do you
2 believe this will fully help the problem or
3 partially help the problem of providing more
4 care for those in need? Or how do you feel
5 it's going to end up turning out? Do you
6 understand my question?

7 MS. SCHNAUBER: No, I don't understand
8 it.

9 ASSEMBLYWOMAN WOZNI AK: Okay, so I
10 know you mentioned that now it's going to be
11 mandatory for nursing homes to provide
12 long-term care. Is that correct?

13 MS. SCHNAUBER: No, I think what I was
14 saying is that the managed long term care
15 program, the nursing home population is going

16 to become mandatory. So if you're a Medicaid
17 patient and you're in a nursing home,
18 starting in New York City today you're going
19 to have be enrolled in managed long term
20 care.

21 When we made this transition to
22 require all people in Medicaid -- well, most
23 people in Medicaid to be in a managed long
24 term care program, it was done in phases.

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1 And so the next phase starts today in
2 New York City for people in nursing homes.
3 So managed long term care plans are now going
4 to have the nursing home benefit in their
5 package, and it's going to be within the rate
6 that they're getting.

7 ASSEMBLYWOMAN WOZNIAK: Okay. Thank
8 you.

9 CHAIRMAN DeFRANCISCO: Thank you very
10 much.

11 Paul Macielak, is he here? Ah, he
12 didn't listen, did he? He was supposed to
13 come down. President and CEO of the New York
14 Health Plan Association.

15 Al Cardillo on deck, Home Care
16 Association of New York State.

17 All right, Paul, you can start now.

18 (Laughter.)

19 CHAIRMAN DeFRANCISCO: I see Al's
20 coming down.

21 Okay, here we go. Whenever you're

22 comfortable.

23 MR. MACIELAK: We're set?

24 CHAIRMAN DeFRANCISCO: Yup.

♀ 310

1 MR. MACIELAK: All right, I'm Paul
2 Macielak, president and CEO of New York
3 Health Plan Association. Thank you, Senators
4 and Assemblyman, for the opportunity to
5 comment on the budget.

6 HPA represents the full gamut of
7 plans, and we are a partner with you and the
8 state on the MRT reforms as well as on the
9 state exchange.

10 We want to make, I think, three points
11 here today. Number one, we want you to just
12 say no to the exchange tax.

13 SENATOR HANNON: Speak up -- I can't
14 hear you.

15 MR. MACIELAK: The exchange tax, the
16 Governor's proposed exchange tax.

17 SENATOR HANNON: Put the mic close to
18 your --

19 MR. MACIELAK: Closer. Thank you very
20 much. Okay?

21 The \$68 million tax we do not believe
22 is appropriate today. New Yorkers already
23 pay 5 percent of their health insurance
24 premiums in New York State taxes,

♀ 311

1 assessments, surcharges, HCRA fees, et

2 cetera.

3 The ACA, Obamacare, is phasing in new
4 additional taxes as we sit here today. And
5 our prior approval rate process is structured
6 to try and guarantee affordability in
7 premiums. Yet we've got federal and state
8 governments adding taxes, making that
9 insurance less affordable. The exchange
10 sustainability tax would be one more nail in
11 that coffin in terms of denying
12 affordability.

13 You heard testimony earlier today, I
14 know some of you asked Jason Helgeson about
15 how many enrollees had entered into the
16 exchange, how many were Medicaid, how many
17 were privately insured, commercially insured.
18 And I heard numbers bandied about of like
19 1.9 million, of which I think he said
20 80 percent had been previously uninsured. So
21 our rough calculation is like about
22 1.2 million of new insured individuals in
23 New York State. And we think that that
24 really provides the basis to say no to the

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1 new tax and just a segregation and dedication
2 of revenue from the existing taxes to pay for
3 the exchange.

4 One-point-two million people who
5 didn't have insurance now get insurance.
6 They are paying the existing HCRA taxes.
7 It's a good chunk of change today that if it

8 were segregated and dedicated to pay for the
9 exchange, there wouldn't be a need for a new
10 tax.

11 We had talked with the state last year
12 to use that as the funding stream and
13 solution for the sustainability of the
14 exchange. This year's budget, however,
15 negated that thought and went down into a
16 different road. That money from all those
17 newly insured people has gone into the black
18 hole of no idea of where it is, but instead
19 we've got the new tax in front of us. So we
20 would urge you to use the new HCRA dollars of
21 the newly insured, as opposed to the existing
22 tax.

23 Another alternative to that funding
24 stream would be to really consider the fact

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1 that both our state exchange and the ACA, the
2 goal is to provide insurance to the insured.
3 We've got a million-two newly insured
4 individuals. Yet there's been no reduction
5 in care for and funding for the Indigent Care
6 Pool. So the state today is funding at
7 almost a billion-dollar level the Indigent
8 Care Pool.

9 And if we have that many newly insured
10 individuals and a reduced uninsured rate in
11 the state, there should be less of a need for
12 funding of the Indigent Care Pool.
13 Massachusetts expanded their insurance,

14 reduced their indigent care pool. We think
15 New York should consider doing the same.

16 A final alternative to the tax. There
17 was some talk this morning about the Basic
18 Health Plan. In the budget, it's to go into
19 effect, I think, 4/1/15. And a key part of
20 the program is to take what's called the
21 Aliessa population -- these are legal
22 immigrants that the state today is paying a
23 hundred percent of their Medicaid premium --
24 move that population through the exchange and

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1 Basic Health Plan, and pick up 50 percent
2 federal participation.

3 The budget targets the savings from
4 that at over \$900 million. We would say a
5 piece of that savings should go towards
6 paying for the exchange because it's being
7 generated by virtue of the fact that
8 population is now going to run, if you will,
9 through the exchange.

10 Finally, it really is bad policy, when
11 you think about it, to impose a new tax to
12 basically finance an executive order program.
13 I'm not talking about a statutory program
14 like some of the others that have been
15 discussed earlier today, but we're talking
16 about something created by executive order.
17 We're not aware of any legislative audits of
18 the exchange in terms of their financing and
19 their spending.

20 We find it also strange that the
21 exchange tax is actually imposed through the
22 Insurance Law, with DFS being the principal
23 administrator of the tax. And it's only
24 imposed on New York domestic insurance

♀ 315

1 companies. It's almost like the narrowest
2 base you could tax to try and generate this
3 money.

4 Now, I've heard a couple and I've seen
5 a couple of statements from Division of the
6 Budget or whatever saying, Well, it's a
7 \$68 million tax, and it's a, quote, modest
8 tax. It's \$68 million.

9 The real impact of the tax is going to
10 come in the premiums. So we have a tax going
11 into effect for 2015 -- it's not in the
12 insurance premium rates today. It's going to
13 be paid in 2016. That's the way this tax is
14 structured.

15 So when the health plans go to file
16 the rate applications this spring for 2016,
17 we're going to build in \$68 million to pay
18 for 2015, we're going to build in \$68 million
19 to pay for the 2016, if you will, liability.
20 And also the federal grant money that exists
21 today as the last, I assume, plug is going to
22 disappear, and we're going to have to make up
23 that money as well. So we're going to be
24 looking really at about \$200 million of new

♀ 316

1 taxes that will be in our rate applications
2 for 2016.

3 Which leads me to my second point, the
4 prior approval rate process, which you the
5 legislature adopted in 2010, requires the
6 superintendent of the Division of Financial
7 Services to use actuarial assumptions and
8 methodologies in reviewing the rates and
9 giving written decisions to justify those
10 rates. That was added, that language was
11 added to prevent the suppression of rates,
12 artificial political suppression of rates.
13 And it was to set some parameters on the
14 actions that could be taken.

15 This year we were profoundly
16 disappointed to see the 2014 rate cycle come
17 out, and there has been no disclosure of the
18 actuarial assumptions and methodologies, and
19 there's been no written decisions of the
20 basis for the decisions.

21 We need transparency in this rate
22 process. Consumers need it, businesses need
23 it, health plans need it. We need to know
24 that the rate is actuarially sound and that

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1 the decision is justified. We need it not
2 only for this new sustainability tax or the
3 HCRA taxes or the ACA tax or other components
4 of a premium rate, but we need it to
5 guarantee the financial solvency of health
6 plans.

7 I'm here to tell you, and you've heard
8 how hospitals are all hurting financially,
9 home care is hurting financially. Health
10 plans are hurting financially as well. I'd
11 say virtually all the health plans in the
12 small-group market are losing money.

13 There have been a number of articles
14 out recently, whether it's the local plans
15 here of CDPHP, MVP, HealthNow, Independent
16 Health, Excellus, Emblem, all of them, if you
17 look at their third-quarter financials,
18 they're all running in the red. These are
19 warning signs that we all have to be aware of
20 as we proceed. And we would urge you to
21 ensure DFS compliance with the law in terms
22 of the actuarial assumptions and
23 methodologies and written rates decisions to
24 prevent problems from occurring in the future

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1 in terms of solvency of plans.

2 The third and final point I just want
3 to make is that the budget contains a number
4 of provisions that are, I'd say, vague,
5 open-ended, need some legislative review and
6 structure, and I just wanted to point out a
7 couple of them.

8 The value-based purchasing provisions
9 include some language for these PPS entities
10 coming into existence that directly contract
11 with the state to arrange for the delivery
12 and provision of services. Now, that

13 phraseology is the same phraseology that's
14 used to determine an entity becoming licensed
15 as an insurance company and providing
16 insurance coverage, insurance services. And
17 it's slipped into the value-based purchasing
18 language to permit a PPS to, in effect,
19 become an insurance company without
20 necessarily meeting all the requirements of
21 DOH or DFS for an insurance company.

22 So consumer protections about notices
23 and appeals, or reserves to protect providers
24 and consumers and businesses, are not

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1 mentioned at all. And we think that that's
2 an area and issue that you need to look at as
3 this proceeds going forward.

4 CHAIRMAN DeFRANCISCO: Paul, can you
5 glance down in front of you?

6 MR. MACIELAK: Can I -- excuse me?

7 CHAIRMAN DeFRANCISCO: Could you
8 glance down in front of you?

9 MR. MACIELAK: Yeah.

10 CHAIRMAN DeFRANCISCO: You see the
11 clock there?

12 MR. MACIELAK: Zero. Well done.

13 (Laughter.)

14 CHAIRMAN DeFRANCISCO: It's been there
15 for a little while.

16 MR. MACIELAK: It has?

17 CHAIRMAN DeFRANCISCO: Yeah. That's
18 all right, but you --

19 MR. MACIELAK: I thought I was shorter
20 than the other speakers.

21 CHAIRMAN DeFRANCISCO: It doesn't
22 matter, you were very engaging.

23 MR. MACIELAK: So I'll finish. I'll
24 say --

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1 (Laughter.)

2 CHAIRMAN DeFRANCISCO: You are.

3 MR. MACIELAK: -- say no to the
4 exchange tax. The prior-approval rate
5 process, please ensure that it's followed.
6 And third, try and close the loopholes that
7 exist in some of the statutory language
8 produced.

9 CHAIRMAN DeFRANCISCO: Thank you.

10 Any questions? Thank you very much.

11 MR. MACIELAK: Thank you.

12 CHAIRMAN DeFRANCISCO: Al Cardillo,
13 executive vice president, Home Care
14 Association of New York.

15 Elizabeth Dears-Kent, on deck.

16 MR. CARDILLO: Good afternoon,
17 Mr. Chairman and members of the committee.

18 CHAIRMAN DeFRANCISCO: Good afternoon.

19 MR. CARDILLO: I think the clock
20 already says zero to start. So I'm starting
21 with that preference.

22 CHAIRMAN DeFRANCISCO: Give him two
23 minutes, will you?

24 (Laughter.)

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1 MR. CARDILLO: Thanks.

2 Again, on behalf of the Home Care
3 Association of New York, I'm very pleased to
4 have the opportunity to provide some remarks
5 to you today, not only about the budget but
6 about the status of home care and some
7 recommendations that we have related to the
8 field.

9 For the purposes of the members, and
10 in the audience, the Home Care Association
11 represents the full complement of home care
12 programs and services across the state. We
13 have members that also manage long term care
14 plans, hospices, and basically that run the
15 gamut.

16 In the testimony today -- and I will
17 just highlight points in the testimony. We
18 have a lot of details in the written
19 narrative. We also have two documents that
20 I'm going to refer to that really are
21 intended to assist afterwards as a reference
22 to really walk through, in a very brief but I
23 think clear form, the proposals that the
24 Home Care Association would make relative to

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1 the budget, and also attached to that is a
2 statistical financial condition report which
3 analyzes the cost report, experience of home
4 care agencies, managed long term care plans,

5 and other statistical information which
6 really will help provide a foundation for the
7 proposals that I'll talk about.

8 But I couldn't help but think of the
9 synchronicity between what we found in our
10 analyses and some of the things Paul Macielak
11 just spoke about, and certainly our prior
12 speakers and colleagues.

13 In presenting the testimony, what I
14 really want to do is just start with
15 reference, kind of a reminder reference to
16 the broad changes that are occurring within
17 the delivery system and the payment system in
18 New York. It's very important because it
19 cues up the rest of what we have to say.

20 So clearly there are major changes and
21 new models that are being implemented in the
22 state -- FIDA, DSRIIP, value-based purchasing,
23 mandatory enrollment, health homes,
24 accountable care organizations, all of these

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1 policies. The key aspect of these policies
2 is that they are intended to try to maintain
3 the health of patient in the community and
4 largely at home -- that is a key focal
5 point -- and working toward a reduction in
6 utilization of high-cost services,
7 particularly on the institutional side.

8 So the policies really cue up a very
9 important role and charge for the home care
10 system in the state. So really I think the

11 basis of what I want to present today really
12 goes to that point. Home care is being asked
13 to assume a major role in the state's health
14 reform plans. Home care providers are eager
15 to be responsive, but there are certain
16 things that are necessary to help equip
17 providers to fulfill the role that is being
18 asked, and I think largely to enable the
19 models to work. And I'd like to review some
20 of those.

21 Just one other preface statement.
22 Aside from the models, obviously the needs of
23 the citizens are continuing to increase, and
24 the preference of citizens to receive

♀ 324

1 services in the community are likewise, you
2 know, increasing as the awareness to receive
3 services at home also increases.

4 Home care's reach is not just in terms
5 of providing the service in the home, but
6 home care really works across the spectrum to
7 provide resources for care transitions in the
8 hospitals, for emergency room diversion,
9 working with primary practices for medical
10 management. Home care is really throughout
11 the system. And so part of these proposals
12 that I will offer relate both to supporting
13 home care in its role in the models and to
14 meet citizens' needs in New York.

15 So to go through them -- and again,
16 they're laid out in the documents so I won't

17 go into a lot of detail with them, but
18 there's six points. And then I also will
19 talk quickly about some of the Governor's
20 proposals.

21 So the first relates to financing and
22 incentivizing health information technology
23 in the home care setting. Health information
24 technology and healthcare technology is a

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1 core across all the sectors. It's something
2 that's going to link, in the future,
3 everything from quality to payment to
4 accountability, best practices and so on.

5 Senator Hannon, you were very gracious
6 in sponsoring legislation to actually add
7 home care to the State Information Technology
8 Workgroup that met over the fall. Both you
9 and Assemblyman Gottfried were on that
10 workgroup. I think that it goes without
11 saying that home care really needs to be
12 pulled into the financial support base for
13 information technology. The federal
14 government, state programs over the years
15 have lent support to the hospital sector and
16 other sectors, but home care has rarely been
17 on the map for any general systems support.
18 That's a very critical issue, and we would
19 commend that to your attention.

20 The next issue has to do with
21 coverages for services. And I'd like to
22 point this out in this recommendation, to

23 look at the health insurance covered program
24 in the state and to look toward modernizing

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1 that coverage as it relates to home care.

2 Just a quick background on it. The
3 home care insurance law was basically written
4 in 1972. The system was obviously very
5 different then. When you went into the
6 hospital, the hospital was paid per diem, you
7 stayed there until you could walk yourself
8 out to the car. When you got older and
9 sicker, if you didn't have family, nursing
10 homes were available to you.

11 The coverage parameters for home care
12 are very, very narrow. They don't match the
13 current environment that would be valuable to
14 not only the health system, the hospitals and
15 the other players in the system, but
16 ultimately to consumers.

17 So we would commend to your attention
18 the consideration of an update to those laws
19 so that home care is allowed to function the
20 way it would, say, in Medicaid, allowed to
21 function that way in the general system. We
22 believe that doing that not only again
23 improves functionality but improves
24 efficiency, provides an offset to Medicaid --

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1 because many people spend down because they
2 don't have other sources of coverage. And
3 again, it's something that works in

4 synchronicity with the way the system is
5 going.

6 Next relates to the adequacy and
7 efficiency of the payment process. And
8 again, prior speakers spoke to this as well
9 as Paul Macielak from the standpoint that the
10 current payment mechanisms for managed care
11 and for home care are very, very much
12 inadequate to meet the actual service demands
13 and the missions of these sectors. And the
14 testimony and the material that we give you
15 will go into detail in that regard, but the
16 level of fragility in the health-plan system
17 and in the home healthcare system is pretty
18 extraordinary.

19 I'm not here today to say bail us out
20 of everything, but what I am here to say is
21 that if home care is going to be looked at to
22 serve the role that the state wants it to
23 serve, then both home care agencies and
24 managed-care plans have to be compensated

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1 adequately to meet that mission.

2 The other thing that I would point
3 out is that -- and, Senator Hannon, this is
4 something I'm sure is well-seared into your
5 memory, is in all of the discussions of the
6 change from the regulated rate system for
7 hospitals to the negotiated system, one of
8 the key points was how do you finance public
9 goods once you go to a negotiated system.

10 And remember, we spent weeks, months,
11 incredible amounts of time looking into the
12 issue, researching options, and trying to
13 ensure that when you go from state-set rates
14 to a negotiated system, the public goods, the
15 public health aspect of that is maintained.

16 That is dwindling in the managed-care
17 environment, and certainly dwindling in the
18 home care environment, as rates are changing
19 from set rates to negotiated payments. And
20 so we would again commend to your attention a
21 series of improvements that could be made to
22 the payment structure for home care and
23 managed care to address some of these
24 deep-seated issues.

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1 In the Executive Budget there is a
2 proposal to rebase the certified home health
3 agencies' payment system -- so this is direct
4 state to home health agencies. In doing
5 that, there is an anticipation of a pretty
6 significant decrease in the amount of funds
7 that will be available to home health
8 agencies. We are concerned about the loss of
9 funding and what that might do to stability.

10 But at the same time, if there's going
11 to be a rebasing, there's no provisions
12 within the current certified agency system
13 for investing in some of those public goods
14 that I was just talking about. So for
15 example, information technology, quality,

16 local public health activity, responding to
17 emergencies -- all those kinds of things
18 could be looked at in the rebasing and the
19 conversion of the system. We would commend
20 that to your attention.

21 There are also a number of items in
22 the Executive Budget that provide new sources
23 of financing, and you've heard from the
24 hospitals and you heard from the other

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1 sectors about them. We support the actions
2 certainly of the Executive to put \$12 million
3 of funds for sole community providers, for
4 vital access for clinics, rural area funding,
5 \$1.4 billion in capital, and disaster
6 preparedness funding for nursing homes. But
7 nowhere in any of the investment initiatives
8 does the word "home care" appear.

9 So on the basis of what I've been
10 talking about all along in terms of home
11 care's role and the role that we need home
12 care to play to make these models work, we
13 would ask you to look at these investment
14 proposals that are in the Executive Budget
15 and determine where home care could either be
16 woven in or where a parallel initiative could
17 be created for that. And we would be happy
18 to work with you, you know, certainly in that
19 regard.

20 One very large area of payment that's
21 been talked about, I want to reference it for

22 30 seconds, is the value-based payment plan.
23 We have the opportunity to also participate
24 in the Health Department's workgroup looking

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1 at value-based payment. We certainly agree
2 that there's a lot of opportunity to improve
3 the payment system and to better align
4 quality with payment, but it's a very, very
5 complicated process. We are aligned with the
6 Hospital Association, the Health Plans and
7 others in terms of really arguing for more --
8 a better timeline and I think reasonable
9 goals and flexibility into how to approach
10 the value-based system.

11 I'll just touch on my last comment?

12 CHAIRMAN DeFRANCISCO: Go ahead.

13 MR. CARDILLO: So a last area that I
14 would mention relates to quality enhancement.
15 I would like to say that our association has
16 been very, very active in pursuing quality
17 initiatives and quality advancement. There
18 is much opportunity for savings and for
19 improvement of care in these quality
20 initiatives, and I would really welcome the
21 chance to talk to you about this in greater
22 detail.

23 An example of one of the areas that
24 we're looking at has to do with sepsis, which

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1 is one of the major causes of admission and

2 readmission in hospitals in New York State.

3 Most of the focus is on either the ICU or

4 somewhere after you get through the ER.

5 There's a very strong line of thought that

6 that should be pushed out into the community

7 setting before you get to the hospital door,

8 which would not only save life and limb but

9 certainly save tremendously on expenses.

10 CHAIRMAN DeFRANCISCO: All --

11 MR. CARDILLO: With that, I certainly

12 will take my cue and conclude.

13 CHAIRMAN DeFRANCISCO: Yeah. Your

14 preface was too long, that was the problem.

15 The preface took longer than the whole

16 substantive part. But I've got to be fair to

17 everybody else, as they've been waiting.

18 MR. CARDILLO: Oh, sure. Of course,

19 of course. So -- but the details of the

20 other issues are in our testimony, and I

21 thank you very, very much for the

22 opportunity.

23 CHAIRMAN DeFRANCISCO: Thank you.

24 SENATOR HANNON: Thank you.

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1 CHAIRMAN DeFRANCISCO: Any questions?

2 Okay, thank you.

3 Elizabeth Dears-Kent, Medical Society

4 of the State of New York.

5 MS. DEARS-KENT: Good afternoon,

6 everyone.

7 CHAIRMAN DeFRANCISCO: Good afternoon.

8 CHAIRMAN FARRELL: Good afternoon.

9 MS. DEARS-KENT: On behalf of our

10 president, Dr. Andrew Kleinman, and the
11 25,000 physicians we represent, I want to
12 thank you for giving us this opportunity to
13 speak with you today on the proposed budget.

14 Like many of the individuals who
15 preceded us here to this table, physicians
16 are facing many challenges these days. They
17 have an outrageous education debt load, they
18 have very significant medical liability
19 premium burdens. The cost of health
20 information technology and the cost of
21 intraoperability is also significant.

22 The cost of meaningful use or
23 attaining meaningful use or attempting to
24 attain meaningful use, the complexities

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1 associated with all of the new business
2 models, whether it's ACOs, patient-centered
3 medical homes or other integrated care
4 delivery models, and reduced medical fees --
5 we need your help to assure not only just the
6 financial viability of physician practices
7 but also patient access to physicians with
8 whom they've had long-standing relationships.

9 With regard to the budget, first I
10 want to thank Senator Hannon, Senator Valesky
11 and 29 of your peers for introducing the bill
12 to delay by one year the e-prescribing
13 mandate. This is certainly an issue that

14 affects all prescribers, but it also affects
15 patients.

16 And we really believe that in addition
17 to the delay, we really need to work with the
18 state in assuring that patients are educated
19 as to what's coming, whether it's a
20 chronically ill patient whose e-script
21 arrives at a pharmacy that does not have a
22 supply of their medication and that causes a
23 delay in their access to that medication, or
24 whether it's a patient who likes to shop

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1 around for the best-priced drug, or if it's
2 just educating patients that they need to
3 tell their primary care practitioner that in
4 addition to their normal pharmacy, "Oh, by
5 the way, it's not open 24/7, and if I call
6 you in the middle of the night, please scribe
7 to the chain pharmacy at the corner of
8 Route 20 and 155." These are all issues that
9 we think need to be addressed, and how better
10 to do it than through a patient education
11 effort.

12 We also thank the Governor for
13 continuing the Excess program. However, it's
14 included this year in the revenue bill, and
15 that's because it's linked to a tax
16 obligation clearance. So physicians who
17 would be eligible for the Excess program
18 would have to obtain, from the Commissioner
19 of Tax & Finance, a tax obligation clearance.

20 Now, ostensibly it's worded in such a
21 way as to pertain to finally adjudicated tax
22 claims. However, there's a two-part analysis
23 here, and it allows the commissioner to look
24 at the tax returns of each physician for the

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1 past three years. And if in the
2 commissioner's view the physician hasn't
3 complied with the applicable return filing,
4 then they could withhold that tax obligation
5 clearance and prevent the physician from
6 availing themselves of the Excess coverage.

7 There are a couple of other proposals
8 I'd like to highlight. A proposal with
9 regard to urgent care practices we feel may
10 adversely impact the ability of physicians as
11 urgent care. First of all, we think the
12 definition is overly broad and could pertain
13 to any physician practice with after-hours or
14 weekend availability. Also, they would
15 impose an accreditation requirement which is
16 quite costly to these practices, ranging
17 anywhere from \$10,000 to \$30,000 per
18 practice.

19 Physician urgent-care practices are
20 well known in their communities and are
21 relied upon by patients who need acute
22 episodic care when their physicians are not
23 available. If they can't sustain, patients
24 will be relegated to the more costly ED unit.

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1 The proposal with regard to
2 office-based surgical practices is also quite
3 concerning. It would add a registration
4 requirement, and it adds very significant
5 data collection provisions. OBS practices
6 were required by the Legislature in 2007 to
7 be accredited, and that accreditation is
8 quite rigorous and reoccurs on a regular
9 basis.

10 The Quad-A, which is one of the
11 accredited entities that reviews physician
12 practices, already maintains a nationwide
13 database with 12 million cases in it. And it
14 demonstrates that intraoperative deaths in
15 office-based practices occur at a very low
16 rate -- one in every 478,000 -- and also show
17 the very low infection rates, one in every
18 2400 procedures. Should procedures now
19 occurring in OBS settings move to
20 hospital-based settings, the complication
21 rate would surely increase.

22 Another proposal, which would allow
23 for corporately owned limited-service clinics
24 in retail establishments, is also concerning

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1 to us. At a time when the system is moving
2 toward greater integration and care
3 coordination, establishing additional
4 competitive separate sites of care seems
5 counterintuitive.

6 Lastly, I'd like to also concur with

7 Mr. Rich, who touched on the Medicaid
8 crossover payment issue and on the loss of
9 the primary care physician payment bump.
10 Both are critical, we think, to continuing to
11 allow physicians to continue to practice in
12 primary care and serve the needs of the
13 fragile, dual-eligible population.

14 With that being said, we'll of course
15 take any questions, and we thank you again
16 for your time.

17 CHAIRMAN DeFRANCISCO: Any questions?

18 SENATOR HANNON: What can we do to
19 encourage physicians to take Medicare?

20 MS. DEARS-KENT: Well, this has been a
21 historical problem. As you know, Medicaid
22 really didn't pay physicians very well for
23 the first 50 years of Medicaid. And --

24 SENATOR HANNON: Medicare.

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1 MS. DEARS-KENT: Oh, Medicare.

2 SENATOR HANNON: Medicare.

3 MS. DEARS-KENT: Well, I'm going to
4 turn this over to Mo Auster, my colleague,
5 who touches on the federal issues.

6 CHAIRMAN DeFRANCISCO: Would you state
7 your name first?

8 MR. AUSTER: Mo Auster, vice president
9 for legislative and regulatory affairs of
10 MSSNY.

11 And it's been touched upon by previous
12 testifiers before, about part of the problem

13 is on a federal level there's this crazy
14 formula called the Sustainable Growth Rate
15 Formula that every year threatens to cut
16 Medicare physician payments by 20 to 25
17 percent if Congress does not step in to
18 intervene.

19 Now, each year Congress -- but it's
20 the threat of the cut --

21 SENATOR HANNON: What can we do at
22 the --

23 MR. AUSTER: It's the threat of the --

24 SENATOR HANNON: What can we do at the

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1 state level?

2 MR. AUSTER: Well, what we can
3 continue to do is frankly make sure our
4 congressional delegation actually takes the
5 action that we need. Part of the problem is
6 that -- everyone agrees that we need to fix
7 it, no one can find the revenue source to do
8 it. So we actually need to find the money on
9 a congressional level to do it over a
10 long-term period of time.

11 Congress has to set out payment over a
12 10-year schedule, so certainly, again, the
13 extent to which there can be, you know,
14 monetary availability that can come from
15 Congress to be able to make sure that we do
16 not have this threat or dagger hanging over a
17 physician's head every single year is
18 essential.

19 SENATOR HANNON: No more.
20 CHAIRMAN DeFRANCISCO: I have a
21 question on the Excess coverage. What does
22 the doctor -- I know that you said the
23 doctor would have to submit tax returns.
24 What would they be looking for if tax returns

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1 are provided?

2 MS. DEARS-KENT: Compliance with the
3 tax law. So to assure that the returns have
4 been prepared accurately and that the tax
5 that's due is paid.

6 CHAIRMAN DeFRANCISCO: But that -- but
7 that doesn't -- does that apply to any other
8 profession or occupation?

9 MS. DEARS-KENT: It's going to -- it
10 is established for everyone, but it is -- but
11 they condition eligibility for the Excess
12 program to tax -- this new tax clearance
13 initiative.

14 CHAIRMAN DeFRANCISCO: Wouldn't they
15 already have their tax returns filed and
16 available through the Tax Department?

17 MS. DEARS-KENT: Yes.

18 CHAIRMAN DeFRANCISCO: So how do they
19 determine whether it's a properly filed tax
20 return?

21 MS. DEARS-KENT: It's up to the
22 commissioner.

23 CHAIRMAN DeFRANCISCO: And how does
24 one relate to the other?

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1 MS. DEARS-KENT: I don't believe that
2 they do.

3 CHAIRMAN DeFRANCISCO: Okay. So you
4 don't like it.

5 MS. DEARS-KENT: No. We would like to
6 see that --

7 CHAIRMAN DeFRANCISCO: Neither do I.
8 I think it's ridiculous. But that's number
9 one.

10 There was a mention earlier, I think
11 Senator Krueger brought it up first, about
12 removing the online medical malpractice --
13 the website. And I would assume you don't
14 mind that, that that would be okay. But the
15 question is, did the Medical Society advocate
16 for that, or is that simply a cost-cutting
17 measure that was proposed?

18 MS. DEARS-KENT: I believe it -- we
19 did not advocate for it. And I believe it
20 is, as proposed, to be a cost savings to
21 the ...

22 CHAIRMAN DeFRANCISCO: Okay, thank
23 you.

24 Anyone else? Thank you very much.

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1 Sorry for the long wait.

2 MS. DEARS-KENT: Thank you.

3 CHAIRMAN DeFRANCISCO: James Kane,
4 executive board member and treasurer of the

5 Empire State Association of Assisted Living,
6 to be followed by Dr. Bryan Ludwig, who is on
7 his way down now.

8 Thank you.

9 MR. KANE: Good afternoon, and thank
10 you for taking the time to listen to our
11 testimony.

12 As you said, my name is Jim Kane. I
13 am the past president and currently the
14 treasurer of the Empire State Association of
15 Assisted Living facilities, and to my left is
16 Lisa Newcomb, the executive director of the
17 Empire State Association.

18 I want to limit my testimony today to
19 two what we consider very critical areas for
20 adult care facilities, facilities that care
21 for our low-income seniors and disabled
22 individuals who are on SSI. The first issue
23 is the urgent need for an SSI increase. Our
24 rate is currently \$41 per day, and it's

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1 obviously inadequate. The second issue is
2 the equally important need to reject the
3 Governor's proposed elimination of the
4 EQUAL program and restore the program at
5 \$6.5 million for the coming year.

6 As a bit of background, ESAAL is a
7 nonprofit organization that has been
8 dedicated to strengthening New York State's
9 assisted living network and promoting the
10 best interests of assisted living providers

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and residents since 1979.
ESAAL is the only association that exclusively represents the assisted living provider network, serving more than 275 licensed assisted living residences, adult homes and enriched housing programs throughout New York. These member residences are home to more than 23,000 seniors.
While ESAAL represents the entire assisted living industry, I am focusing my testimony today on those facilities that provide housing and care for our low-income SSI recipients.
The SSI rate must be increased so that

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ACFs can continue delivering quality care and services to low-income SSI recipients. Currently, ACFs are paid \$41 per day to provide housing and a wide array of care and services to SSI recipients, including three meals per day, housekeeping, activities, supervision, case management, medication assistance and hands-on personal care. Let me repeat that, \$41 per day to provide housing, care and services to each SSI recipient. And we do that 24 hours per day, 365 days a year.
I have to believe everyone would agree that \$41 per day is grossly insufficient to adequately house and properly care for a needy individual. I doubt if anyone could

17 find a decent hotel room for \$41 a day. And
18 I can tell you that I recently boarded my dog
19 and it cost me just about the same \$41 a day
20 to board my dog as it does for what we get
21 reimbursed.

22 The last time the state increased its
23 share of the SSI rate was seven years ago, in
24 2007. And the last increase before that was

‡ 346

1 17 years earlier. That is one rate increase
2 in approximately 25 years. With one rate
3 increase in 2 decades and no state COLA, the
4 SSI rate has fallen far behind the costs of
5 providing care and services.

6 Since the last SSI rate increase in
7 2007, facility costs have continued to climb
8 every year. Over the past 7 years health
9 insurance costs are up 42 percent, the
10 minimum wage has increased by 26 percent, and
11 workers' compensation costs are up
12 15 percent. With these rising facility
13 costs, it is becoming increasingly difficult
14 to meet costs and deliver all the
15 state-mandated care and services to SSI
16 recipients.

17 In 2013, there were approximately
18 260 ACFs that housed and cared for SSI
19 recipients. Many of these ACFs only accept a
20 certain number of SSI recipients at any time,
21 because it is impossible to meet these
22 facility costs solely on the SSI rate.

23 Indeed, a significant number of ACFs that
24 cater solely to this low-income population

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1 have been forced to close their doors and
2 move their residents out of their homes.

3 Approximately seven facilities
4 voluntarily closed in 2014, mostly because of
5 financial hardship, and a total of
6 20 facilities have closed over the last five
7 years.

8 And I can speak from experience here
9 as well as anyone. My company is a
10 family-owned business that started in the
11 early 1970s in upstate New York, and at our
12 peak we had 14 facilities serving
13 511 low-income residents. Over the past few
14 years, we have closed six of our
15 14 facilities, all due to financial losses.
16 We now have eight facilities remaining,
17 serving 359 residents.

18 Over the past year and a half, we have
19 closed three of those facilities, resulting
20 in 88 low-income recipients having to leave
21 their homes and find alternative housing. In
22 many, many cases the alternative was a
23 nursing home. And while it has been painful
24 to have to close our facilities and move our

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1 residents, the part that is so unbelievably
2 frustrating is the last part, watching our
3 residents move into nursing homes prematurely

4 at a far greater cost to the state.

5 For every displaced SSI recipient
6 upstate who ends up in a nursing home, the
7 daily cost for the state of housing and
8 caring increases dramatically, from \$41 per
9 day to approximately \$150 and sometimes as
10 much as \$250 a day. And in some parts of the
11 state, the nursing home rate is even greater.

12 I want to take just a minute to cite
13 one of the most recent cases. Just five
14 weeks ago, in Onondaga County, a very small
15 SSI facility that had been caring for frail,
16 low-income seniors since 1979 had to close.
17 When that SSI facility closed, five out of
18 the remaining 13 residents were moved into
19 nursing homes. There was nowhere else for
20 them to go.

21 The difference in daily cost to the
22 state for those five residents are as
23 follows -- and I listed all five of them in
24 our testimony, but I'll just mention that out

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1 of those five, each one went from \$40.83 per
2 day to between \$160 and \$205 per day. The
3 total cost to the State of New York for those
4 five residents in 2015 will be \$267,000 in
5 additional costs, and that's for five
6 residents.

7 The simple reality is that SSI beds
8 are, by far, the best bargain the state has
9 to care for low-income seniors and disabled

10 individuals. Nursing home beds are the most
11 dramatic cost comparison, generally costing
12 four to five times the \$40 per day for an SSI
13 bed. But even home care agencies and adult
14 day programs charge the state far more than
15 \$40 per day, and that in most cases is for a
16 few hours of care per day, as opposed to the
17 24 hours of care we provide.

18 It is important to note that most of
19 the residents that we are talking about must
20 live in a 24-hour supervised environment such
21 as an ACF. They cannot live alone and
22 receive services from those other programs in
23 a safe manner. And yet the state is allowing
24 this bargain to slip away, just as the

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1 state's senior population is going to
2 increase dramatically.

3 More and more ACFs that cater only to
4 this low-income population are closing. And
5 many ACFs that have reserved some capacity
6 for SSI recipients are now setting aside
7 fewer and fewer beds for this population.
8 Absent an increase in the SSI rate, there
9 will eventually be no SSI beds in this state
10 and nowhere for these low-income seniors and
11 disabled individuals to live.

12 In my view, it is imperative that the
13 state increase the SSI rate this year. ESAAL
14 is respectfully asking the Legislature to
15 increase the SSI rate by \$15 per day, over a

16 three-year period, to \$55 per day. And of
17 course, on behalf of our residents, ESAAL
18 likewise respectfully requests a commensurate
19 25 percent increase over a three-year period
20 in the personal needs allowance provided
21 directly to SSI recipients in ACFs.

22 My second point is around the EQUAL
23 program. The Legislature should restore the
24 EQUAL program and reject the Governor's

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1 unjustifiable cut of this important program.

2 To further assist in the operations of
3 those facilities serving primarily the needy,
4 the Legislature created a program years ago
5 to help SSI facilities. It's designed to
6 make quality improvements each year. The
7 program was originally called the Quality
8 Incentive Payment Program, or QUIP. The
9 legislatively championed QUIP program has
10 been in existence since the early 1990s and,
11 while relatively modest, has become a vital
12 necessity for enhancing care and services at
13 our homes. Just a few years ago the
14 Executive renamed the program EQUAL, or
15 Enhancing the Quality of Adult Living
16 program.

17 Over the past few years, the Governor
18 has recommended and the Legislature has
19 accepted funding the EQUAL program at
20 approximately \$6 million to \$7 million per
21 year. ACFs receive a per-person amount based

22 on the number of SSI and safety-net residents
23 in their facility, with an additional
24 supplement for smaller facilities with

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1 100 beds or less.

2 And that's important to point out
3 because the program is designed to put the
4 money in those facilities that are the most
5 needy, the smaller ones.

6 Importantly, these monies are only
7 allocated with the approval of the ACF
8 resident council. Thus, the residents
9 themselves approve of the important use of
10 these funds.

11 This past year, \$5.7 million was
12 distributed to 261 ACFs. The awards this
13 year ranged from a low of approximately \$700,
14 in one very small facility, to as much as
15 \$70,000.

16 The EQUAL program provides critically
17 important funding to ACFs to make real
18 quality improvements that we would otherwise
19 be unable to make for our residents.

20 In the past this funding has helped
21 facilities purchase air conditioners, backup
22 generators, computers, new furniture and
23 other amenities, as well as offer upgrades to
24 improve the physical environment. It also

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1 allows us make programmatic improvements to

2 improve residents' quality of life and help
3 them live more independently, such as
4 wellness and nutrition programs, independent
5 living skills training, and falls prevention
6 programs.

7 It is shocking that the Governor
8 proposed the complete elimination of this
9 critically important program in the Executive
10 Budget. According to the budget materials,
11 the Executive is proposing to take last
12 year's appropriation of \$6.5 million and to
13 do two things with it: One, achieve a
14 state-wide savings of \$3.3 million; and, two,
15 spend the remaining \$3.2 million on the
16 transition of individuals with severe mental
17 illness who currently reside in ACFs into
18 supported housing. And that's despite the
19 fact that there is another appropriation of
20 \$38 million proposed in the OMH budget for
21 this same purpose.

22 In our view, this is a draconian cut
23 and shocking elimination of a beneficial
24 program that has long delivered quality

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1 improvements to the homes of low-income
2 seniors and disabled individuals.

3 We respectfully request that the
4 Legislature reject the Governor's proposed
5 elimination of the EQUAL program and fully
6 restore the program at \$6.5 million for the
7 coming fiscal year.

8 Thank you. I know I talk fast, but I
9 was trying to hurry for the time. And I'll
10 take any questions.

11 CHAIRMAN DeFRANCISCO: Just thank her.
12 She's got to get your words down, the
13 stenographer over here.

14 MR. KANE: I'm sorry, I couldn't hear
15 you.

16 CHAIRMAN DeFRANCISCO: I'm sorry. I
17 said thank her, she's got to get every word
18 down, the stenographer. And her fingers are
19 numb right now.

20 MR. KANE: That was probably a tough
21 job.

22 CHAIRMAN DeFRANCISCO: Any questions?
23 I know we've talked before about this
24 issue, and it just boggles my mind. And I'll

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1 do what we can, but how -- in so many
2 instances the higher-cost services keep
3 rolling on and the lower-cost services, with
4 your type of facility, home care and all of
5 that, get the short end of the stick.

6 And when that happens, as you stated
7 clearly and with evidence, why are we pushing
8 people into a higher-cost setting? It just
9 doesn't make any sense.

10 So hopefully -- and I know others in
11 the Senate have talked about that, I'm sure
12 in the Assembly as well. We'll see what we
13 can do. But we appreciate you taking the

14 time to be here.

15 MR. KANE: Thank you. I appreciate it
16 very much.

17 CHAIRMAN DeFRANCISCO: Okay.

18 Dr. Bryan Ludwig, to be followed by
19 Mary Sienkiwicz.

20 DR. LUDWIG: Thank you. My name is
21 Bryan Ludwig. I'm happy to represent the
22 New York Chiropractic Council today.

23 Senator DeFrancisco, you asked what --
24 if we were to scrap the whole system, what

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1 would we do. And I think you've come back to
2 that a few times.

3 CHAIRMAN DeFRANCISCO: Okay.

4 DR. LUDWIG: So throughout my
5 testimony today, over the next five to six
6 minutes, perhaps we'll get some ideas with
7 that.

8 Just to lay a small groundwork to
9 that, I think higher-level-cost healthcare
10 items tend to come when people are less
11 healthy, so it tends to cost less to keep
12 them healthy in the first place. And some of
13 that I was trying to put in my testimony when
14 I spoke to the proposed New York State
15 Workers' Compensation fee changes just a
16 couple of months ago.

17 But I want to say thank you to the
18 Legislature for making September 2015
19 Chiropractic Health Month. That's very

20 important to us.

21 We have a lot to explain, there's a
22 lot to explain. There's a lot of myths about
23 what chiropractors do. We try to let people
24 know that health comes from within, that we

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1 all have the inherent ability to heal, that
2 our neural immune systems control this. And
3 that's what I work with as a chiropractor.

4 I don't crack backs, I don't work on
5 pain. They'll say, "Hey, here's my pain,
6 work on this right there." You know, that's
7 not what we do. It's a nice side effect; you
8 feel better. Enough of that.

9 So the last couple of years I
10 testified before you, and I hear a lot about
11 the treatment of disease. Which I don't do,
12 but it costs a lot of money.

13 And then I'm hearing Dr. Zucker from
14 the New York State Health Department say,
15 Hey, we got a lot of data collected, we
16 haven't been willing to change the dynamic.

17 David Rich, of the Greater New York
18 Hospital Association: Care needs to be
19 provided so that people don't get sick enough
20 so that they need to go to the hospital.

21 Some common themes here that are
22 finally starting to come together. Well, as
23 a chiropractor, there's starting to be
24 evidence that what we do allows people to be

♀

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1 healthy. I've known that for a long time.

2 When I adjust a child, it's not for
3 pain. Maybe they have ear infections and
4 they no longer have them. Did I treat the
5 infections? No, I did not. But I also see
6 the same trend when I do a health history on
7 somebody, an adult, say, and I'll go all the
8 way back to their childhood. I'll say hey,
9 what was their birth history like. "Well,
10 boy, they really had to pull on my neck.
11 Then I had ear infections. Then I had
12 asthma. Then I had headaches." All this
13 stuff costs more and more as their health
14 degenerated more and more.

15 So as you look through -- you'll see
16 some studies I'd be happy to have you look
17 at, but I'm not going to read them -- they
18 talk about how the longer somebody is under
19 care, not only do they feel better but their
20 health improves.

21 So, for instance, it talks about
22 hospital admissions decreased by over
23 60 percent when this one insurance company
24 over seven years used chiropractic care as a

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1 gatekeeper. So the longer they used it, the
2 less they were in the hospital.

3 So you might say, Well, boy, there is
4 going to be a problem with that, hospitals
5 will go out of business. Well, maybe the
6 same thing that happened in agriculture in

7 Schoharie County, where I live and where I
8 work: A lot of the farms that only did dairy
9 started to have problems. They had to
10 diversify. They had to do other things,
11 raise grass-fed beef, things like that.

12 Well, maybe they should start to get
13 reimbursed -- say, the respiratory therapists
14 in the hospital, instead of just for
15 administering the medication to the person
16 who has COPD, maybe the hospital should be
17 reimbursed for having that same therapist
18 spend time and teach that patient so they
19 don't have to come back. Instead of just
20 penalizing the hospital for them coming back.

21 So there's a lot of barriers to what
22 we do, there are a lot of myths to what we
23 do. We've been shown to be cost-effective
24 but historically reimbursed really poorly.

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1 We would love to see that change. We
2 would think that any New Yorker should have
3 the right to seek out chiropractic care
4 without interference. I shouldn't have to
5 have a patient call my office and say, "Hey,
6 Dr. Ludwig, do you take Medicaid?" And my
7 answer is "Medicaid doesn't take
8 chiropractic." I get this call all the time.
9 It's not -- you're saying, hey, how do we get
10 physicians to get into Medicare. That
11 question was asked. Here, we can't even get
12 in if we want to. So all these people are

13 not being taken care of. Or they pay in
14 cash, which is usually more than what they
15 can take care of.

16 So there are a few things that can
17 improve our health and actually change our
18 genetic potential. We know that if we
19 exercise, certain genes are expressed and
20 certain genes are no longer expressed. We
21 know that if we change how we eat, the same
22 thing happens. We also know that when your
23 nervous system has interference to it, from
24 your brain to a certain organ, that those

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1 genes are affected and expressed differently.

2 So when I do a chiropractic adjustment
3 on somebody, it is not to relieve pain, it is
4 to allow them to be healthier on the inside.
5 Over time, things heal, get better, tissue
6 damage starts to go away. That is a time
7 factor.

8 So I would like to ask the members of
9 this joint committee just to recognize the
10 proven cost benefits and effectiveness of
11 chiropractic care.

12 Please acknowledge the historic
13 unjustified bias against chiropractic in our
14 State Workers' Compensation system, our
15 Medicaid system and in our healthcare system.

16 You know, as we're contemplating a new
17 fee schedule, as you're thinking about that,
18 I ask you to remind the Workers' Compensation

19 board to be true to their mandate to protect
20 the injured worker by recognizing their right
21 to seek out appropriate quality healthcare in
22 a system that respects both patients and all
23 healthcare providers.

24 When healthy people stay healthy or

♀

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1 when sick people become healthy, they need
2 less drugs, they need less surgery, and it
3 costs less money.

4 I don't have a timer, so I don't know
5 how long it took. It's not counting down.

6 CHAIRMAN DeFRANCISCO: It's been
7 counting down. Are you asleep over there at
8 the switch? No?

9 (Laughter.)

10 CHAIRMAN DeFRANCISCO: Thank you very
11 much.

12 And you should know there's now a
13 chiropractor as a member of the Senate, so
14 you might want to talk to him. He'll
15 definitely understand what you're saying.

16 Anyone else? Thank you very
17 much, Doctor.

18 Mary Sienkiwicz, New York State Area
19 Health Education Center System.

20 On deck, Tracy Russell, Executive
21 Director of the Pharmacists Society of
22 New York State.

23 MS. SIENKIWICZ: Good afternoon.

24 CHAIRMAN DeFRANCISCO: Good afternoon.

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1 MS. SIENKIEWICZ: I appreciate the
2 opportunity to provide testimony this
3 afternoon. I have prepared a one-page
4 testimony with four points. There are some
5 additional pages after that, should you be
6 interested in some more detail.

7 Our first point is to request that you
8 retain \$2,077,000 for the New York State AHEC
9 system -- that's level funding from this
10 year -- and that you reject the proposed
11 process to pool AHEC with health workforce
12 funds with other line-item programs.

13 These cuts would be devastating for
14 our nine AHECs. We have -- the 15 percent
15 reduction is over \$300,000. That is about
16 what two of our nine AHECs get this year in
17 funding.

18 The pools, the impact that that would
19 have were we not to know by April 1 what our
20 funding level would be, we would have
21 problems. We would not be able to conduct
22 our summer programs for students that are
23 experiencing health careers.

24 I included a graph on the one-pager so

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1 that you can see the impact of funding cuts
2 over time. You can see that there were
3 across-the-board cuts three different times.
4 Those are the blue bars. That is

11 students -- we know our AHEC students are
12 more apt to be in college and college
13 training than state and national rates; and
14 also as they become healthcare providers.

15 I would encourage you -- we have a
16 legislative open house, as it turns out,
17 Wednesday morning at 9 a.m. in the
18 Legislative Office Building, Room 711A, and
19 we have four AHEC participants coming to
20 explain about their experiences. We have a
21 Brooklyn high school student who has
22 experienced a summer program, we have a nurse
23 who has graduated nursing coming with her
24 mentor, and we have a family nurse

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1 practitioner who now is working at Hudson
2 Headwaters who had an experience because of a
3 Hudson Mohawk AHEC.

4 So that is the full from pipeline to
5 practice, recruiting students from all ages
6 in terms of introducing them to health
7 careers, giving them experiences and
8 training, and providing them with
9 opportunities in practice.

10 The return on investment is about
11 one-third, one-third, one-third, as you can
12 see on that last bullet in Item Number 3.
13 The state, on average, is about 30 percent or
14 about one-third of our budget. We match
15 that -- we leverage that funding with other
16 federal funds and with grants and contracts.

17 And I would end with saying that we
18 believe that workforce is the infrastructure
19 for the healthcare system. There are already
20 shortages, others have commented on that.
21 There is also forecasted growth for the
22 healthcare sector.

23 We have nine community-based centers,
24 three regional offices, and a statewide

♀ 367

1 office. We work with over a thousand
2 partners a year. And we're able to have that
3 experience over a decade, serving as a
4 neutral broker with all healthcare
5 disciplines and organizations.

6 Currently the state is transforming
7 healthcare with federal and state dollars,
8 but without adequate support for the health
9 career pipeline, those reform initiatives
10 will be delayed because professionals are
11 already in short supply.

12 I have attached overview pages for the
13 annual report that we submitted to the
14 Department of Health. We have additional
15 documentation beyond those pages. However, I
16 would conclude by saying that our
17 grow-your-own program, because we know that
18 practitioners are more likely to practice in
19 an area when they've graduated from New York
20 high schools and trained in New York
21 communities -- that our programs are a
22 long-term solution to primary care shortages

23 and increasing the diversity of the
24 healthcare sector.

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1 Each year that AHEC has received less
2 than adequate funding, our ability to
3 recruit, mentor, help train and track
4 prospective healthcare workers is diminished.

5 So I would respond to any questions.
6 We certainly have a significant program. We
7 are committed to developing the health
8 workforce as the infrastructure for the
9 healthcare system. And we would encourage
10 you to retain the funding level that we've
11 had and also to reject the pools.

12 CHAIRMAN DeFRANCISCO: Any questions?

13 Thank you very much.

14 MS. SIENKIEWICZ: Thank you.

15 CHAIRMAN DeFRANCISCO: And thank you
16 for the one-sheet summary. That's very
17 helpful.

18 MS. SIENKIEWICZ: You're very welcome.

19 CHAIRMAN DeFRANCISCO: Tracy Russell,
20 Executive Director of the Pharmacists Society
21 of the State of New York.

22 On deck, Michael Duteau, Chair
23 Pharmacy Association of New York State. Is
24 he here?

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1 MS. RUSSELL: We're actually going to
2 present together.

3 CHAIRMAN DeFRANCISCO: Oh, excellent.

4 That's fabulous. Oh, I'm sorry. Okay, I
5 didn't see you both.

6 MS. RUSSELL: First, I'd like to thank
7 you for having us here today and allowing us
8 to present our testimony.

9 And we are presenting together to show
10 you that we are collaborating and we have
11 been working together on these issues over
12 the years.

13 My name is Tracy Russell, and I'm the
14 executive director of the --

15 CHAIRMAN DeFRANCISCO: Tracy, slow
16 down just a bit. Because she's just falling
17 off the chair right now.

18 (Laughter.)

19 MS. RUSSELL: Sorry.

20 I'm the executive director of the
21 Pharmacists Society of the State of New York.
22 It's a 137-year-old organization representing
23 pharmacists and pharmacies across the state
24 in all settings. A majority of our members

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1 do practice in community settings, and this
2 is going to be the emphasis of my talk today.

3 As I have stated before, we have been
4 working together with the Chain Association
5 on the collaborative work with the Department
6 of Health, as directed by the legislators
7 last year, to come up with a transparent and
8 adequate reimbursement model.

9 We very much appreciate your support

10 over the years as you've offered it to
11 pharmacies, specifically last year, when you
12 stopped the Health Department from putting
13 into effect the results of the cost survey.
14 You agreed with us then that the methodology
15 was seriously flawed, and that the results
16 from this flawed data would have been
17 devastating, not only for pharmacies but for
18 the patients that pharmacies serve.

19 It's unfortunate that we're back here
20 today to have to go through this battle
21 again, as the department did not follow
22 through with the Legislature's directions.

23 As you know, surveys continue to find
24 that people put a great deal of trust in

♀

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1 their community pharmacy and pharmacist.
2 Pharmacists are on the front line every day
3 earning that trust. Pharmacies and
4 pharmacists play a vital role in the
5 healthcare of every community member across
6 our state.

7 For most, the community pharmacist is
8 the most accessible healthcare professional
9 around -- they're available without an
10 appointment, they're available without a
11 copay for their services, and they're
12 available sometimes 24 hours a day.
13 Pharmacists may not be the first group that
14 you think of when it comes to healthcare
15 delivery -- however, according to Gallup's

16 polls of honesty and ethics, pharmacists are
17 consistently among the most highly regarded
18 and trusted professionals, second only to
19 nurses.

20 Pharmacists in community pharmacies
21 represent almost 4,500 pharmacies throughout
22 the state --

23 CHAIRMAN DeFRANCISCO: Tracy? I'm
24 going to interrupt you a minute. This is in

♀

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1 microscopic type.

2 MS. RUSSELL: I'm not reading the
3 whole thing, I promise you.

4 CHAIRMAN DeFRANCISCO: Okay. And
5 secondly, I would think the most valuable use
6 of your time -- because all of us know the
7 value of pharmacies -- I just think is to get
8 to the specific points you're against, in
9 your favor, if anything. All right?

10 MS. RUSSELL: All right. I'll get
11 right to it. Let me scroll down, then.

12 Well, we know that all of the time
13 that pharmacists spend with their patients is
14 not compensated. They're only compensated
15 for the products that they serve. But it can
16 be -- now I've totally lost my track. Let me
17 skip over here.

18 At the Legislature's request last
19 year, we were directed to work with the
20 Department of Health to meet with the
21 stakeholders to determine a new Medicaid

22 reimbursement model that would be both
23 transparent and adequate. The mandate was
24 clear -- after years of budget proposals and

♀ 373

1 fighting and coming to you year after year to
2 cut this, that we should come to a
3 resolution.

4 We did try to work with the department
5 on this. Unfortunately, we were not able to
6 come to an agreement. The stakeholders --
7 we were surprised that this cut was in the
8 budget.

9 As directed, we met in the summer.
10 The department cancelled the meetings in
11 September and October. And then at our
12 November meeting, where we were prepared to
13 talk about value-based payment, the
14 department told us that there would be no
15 changes in pharmacy reimbursement in
16 fee-for-service because the population of
17 fee-for-service was being shifted and that
18 they were working on focusing on the DSRI P
19 program.

20 This took us off-guard, because we
21 were planning to work with that at that
22 meeting. We took this to mean that we could
23 move forward and have more substantial
24 conversations about situations where we could

♀ 374

1 have greater healthcare savings for the

2 state.

3 We met in January with the intent,
4 again, to discuss value-based payment. But
5 instead, when the budget came out, we had to
6 go back and discuss these reimbursement
7 issues. While Mr. Helgeson did indicate
8 that we agreed to disagree, it was more that
9 they stopped the conversation.

10 A few points to consider. Throughout
11 the meetings in the summer, and up to
12 January 23rd, the department continued to
13 refer to the discredited cost survey
14 information as justification for
15 reimbursement cuts. It was also their
16 reasoning for disagreeing with any of the
17 options that we presented.

18 This year's proposed pharmacy cut is
19 far worse than what was proposed last year.
20 The Legislature understood then that it was
21 unrealistic and unsustainable, and a deeper
22 cut only adds emphasis to the same facts.

23 Stakeholders offered reimbursement
24 models that have been proven across other

♀ 375

1 states for dialogue, that we could discuss to
2 see if we could come to an agreement, but to
3 no avail.

4 New York is already among the lowest
5 of other states in the amount paid to
6 pharmacies for brand-name drug reimbursement
7 under fee-for-service, and at the same time

8 New York ranks third in the most expensive
9 states to live and to work.

10 Again, we're calling on the
11 Legislature to restore this cut, as it's
12 unworkable and unsustainable for pharmacies
13 and potentially harmful to their patients.
14 There is no other profession in healthcare or
15 otherwise that is asked to provide
16 uncompensated services, while at the same
17 time be reimbursed for the products delivered
18 at below the cost of these products. It is
19 very plain to see that no one could sustain a
20 business model like this, and it is not fair
21 to the business, to the healthcare partners,
22 or to the patients that they serve.

23 As an alternative to the constant
24 battle over reimbursement rates, we would

♀ 376

1 suggest that the department investigate
2 avenues where pharmacies can assist in
3 cutting overall health costs while improving
4 patient outcomes. This would be a win for
5 all involved.

6 Community pharmacies are uniquely set
7 up to advance the department's goals in the
8 move toward more integrated, patient-focused
9 healthcare models that will avoid unnecessary
10 hospital admissions and strengthen the
11 financial viability of the state's healthcare
12 delivery system. Increasingly, pharmacists
13 are being called upon to provide targeted

14 interventions and enhanced services,
15 comprehensive medication management, and a
16 variety of items that help patients be more
17 adherent.

18 When patients are adherent, they're
19 healthier, and it saves money in other areas
20 of healthcare. So by incentivizing
21 pharmacists to work more closely with the
22 patients, instead of providing a
23 disincentive, patients will become healthier.

24 So we are asking that you reject this

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1 cut in the budget, consider the enormous
2 savings potential that pharmacists can offer
3 by working within the Medicaid program if
4 they're able to practice the profession to
5 their full potential, and recognize the other
6 value-based items that pharmacies can bring
7 to the table.

8 And with that, I will turn it over to
9 Mr. Duteau to talk about some of those value
10 savings.

11 MR. DUTEAU: Thank you, Tracy.

12 Good afternoon, chairman and
13 distinguished committee members. I am
14 excited to say "good afternoon"; I was
15 nervous that I would have to say "good
16 evening." But I will try and keep it on
17 track.

18 My name is Mike Duteau. I am a
19 pharmacist. I am vice president of business

20 Development and strategic relations for
21 Kinney Drugs, and also president of the Chain
22 Pharmacy Association of New York State.

23 In order to protect access to critical
24 pharmacy services, we respectfully request

♀ 378

1 that the Senate and Assembly assist us in
2 rejecting the very problematic and flawed
3 pharmacy reimbursement proposed in the
4 Executive Budget.

5 The budget proposes to cut pharmacy
6 reimbursement under Medicaid fee-for-service
7 by \$36 million. The Department of Health
8 hopes to accomplish this by reducing pharmacy
9 payments for brand-name drugs from average
10 wholesale price minus 17 percent plus a
11 \$3.50 dispensing fee, to average wholesale
12 price minus 24 percent with an \$8 dispensing
13 fee.

14 Once again, DOH is proposing to set a
15 level of reimbursement that would pay
16 New York's pharmacies below cost to acquire
17 these medications. And like last year, the
18 basis for this devastating reduction is the
19 highly flawed and inaccurate analysis of
20 pharmacy acquisition cost surveys conducted
21 in 2012.

22 Last year DOH admitted that less than
23 50 percent of pharmacies would be able to
24 purchase medications at the proposed

♀ 379

1 reimbursement levels. The overall financial
2 impact of this year's proposal is an even
3 deeper cut. If enacted, it would establish
4 an unsustainable pharmacy reimbursement
5 model.

6 Requiring businesses to provide
7 products at below cost is not consistent with
8 Governor Cuomo's statement that New York is
9 open for business. Furthermore, below-cost
10 reimbursement is on top of uncollectible
11 copayments for one out of every two Medicaid
12 prescriptions, on average. For New York
13 State pharmacies today, uncollected Medicaid
14 copays amount to a loss of millions of
15 dollars each year.

16 Due to the efforts of the Senate and
17 the Assembly, last year's final state budget
18 rejected the Department of Health's proposed
19 reimbursement based on their highly flawed
20 analysis of AAC. Our association and others
21 representing all sectors of pharmacy
22 stakeholders were invited to participate in
23 meetings over the summer and the fall with
24 the Department of Health, to discuss

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1 alternative methodologies that would meet the
2 standards set forth in the law --

3 CHAIRMAN DeFRANCISCO: Excuse me.
4 Didn't Tracy already talk about that?

5 MR. DUTEAU: We did. I was going to
6 get into a little bit more detail. But I can

7 certainly paraphrase it.

8 CHAIRMAN DeFRANCISCO: See the clock?

9 I've got to keep it moving.

10 MR. DUTEAU: Absolutely.

11 CHAIRMAN DeFRANCISCO: She didn't give
12 you much time. She already covered some of
13 your topics.

14 Is there anything else in the budget?
15 If you gave -- pinpoint what you want us to
16 look at, reject, or include or whatever.

17 MR. DUTEAU: I think at this time we
18 are focused on the cuts to AWP. We did
19 propose some additional ways for pharmacists
20 to provide cost savings such as collaborative
21 drug therapy management. I know that there's
22 a bill that will potentially be introduced
23 again this year. I can certainly provide a
24 very high level of detail if the committee is

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1 so interested.

2 CHAIRMAN DeFRANCISCO: That would be
3 helpful. The specifics are a lot easier for
4 us to follow and look for in the budget, or
5 try to add to the budget.

6 MR. DUTEAU: Certainly. Thank you.

7 Pharmacists are trained and are
8 well-qualified to provide limited and
9 specific drug therapy management services --

10 CHAIRMAN DeFRANCISCO: Would you put
11 that down to zero again? I don't want to
12 give him any false hope. You brought it up

13 to seven.

14 (Laughter.)

15 CHAIRMAN DeFRANCISCO: Okay, go ahead.

16 Quickly, please.

17 MR. DUTEAU: In nearly 50 states,
18 pharmacists are generally permitted to modify
19 drug therapy, conduct tests and screenings,
20 and order lab work in accordance with written
21 guidelines established by physicians.
22 Unfortunately, in New York, such agreements
23 are currently permitted only for teaching
24 hospitals.

♀

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1 Collaborative practice agreements
2 improve patient care in a variety of ways,
3 including expanding access to quality
4 healthcare, improvement of medication
5 adherence, and reduction of overall treatment
6 costs through the expansion of patient
7 oversight and reduction of duplicate
8 services.

9 Pharmacists should be permitted to
10 practice to the fullest extent of their
11 training. In order to permit this, we
12 support language in the pharmacy practice
13 acts that allow physicians and pharmacists to
14 enter into collaborative practice agreements
15 with one another for pharmacists to provide
16 collaborative drug therapy management, or
17 CDTM.

18 CHAIRMAN DeFRANCISCO: Do you have

19 written remarks?

20 MR. DUTEAU: I do. They have been
21 submitted.

22 CHAIRMAN DeFRANCISCO: Oh, they have
23 been submitted. I think I got just one of
24 them.

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1 But I'm sorry, I've really got to cut
2 you off. I really -- if these are -- it
3 sounds more like what you're talking about
4 now is something off-budget that we would be
5 doing. Bring the stuff to everybody and just
6 tell them this is the bill you want. You got
7 a sponsor yet?

8 MR. DUTEAU: We do have. We've been
9 working very closely with Assemblyman
10 McDonald and a few others.

11 CHAIRMAN DeFRANCISCO: All right. If
12 you want to bring it to somebody in the
13 Senate, I'd be happy to listen to you about
14 it, see what we can do.

15 MR. DUTEAU: We would greatly
16 appreciate that.

17 CHAIRMAN DeFRANCISCO: Okay.

18 MS. RUSSELL: So just in Mike's
19 comments that were submitted, you'll also
20 find some supporting documentation to our
21 meetings with the Department of Health that
22 were directly --

23 CHAIRMAN DeFRANCISCO: Okay. Good.
24 Good.

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1 Anyone have any questions?

2 CHAIRMAN FARRELL: Yes, sir.

3 Mr. Raima.

4 ASSEMBLYMAN RAIMA: Hi, Tracy.

5 I don't know if you were here six
6 hours ago when I was quizzing the deputy
7 commissioner. You helped shed some light on
8 the fact that they were supposed to be having
9 discussions with you, and I kind of had the
10 feeling that they put brakes on it
11 themselves.

12 Was there any areas that you agreed
13 upon during those discussions?

14 MS. RUSSELL: I'll let Mike address
15 that as well, because we were both in the
16 meetings.

17 MR. DUTEAU: I would say that we did
18 not really come to a consensus on any part of
19 the reimbursement methodologies. So I know
20 the statement was made that we agreed to
21 disagree. I personally do not feel that that
22 was accurate.

23 ASSEMBLYMAN RAIMA: Okay.

24 MS. RUSSELL: If I could tell you his

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1 definition of transparency, that it -- well,
2 it has nothing to do with anything in the
3 dictionary. But transparency was defined as
4 the cost of the medication, I believe. That

5 was it. The cost of medication is the
6 definition of transparency.

7 ASSEMBLYMAN RAI A: All right.

8 The deputy commissioner took great
9 pains to say, Well, if you have any instances
10 in which you're not getting the cost for the
11 medication, that, you know, you can submit
12 that.

13 I'm encouraging you to get me a list
14 from your pharmacies. I have a strong
15 suspicion we will see certain drugs where
16 they will come in and every single pharmacist
17 will say they're not making any money -- and
18 I know I and the other members of the Health
19 Committee will have no problem wallpapering
20 the commissioner's office with those.

21 And if we can't get him to do it the
22 right way, then maybe we'll have to keep
23 pressuring him.

24 MS. RUSSELL: We can get you enough to

♀

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1 wallpaper many rooms.

2 ASSEMBLYMAN RAI A: So get me that
3 information. That would be hugely helpful.

4 MS. RUSSELL: Thank you.

5 MR. DUTEAU: Thank you.

6 ASSEMBLYMAN RAI A: Thank you.

7 CHAIRMAN DeFRANCISCO: And on the
8 copays, you know, we have a bill in the
9 Senate which we've passed. I don't know if
10 you've got an Assembly sponsor yet, but it's

11 got to go through both houses.

12 MR. DUTEAU: Thank you. We appreciate
13 the support.

14 CHAIRMAN DeFRANCISCO: Okay. Thank
15 you very much.

16 The next speaker is Linda Wagner,
17 executive director of the New York State
18 Association of County Health Officials.

19 And on deck -- no, you don't have to
20 come down, you've been there all day. Steven
21 Sanders is next.

22 MS. WAGNER: I've got to get some
23 water. I ran out before, and I'm dry.

24 CHAIRMAN DeFRANCISCO: Don't let those

♀ 387

1 cups block your view of the time clock, all
2 right?

3 (Laughter.)

4 MS. WAGNER: I'll try to keep that in
5 mind.

6 Well, as a native of Syracuse I
7 appreciate the weather here in Albany today
8 and around the state. I'm glad I was able to
9 get here, and I want to extend regards from
10 all of the state's county and city health
11 officials.

12 My name is Linda Wagner. I serve them
13 as their executive director of their
14 association, and I want to thank you for the
15 chance to provide this input today.

16 We've seen a lot of evidence this past

17 year that disease ignores state and
18 international borders. Ebola, when we first
19 heard of it, was a distant threat, and within
20 just a few months the World Health
21 Organization declared it an international
22 public health emergency.

23 So at that time our city and county
24 health officials were already dealing with

♀ 388

1 another emergency of an international nature.
2 Central American children who were escaping
3 from the poverty and violence and chaos in
4 their homes were showing up in residential
5 facilities in New York State.

6 These facilities called upon the local
7 health officials to contain a measles
8 outbreak, to test children with bad coughs
9 for tuberculosis, and to provide supportive
10 mental health services for them as victims of
11 trauma. These young refugees carried no
12 records of childhood immunizations; they
13 often didn't care any records at all.

14 Recently we've seen the measles
15 outbreak that's come from the Disneyland
16 episode, and we had a case in New York State
17 of someone who was riding an Amtrak train and
18 may have exposed many others. The city and
19 county budgets that help to support the local
20 health departments for addressing problems
21 like this didn't anticipate those children
22 from Central America or that Ebola would come

23 to American shores.

24 With the measles, there may be some

♀

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1 extensive federal resources deployed for
2 immunization. However, in that case we're
3 battling anti-vaccine misinformation.

4 So in Sierra Leone and Liberia we've
5 seen up close, through our television sets,
6 at least, what it looks like when there's no
7 public health infrastructure. You have dying
8 patients sharing dirt floors with dead
9 bodies. No one is there to track down the
10 family members and neighbors with whom those
11 contagious patients have had contact.

12 But in our state, local health
13 officials in New York City and 24 other
14 counties have been monitoring hundreds of
15 people who've traveled to West Africa.
16 Partnering with their hospitals, our local
17 health officials have spent weeks and months
18 in training and exercises to ensure that
19 they're there and ready to protect us.
20 They've prepared us not only for Ebola but
21 other infectious diseases that might come to
22 our state, and right now some are tracking
23 the contacts of that Amtrak passenger who
24 came down with the measles.

♀

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1 Compared to most other parts of the
2 world -- at least many other parts -- we're
3 certainly fortunate. We recognize the need

4 for stable and timely funding to support core
5 public health services. And we're pleased to
6 see in the Governor's budget proposal, at
7 least in news accounts of it, that the
8 Governor and the Legislature intend to work
9 on including e-cigarettes under the Clean
10 Indoor Air Act, to work on dedication to an
11 end of the AIDS epidemic. And we try to
12 remain optimistic that this will be more than
13 just lip service.

14 As you know, Article 6 of the Public
15 Health Law currently provides a base grant to
16 local governments, then provides state
17 reimbursement to them for 36 percent of their
18 cost for mandated core public health
19 services. But during the past two years,
20 most of the county health officials have
21 found that 36 percent of a declining set of
22 allowable expenses is just not enough to do
23 the job.

24 As combined results of the multiple

♀

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1 levels of fiscal pressures, we've seen claims
2 for Article 6 public health spending decline.
3 But why? The executive branch may point to
4 lower claims as a reason to lower them even
5 further. But remember, to get that
6 36 percent, they have to spend 100 percent of
7 the costs of providing the service in the
8 first place.

9 Counties have not had the money to

10 provide all that the local health departments
11 are mandated to provide. They certainly
12 cannot provide all the public health services
13 that they know, through their community
14 health assessments, that their communities
15 need.

16 So please be clear, when you look at
17 this, the decline in state aid claims does
18 not mean that there is less need for a strong
19 public health infrastructure in our state.
20 The legacy of these reductions has had a big
21 impact on the workforces in local health
22 departments.

23 The national association that we're an
24 affiliate of profiles local health

♀ 392

1 departments nationwide. Their 2013 profile
2 of New York reports that 74 percent of our
3 state's local health departments lost staff
4 through layoffs and attrition; 24 percent
5 reported reduced staff time in the form of
6 reduced work hours or furloughs; 57 percent
7 reported cuts to at least one program; and
8 26 percent reported cuts to three or more
9 programs.

10 Despite these reductions, federal and
11 state government repeatedly ask local health
12 departments to help them meet a whole host of
13 public health challenges: End the AIDS
14 epidemic; prevent and control the spread of
15 diseases like Ebola, pertussis, and measles;

16 respond to the heroin epidemic that affects
17 so many young New Yorkers along with their
18 mental health counterparts at the local
19 level; do all the regular work ensuring the
20 safety of the food, the water we drink, the
21 air we breathe; the safety of New Yorkers in
22 camps and beaches; prevent major causes of
23 death from chronic diseases like heart
24 disease, diabetes, asthma and cancer;

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1 monitor and control insect-borne diseases
2 like West Nile Virus, Triple E, Lyme disease;
3 monitor an influx of those unaccompanied
4 minors into the state; respond to severe
5 weather events; prepare for climate change;
6 start billing for services that local health
7 departments used to provide without charge;
8 meet the goals of the prevention agenda by
9 assessing community health and planning for
10 health improvement; and, what we've heard a
11 lot about here today, help to implement that
12 blizzard of healthcare system changes, the
13 Affordable Care Act, as well as Medicaid
14 redesign, electronic medical records,
15 regional health system planning, we've got
16 DSRI P, we've got FPP, we've got SHIP.

17 We're trying to keep up with all of it
18 like all of the rest of the health sector.
19 The local health departments are being asked
20 to play a role in all of these initiatives.
21 It takes a lot of time and energy for our

22 local health officials to do their
23 assessments, to collect the data that they
24 need, to gather input from all of their

♀ 394

1 community partners, and then identify what
2 are the needs that need to be met and figure
3 out how to develop programs to meet those
4 needs.

5 We've seen not only a reduction in the
6 workforce but a loss of a lot of intellectual
7 history. Our local health departments have
8 seen a loss of a lot of experienced leaders
9 in public health. It requires a lot of
10 education and dedication to be in the jobs
11 that our local health officials have. And of
12 course those positions all cost the counties
13 and the city money.

14 So to compensate for all of this
15 series of cuts that we've seen, including an
16 administrative cut over the past couple of
17 years that the Legislature can't do anything
18 about, we are asking you to do something that
19 you can do, which is to increase the state
20 aid formula by 2 percent, from 36 percent to
21 38 percent, in the Article 6 State Aid for
22 General Public Health Work reimbursement. We
23 estimate the dollar value of that increase to
24 be about \$10.4 million.

♀ 395

1 And how can you go about finding that?

2 Well, I like wine, I like craft beer, I like
3 a little bit of rum now and then, but I also
4 like to have my public health intact in my
5 state. So one example would be that you
6 reject the Executive Budget's suggestion of
7 expanding the wine-tasting sales and use tax
8 exemption to other alcoholic beverages. That
9 ties into public health, because half of our
10 counties, in talking to their community
11 stakeholders, have found that they view
12 substance abuse and mental illness as a
13 priority in their communities.

14 So it seems to be a real question
15 whether your constituents think that we
16 should encourage more alcohol consumption in
17 our state. That's one idea, take a slice out
18 of that \$400 million that's going to
19 essential health providers and give just
20 \$10 million of that \$400 million to the local
21 health departments in the form of state aid.

22 I am not sure where else there might
23 be money. It's not that easy to get through
24 the entire state budget with a small staff

♀

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1 like ours. But I would just like to say that
2 local health departments really need your
3 attention at this point.

4 We agree with CHCANYS that all of the
5 initiatives are to some extent ignoring some
6 of the foundation that will actually serve
7 the goals of things like DSRIIP that, you

8 know, primary investment in primary care and
9 public health can help to keep people out of
10 the hospital. And we hope that you'll
11 consider that in your look at the state
12 budget.

13 Any questions?

14 SENATOR KRUEGER: Thank you.

15 Assembly? Thank you very much for
16 your time today.

17 Steven Sanders, Agencies for
18 Children's Therapy Services.

19 CHAIRMAN FARRELL: And former?

20 SENATOR KRUEGER: And former
21 Assemblymember and education chair, as I
22 recall.

23 MR. SANDERS: You recall correctly,
24 Senator. And also a former constituent of

♀

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1 yours for a couple of years.

2 Thank you very much, members of the
3 joint committee, Chairman Farrell and
4 Chairman Hannon, a good friend, and as I
5 said, Senator Krueger, who I enjoyed serving
6 with way back in the day.

7 You have my written statement. It's
8 brief, but I'm not going to read it. I'm
9 going to try to be even briefer than that.
10 The day has been long.

11 I hate to tell you, but there's
12 probably more than a foot of snow outside,
13 more so than when you came in here at about

14 10 o'clock this morning. It's been snowing
15 all day.

16 I'm going to cut to the chase. I'm
17 the executive director of the Agencies for
18 Children's Therapy Services. These are
19 agencies that provide more than half of the
20 early intervention services around the state
21 each year. Over 65,000 infants and toddlers
22 are served by early intervention each year.
23 My association serves more than half of that.

24 Let me just tell you a couple of

♀ 398

1 things a few you know, a couple of things
2 that maybe you don't, and then get to my
3 request.

4 Early intervention saves \$7 for every
5 dollar invested. This isn't a number that I
6 invented. This is a number that is part of
7 the literature, part of the research, and has
8 even been mentioned by the United States
9 Secretary of Education. Just several weeks
10 ago, Arne Duncan also referred to the fact
11 that early intervention saves \$7 for every
12 dollar invested.

13 Why? It's through avoided costs. For
14 every child that goes through early
15 intervention successfully, they will not need
16 the far more expensive cost of preschool
17 special education and school-age special
18 education, and the cost of those programs to
19 the State of New York are enormous. That is

20 one of the biggest drivers of cost in the
21 education/health system we have today. And
22 early intervention avoids those costs.

23 Early intervention providers have
24 received no COLA, no trend, no increases of

♀

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1 any kind, especially in the home and
2 community rates, in over a decade. And I
3 think in the 22-year history of early
4 intervention there has only been one,
5 possibly a second, increase and they all
6 occurred, again, over 10 years ago.

7 Early intervention is clearly the
8 right thing to do for kids, but it is clearly
9 the right thing to do for our budget.
10 Because it's a budget saver, not a budget
11 expense driver.

12 So the proposal that we are asking you
13 to consider is to take a small portion of
14 the 15 to 20 percent in cuts that early
15 intervention had to absorb over the last five
16 or six years, take a small portion of
17 that, 4.8 percent, and restore that small
18 portion of the cuts.

19 Why 4.8 percent? Well, it's
20 interesting, because as I mentioned a moment
21 ago, early intervention is a program that is
22 intended to prepare kids for the rigors of
23 public school programs. The Governor set
24 aside a 4.8 percent increase in education for

♀

400

1 this year, if it is fully funded as the
2 Governor has recommended. And early
3 intervention is rooted in the Individuals
4 with Disability Education Act, IDEA, and
5 again, this would represent a very, very
6 small restoration of the overall cuts that
7 they have had to absorb over the last number
8 of years.

9 Now, I just want to also make mention
10 of a couple of statements that were made
11 earlier today that bothered me, statements
12 made by the deputy commissioner of the
13 Department of Health. She said that
14 everything is going fine, don't worry, early
15 intervention is okay, there are more
16 providers, there are more kids being served
17 than ever before.

18 That would be great. It's not true.
19 At least it's inaccurate. According to the
20 department's own figures, there has not been
21 an increase in the number of children served
22 in early intervention. That number has
23 remained static. These are their December
24 figures -- that number has remained static

♀

401

1 and has dropped from what early intervention
2 served five, six, seven years ago. So there
3 are not more kids being served.

4 As for providers, well, she gave you
5 half the story. There's been a slight
6 uptick, maybe 1 percent, in the number of

7 rendering providers in early intervention,
8 but there's been a dramatic decline and
9 exodus in the number of billing providers, a
10 14 percent drop. Why? Because we have made
11 the delivery of services for early
12 intervention so expensive for providers who
13 do billing that they cannot any longer afford
14 the costs. They are leaving the program,
15 a 14 percent reduction in the past year
16 alone.

17 And we've got to stem that tide. And
18 the only way to stem that tide is to make a
19 small down payment, a small restoration of
20 the deep cuts that were exacted into early
21 intervention over the last five or six years.

22 So that is the sum and substance of my
23 testimony. I went over by a couple of
24 minutes last year, Senator DeFrancisco. I'm

♀

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1 giving you back that time this year, so we're
2 even. So next year when I come to speak
3 again, we're all even. And maybe we can have
4 that beer you talked about earlier.

5 CHAIRMAN DeFRANCISCO: No, we're not
6 even. You get a credit of 3 minutes and
7 49 seconds.

8 MR. SANDERS: I'll put it in the bank
9 and I'll be back next year, undoubtedly.

10 CHAIRMAN DeFRANCISCO: Thank you very
11 much.

12 MR. SANDERS: Thank you all. Thank

13 you for your time.

14 CHAIRMAN FARRELL: Thank you, Steve.

15 CHAIRMAN DeFRANCISCO: Next, Daniel
16 Lowenstein, Primary Care Development
17 Corporation.

18 On deck is James Lytle, counsel of the
19 New York State Coalition for Managed Long
20 Term Care and PACE.

21 And for those who are waiting, I don't
22 know if you're all up-to-date. Let me tell
23 you on the next page who's not showing, so
24 you'll be ready. Numbers one and two,

♀

403

1 Hospice, New York State Counsel on Behavioral
2 Health Care, they cancelled. And First
3 Transit will not be last, since they
4 cancelled.

5 Okay, you're on.

6 MR. LOWENSTEIN: Thank you.

7 Thank you, Chairman DeFrancisco,
8 Chairman Farrell, Chairman Hannon and the
9 ranking members of the committees and the
10 members who are here tonight. I'm going to
11 be brief tonight as well; you have my
12 testimony. I'm just going to go over a few
13 points.

14 First of all, I'm Dan Lowenstein, I'm
15 senior director of public affairs for PCDC,
16 the Primary Care Development Corporation.
17 We're a nonprofit that works to expand access
18 to primary care to underserved communities.

19 We do this through providing affordable
20 capital, expert technical assistance to
21 change the model of primary care, and then
22 advocating for policies that support good
23 primary care in underserved communities.

24 I think you've heard before that we do

♀

404

1 have a crisis in New York when it comes to
2 primary care. About 2.3 million people lack
3 access to good primary care, and really this
4 is driving, has long driven the high costs in
5 our system, the inappropriate use of ER and
6 hospitals and other higher-cost
7 interventions.

8 And really, it's no surprise, because
9 we don't spend more than about 6 percent of
10 our \$162 billion total spend on primary care,
11 even though everybody needs it and everybody
12 should get it. And that really drives, I
13 think, a lot of what I'm talking about today.

14 There's a lot of very important and
15 exciting initiatives going on in New York.
16 DSRIIP, the State Health Innovation Plan, a
17 lot of the work -- really, I mean, we do
18 support the state's effort to really drive
19 the system towards a more accountable way of
20 delivering healthcare and one that's more
21 affordable and one that ultimately makes
22 people healthier and communities healthier.

23 Now on to the budget. Because really
24 that whole system, all these plans that are

♀

405

1 in play right now, they really do rely on
2 investment in primary care.

3 So first on to the \$1.4 billion that's
4 been talked about. We support putting about
5 25 percent of that towards community-based
6 providers. Again, recognizing that this is
7 where the change is going to happen, and it's
8 really not considered in this budget how that
9 is going to -- where that investment really
10 needs to be.

11 In addition, and I think this gets to
12 Senator Hannon's point earlier, you know, we
13 don't believe that New York State should be
14 on the hook for all of the investment in the
15 healthcare system. And, you know, we do need
16 to encourage responsible investment in this
17 system. This is why we exist.

18 We're a community development
19 financial institution that's provided over
20 half a billion dollars' worth of investment
21 into this sector, leveraging about 5:1 when
22 it comes to private-to-public money, and we
23 think that New York can play a role. And
24 it's really the state's role, is the state

♀

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1 can play a role by designating a portion of
2 funds -- not that much at all, really, we're
3 proposing about \$40 million -- that can
4 really leverage private-sector capital and

5 provide a backstop that will bring more
6 lenders, responsible lenders, into the sector
7 to really develop the kind of capacity that's
8 needed. So that's really on the capital.

9 We do support the regulation of retail
10 and urgent care clinics. They're going to
11 happen anyway, and we know this, and we think
12 that they need to be integrated into the
13 system. We need to support and collaborate
14 with primary care, and they can be quite
15 beneficial to bringing more access to good
16 care to a lot of folks, but there has to be
17 some kind of a good regulatory framework.
18 And we support the good work that the
19 Public Health and Health Planning Council has
20 done, and that's what you see in the budget
21 legislation.

22 In addition, we also support the
23 proposal to eliminate Certificate of Need for
24 primary care facilities. CON was really used

♀

407

1 to -- really to guard against the
2 over-proliferation of services, the
3 over-utilization of services. We don't have
4 that problem, though, in primary care. We
5 don't have enough of it. It's largely
6 acknowledged, and this tends to be a barrier
7 and not a facilitator of primary care in
8 underserved communities.

9 Value-based payments has been talked
10 about a lot today. We support the

11 administration's push to have authority over
12 this process. I know this is somewhat
13 controversial. This is the way the world is
14 moving, though. Last week Medicare announced
15 that 85 percent of the payments it's going to
16 be making to hospitals are going to be in a
17 value-based arrangement by the end of 2016,
18 less than two years from now.

19 This is the way a lot of the private
20 payers are working. The problem is that you
21 have -- sometimes -- you need some kind of
22 standardization. Not to say you can't have
23 innovation, and not to say you can't have
24 competition, because you need that too. But

♀

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1 some kind of standardization when it comes to
2 what you're measuring, how you're measuring,
3 needs to be in place in order to make this
4 value-based market really thrive.

5 The Medicaid and Medicare parity issue
6 that was talked about, basically New York is
7 one of the worst, the second-to-worst state
8 in the country when it comes to the
9 percentage of Medicare that we pay for
10 Medicaid for primary care docs is about
11 41 percent. Docs have -- they got this bump
12 in the last two years, they lost it.

13 Now, it wasn't as severe when it comes
14 to Medicare to Medicaid managed care, it was
15 about 70, 75 percent. But this year there is
16 still a significant revenue loss for the type

17 of provider that we need more of and we need
18 Medicaid to see more of.

19 And a recent study just came out last
20 week in the New England Journal of Medicine
21 that showed New Jersey, which is a similar
22 program to New York's, a similar parity
23 issue, they saw their appointments jump,
24 Medicaid appointments jump from 70 percent to

♀ 409

1 81.5 percent over those two years. The fear
2 is that we're going to go back to a lot of --
3 to longer waits and more docs that just won't
4 see Medicaid patients.

5 We support the uncompensated care pool
6 for community health centers. We don't have
7 a comment on the 300 individuals that the
8 Health Department is looking to hire, but we
9 will say that department needs the capacity
10 in order to execute on these very ambitious
11 changes that are out front, and I think that
12 anywhere that they can get good people in
13 that department to support the talented folks
14 that are there, that would be helpful to the
15 state overall.

16 And then finally, there is an item
17 that we would like restored for PCDC to help
18 us continue our work supporting the primary
19 care sector. We were very grateful to have
20 gotten \$400,000 last year. We're asking for
21 an increase to \$500,000, given the enormity
22 of the changes that are going on here and the

23 work that we're trying to do to support
24 primary care.

♀

410

1 Thank you very much.

2 CHAIRMAN FARRELL: Thank you.

3 Mr. Raira?

4 ASSEMBLYMAN RAI A: You're not done,
5 Dan.

6 MR. LOWENSTEIN: No, no. I'm sorry.

7 ASSEMBLYMAN RAI A: Have a seat.

8 MR. LOWENSTEIN: I thought you were
9 calling the next -- Sorry, Assemblyman.

10 ASSEMBLYMAN RAI A: I'm not going to
11 keep you long.

12 You piqued my curiosity with one
13 point, and that was with respect to the
14 retail clinics versus, I guess, urgent care.
15 Do you think it's appropriate that kids
16 under 18 utilize retail clinics as their main
17 source of doctor's visits? I know in a lot
18 of states they're starting to put age
19 restrictions on that.

20 MR. LOWENSTEIN: We don't have a
21 position on the clinical protocols there.
22 But somebody under 18 -- you don't want this
23 to supplant them having a regular primary
24 care provider.

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1 ASSEMBLYMAN RAI A: Thank you.

2 CHAIRMAN FARRELL: Thank you.

3 CHAIRMAN DeFRANCISCO: Thank you very

4 much.

5 The next speaker, the last on page 2,
6 James Lytle, counsel, New York State
7 Coalition for Managed Long Term Care and PACE
8 Plans.

9 On deck is the Consumer Directed
10 Personal Assistance Association, who are
11 walking down as we speak.

12 You're on.

13 MR. LYTLE: Thank you very much.

14 I have a great proposition for you.
15 I'm actually here on behalf of two coalitions
16 who had registered separately, so I will give
17 the testimony for two in less time you would
18 have allocated to one.

19 CHAIRMAN DeFRANCISCO: What's the
20 other one?

21 MR. LYTLE: It was on the list earlier
22 but not on the one in front of you. It's for
23 the -- the two coalitions are the Coalition
24 of New York State Public Health Plans, which

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1 is not listed there, and the Coalition of
2 Managed Long Term Care and PACE plans.

3 Both coalitions are Medicaid health
4 plans. All consist of not-for-profit,
5 provider-sponsored health plans that provide
6 the bulk of service in these two programs.

7 In the Public Health Plan Coalition
8 there are eight plans, and they serve more
9 than 3 million Medicaid beneficiaries all

10 across the state. And on the managed
11 long-term care side there are 23 plans that
12 are part of the coalition that account for
13 110,000 of the roughly 139,000 people who are
14 enrolled in managed long-term care.

15 Both coalitions face many of the same
16 issues, which is why we felt we could combine
17 this testimony. And the most significant of
18 those common issues is the adequacy of the
19 rates they receive and the timeliness with
20 which they're established.

21 Fundamental to the idea of being a
22 managed-care plan that's enrolling
23 individuals is that you receive,
24 prospectively, a payment for the individuals

♀

413

1 who are enrolled. That has just not been the
2 case over the last several years, and there's
3 increasing delays in actually getting
4 approved rates from the department. While
5 here, earlier today I got an email -- that I
6 was happy to receive -- that the rates for
7 the public health plans, the mainstream
8 managed-care plans that enroll 3 or 4 million
9 individuals in this state just got CMS
10 approval for their April 2014 rate levels.

11 Now again, that wasn't entirely the
12 Department of Health's fault, obviously,
13 because the federal government took that
14 long. But receiving in February the April of
15 2014 rates is not a good way to do business.

16 With the managed long term care plans,
17 it's even worse. They still do not have
18 their 2014 rates and, to make matters
19 significantly more problematic, the rates
20 that they have received are inadequate.

21 The challenge for the Legislature is
22 that there's nothing in this budget or in
23 legislation that says anything about this
24 rate process. And we intend to present to

♀

414

1 you some proposals that would, for the first
2 time, provide the Legislature with a little
3 bit more authority or at least set some
4 standards for the manner in which the
5 Department of Health meets its rate-setting
6 obligation.

7 SENATOR HANNON: Is this because we
8 gave them blanket authority through the
9 Medicaid redesign process?

10 MR. LYTLE: I think it actually even
11 predates that. But I think in large part,
12 Senator, I take your point. I think engaging
13 the Legislature more directly in a lot of the
14 redesign activities was certainly -- I think
15 being --

16 SENATOR HANNON: Up until Medicaid
17 redesign there was less than 5,000 people in
18 managed long term care. Now you're talking
19 about, what is it, 139,000?

20 MR. LYTLE: Yes.

21 SENATOR HANNON: So it's a horse of a

22 different character.

23 MR. LYTLE: Yes. So turning first to
24 some of the issues that face the Managed Long

♀ 415

1 Term Care Coalition -- where, again,
2 rates are a particular concern -- the
3 challenge has been that simultaneously the
4 Department of Health has required health
5 plans to meet various payment obligations
6 through the wage-parity requirements.
7 Minimum-wage issues will -- if they were to
8 be increased, could potentially exacerbate
9 this even further. And while the plans are
10 prepared to do whatever they need to do to
11 make sure that they meet their legal
12 obligations under these requirements, the
13 rates have not adequately supported that
14 obligation.

15 An issue of particular concern,
16 Senator DeFrancisco, to one of the plans in
17 your area that Mary Kate Rolf operates, known
18 as VNA Homecare Options, is that on the
19 managed long term care side they've taken the
20 transportation -- they're proposing to take
21 the transportation component out of the rate.

22 And for many upstate plans who are
23 serving frail and disabled elderly
24 individuals who need to get access to primary

♀ 416

1 care services, to a range of other social and

2 healthcare related purposes, transportation
3 is a very critical component. Relying on the
4 Medicaid transportation system to meet the
5 needs of this population is not sufficient,
6 from her perspective, and from many other
7 plans' perspectives, especially upstate.

8 On the mainstream side, for the public
9 health plans that we represent, I should note
10 that, first of all, several of the plans are
11 actually offering plans on the exchange.
12 Some of the most popular plans on the
13 New York State of Health exchange have been
14 offered by not-for-profit, provider-sponsored
15 previously managed Medicaid plans, and there
16 are issues with respect to the exchange that
17 need to be addressed.

18 Most significantly, there's been a
19 challenge in allowing individuals who enroll
20 to pick their primary care physician when
21 they're on the exchange. That failure of
22 functionality on the exchange has created
23 confusion and a considerable amount of
24 consumer dismay when they end up with some

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1 primary care physician who's been assigned to
2 them. It's an important issue to address.
3 The technology is taking a while to address
4 it.

5 There's a proposal that the Health
6 Plan Association spoke to, about taxing the
7 plans to pay for the exchange, and we would

8 share their recommendations with respect to
9 that matter.

10 And finally, there was a proposal to
11 place a cap on profits within the Medicaid
12 managed-care program. Now, for our plans,
13 they're not-for-profit plans. Any surplus
14 that they generate is going to be reinvested
15 in the plan. I can assure you that there are
16 very few profits to be realized in this
17 context in any event. Already their rates
18 are very carefully regulated, and we're not
19 sure that this proposal has merit.

20 Finally, just on the DSRIIP program,
21 for which there's been quite a bit of
22 conversation, I'd only point out that the
23 mainstream managed-care plans that have been
24 part of New York State's Medicaid program

♀ 418

1 since the 1980s have been engaged in trying
2 to move the system towards a value-based
3 purchasing system and are particularly
4 interested in being part of that discussion
5 going forward.

6 The \$5 billion available in DSRIIP came
7 thanks to the work that the health plans have
8 done in reducing Medicaid expenditures over
9 these years, so we're happy that it has had
10 that result. What we're hoping is that the
11 input that the plans have and the experience
12 that the plans have had in effectively
13 managing care and paying for that care will

14 be brought to bear as we put together the
15 value-based payment approach.

16 That's it for me. If there are any
17 questions, I'd be happy to answer.

18 CHAIRMAN DeFRANCISCO: Thank you very
19 much.

20 Bryan O'Malley and Anthony Caputo,
21 Consumer Directed Personal Assistance
22 Association, on deck.

23 Alzheimer's Association, I believe
24 it's Elaine Sproat. Is she here? Okay,

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1 thank you.

2 Are you Anthony Caputo?

3 MR. CAPUTO: Yes, I am.

4 CHAIRMAN DeFRANCISCO: What happened
5 to Bryan O'Malley?

6 MR. CAPUTO: He's back there.

7 CHAIRMAN DeFRANCISCO: Oh, you're back
8 here? Okay.

9 So you have the Italian gentleman
10 doing the speaking?

11 MR. CAPUTO: That's Brian, yes.

12 CHAIRMAN DeFRANCISCO: Smart move.

13 MR. CAPUTO: I do want to thank --
14 it's late, it's approaching 5:00. All of us,
15 I assume, to some extent saw the game last
16 night -- so whether you enjoyed or didn't
17 enjoy it, you probably spent some time with
18 it. So I'm going to try to be brief. And as
19 in the past, I'll try to keep my speech at a

20 reasonable --

21 CHAIRMAN DeFRANCISCO: Very good.

22 MR. CAPUTO: Okay. So I don't have to
23 get stopped.

24 I do want to thank you, Chairman

♀ 420

1 DeFrancisco, and all the other members of the
2 State Senate and Assembly, for having me here
3 today. I'm Anthony Caputo, I'm the president
4 of the Consumer Directed Personal Assistance
5 Association of New York State. We
6 represent 17 of the fiscal intermediaries
7 that operate the Personal Assistance Program.
8 We have approximately 14,000 consumers and
9 growing. And those consumers hire
10 approximately 25,000 home care workers that
11 we refer to as personal assistants.

12 As you know, the program allows
13 consumers to hire, fire and train the worker
14 of their choice, either the individual that
15 is in need or a family member-designated
16 representative. Because of that, there have
17 been significant savings in our program as
18 opposed to the traditional model. The
19 estimates are that, based on the fact that
20 consumers do take on the responsibility that
21 a traditional agency does not have to, which
22 we don't have to provide, that saves about
23 \$52 million a year.

24 In addition, the other beauty of our

♀ 421

1 program -- and this is just getting into the
2 background of how cost-effective we've
3 been -- but in addition, because there's an
4 exemption to the Nurse Practice Act that the
5 personal assistants can perform skilled
6 services, we believe that there's another
7 approximately \$50 million a year that is
8 saved in the programs.

9 I just want to make clear -- did I say
10 52,000 or 52 million in the first part?
11 Fifty-two million is probably saved with
12 regard to the fact that consumers take on the
13 responsibility that a licensed aide does not
14 have to; another 50 million in that the
15 workers perform skilled services.

16 Those workers, some of them perform
17 high-skill services like an RN or an LPN, but
18 they're paid at a relatively low amount.
19 Basically, they're paid at the same rate as
20 personal care workers. And also they're not
21 even part of wage parity, so in some regions
22 they're paid even less than personal care
23 workers though they are doing skilled
24 services.

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1 And the issue that we'd like to bring
2 up is that, you know, the Consumer Directed
3 Personal Assistance Program has satisfied the
4 state's three main goals of high quality of
5 care at a fraction of traditional providers
6 cost while keeping consumers safe and in the

7 community. Cost-effective, better outcomes,
8 and that's proven by the fact that some of
9 us -- I run one of the fiscal intermediaries,
10 Concepts of Independence -- we have consumers
11 with us 30 and 35 years. We have workers
12 with those consumers for 25 and 30 years.

13 Continuity of care results in quality
14 of care results in significant savings to
15 Medicaid, as I just mentioned before.

16 However, the success of the model,
17 both in outcomes and cost-effectiveness, is
18 based on the stable workforce of personal
19 assistants that are trained in the specific
20 needs of their respective consumers. We find
21 that workers may be with consumers, as I said
22 before, for 20 and even 30 years. However,
23 due to virtually little or no wage increase
24 over the past several years, personal

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1 assistants are being forced to leave for
2 higher-paying jobs, which is resulting in the
3 erosion of the consumer-directed program.
4 Which may mean that the millions of dollars
5 of savings may not be there in the future
6 unless an investment is put back in the way
7 of wages to those workers.

8 Further, reimbursements have failed to
9 reflect significant cost increases in the
10 cost of doing business over the course of a
11 decade that has resulted in stagnant wages
12 that have not kept pace with other

13 industries. This has led to an inability of
14 consumers to recruit and retain a
15 high-quality workforce, as they are competing
16 with jobs and other opportunities in other
17 industries such as McDonald's and Walmart.

18 We have analyzed Governor Cuomo's
19 proposed budget for 2015-2016's fiscal year
20 based on the impact on consumer-directed
21 services, and we would like to highlight two
22 particular areas: One, how it will affect
23 the program's ability to continue to
24 effectively meet the needs of those seniors

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1 and people with disabilities who rely on it;
2 and two, how it will affect the state, who
3 has continued to rely more and more on the
4 significant savings the program offers over
5 traditional services.

6 We would like to acknowledge that the
7 state supports our cost-effective model.
8 It's been encouraged and it's been the first
9 option for many of those entering managed
10 care, and even the managed-care plans have
11 embraced us. We continue to grow, but we're
12 concerned that if there is no reinvestment of
13 some of those savings, workers will not be
14 there to perform the skilled services and
15 other tasks that are required by our model.

16 Okay. Particularly there's no
17 recognition in the health budget of the
18 effect that the minimum wage increase, both

19 those previously enacted as well as those
20 proposed this year, will have on health
21 providers such as fiscal intermediaries.

22 To reverse this trend, the Legislature
23 must finally pass language that makes sure
24 the long-term viability of consumer directed

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1 personal assistance is protected. We must
2 make sure that reimbursement meets the rising
3 costs brought about by minimum-wage
4 increases, both addressing the insufficient
5 wage base to ensure that a living wage is
6 provided to these workers, and that there's
7 sufficient reimbursement for overtime costs.

8 To do this, we must require
9 managed-care companies and fee-for-service
10 Medicaid to pay at reimbursement rates that
11 will allow for a living wage to be paid to
12 the workers, while addressing associated
13 labor costs such as increases in worker's
14 compensation and unemployment. And two, to
15 attract and retain high-quality workers,
16 CDPAANYS recommends that this wage be pegged
17 at 150 percent of the minimum wage.

18 That's basically our main concern for
19 this year, is wages for the workers, overtime
20 costs. And even though the FLSA has been put
21 on hold regarding overtime pay based on a
22 base wage -- for example, if minimum wage is
23 \$8.75 and workers are getting paid \$10 an
24 hour -- there was going to be a new law put

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1 in place by the Department of Labor to remove
2 the exemption of overtime to workers, which
3 would have required someone getting \$10 an
4 hour to receive overtime at \$15 an hour.

5 Presently these workers do not get any
6 overtime at all. That's been on hold,
7 there's been a lawsuit at the federal level.
8 However, New York State still has a
9 requirement that a worker that works over
10 40 hours a week receive time and a half of
11 the state's minimum wage. As it goes up,
12 that worker does have to get -- it's \$8.75
13 now. That worker does have to get time and a
14 half, \$13.13, when they do work over 40 hours
15 a week.

16 And in the testimony you'll see bar
17 charts to show that the reimbursement we have
18 will not be able to compensate workers at the
19 state's minimum wage for overtime. And
20 that's the purpose of why a big chunk of our
21 testimony here today -- in addition to three
22 other budgetary issues we'd like to bring up,
23 and I should be able to do this in less than
24 two minutes.

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1 The state is still awaiting approval
2 from the federal government on Community
3 First Choice, a program that will allow the
4 state to receive an extra 6 percent in

5 federal matching funds for a collection of
6 services aimed at keeping people out of
7 institutions.

8 The Governor has proposed requiring
9 that the increased reimbursement be
10 reinvested in services implementing the
11 state's Olmstead Plan. CDPAANYS strongly
12 supports this as a stream of revenue that can
13 help support salaries in the future, and
14 thinks that it should be strengthened to
15 create a dedicated account to be restricted
16 to that purpose.

17 Number two, the Governor has proposed
18 creating a workgroup that looks at how
19 transportation is delivered to Medicaid
20 recipients with disabilities and other
21 special needs.

22 CDPAANYS has long maintained that
23 those who use consumer-directed services
24 should be allowed to have their worker drive

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1 them to and from medical appointments and not
2 have to rely on ambulettes and other costly
3 and time-consuming services. We support this
4 process, with the caveat that stakeholders
5 such as consumers and people who use
6 consumer-directed services be included in the
7 workgroup, a stipulation not currently
8 present in the language.

9 Third, Governor Cuomo has proposed a
10 new Office for Community Living. CDPAANYS

11 supports it and looks forward to working with
12 the administration and the Legislature as it
13 develops.

14 Thank you very much. Any questions?

15 CHAIRMAN FARRELL: Thank you.

16 CHAIRMAN DeFRANCISCO: Thank you very
17 much.

18 The next speaker is Elaine Sproat,
19 Alzheimer's Association, followed by Bill
20 Sherman.

21 And so you know, we had another
22 cancellation, and that's the Medicaid Matters
23 New York, the former second-to-last speaker.

24 Whenever you're ready.

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1 MS. SPROAT: Very well.

2 Good afternoon, chairs and members of
3 the committee. My name is Elaine Sproat, and
4 I'm the president and CEO of the Hudson
5 Valley/Rockland/Westchester/New York Chapter
6 of the Alzheimer's Association, and I'm here
7 today as cochair of the Coalition of New York
8 State Alzheimer's Association Chapters.

9 The Coalition of New York State
10 Alzheimer's Association Chapters advocates on
11 behalf of the 380,000 Empire State residents
12 who are living with Alzheimer's disease and
13 the caregivers who support them. For over
14 25 years, the seven chapters of the coalition
15 have provided care consultations, consumer
16 and professional education programs,

17 a 24-hour Helpline, safety services and
18 support groups. These services are available
19 in all regions of New York and provide family
20 caregivers with the support that they need to
21 avoid premature placement of individuals with
22 Alzheimer's disease in nursing homes or other
23 institutional settings.

24 The Alzheimer's Association is the

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1 recognized leader in Alzheimer's disease, and
2 the coalition is the only statewide
3 organization in New York that has the
4 capacity to meet the needs of individuals
5 with Alzheimer's disease and related
6 dementias and those who care for them.

7 This year, Governor Cuomo included an
8 additional \$25 million for Alzheimer's
9 disease and respite care services. This
10 includes \$4 million for the Alzheimer's
11 Community Assistance Program, known as
12 AlzCAP, \$4 million for Alzheimer's Disease
13 Assistance Centers, known as ADACs, and
14 \$16.5 million for grants to support respite
15 and caregiver support, with the remainder
16 going to administrative costs.

17 The association strongly believes that
18 this significant expansion of the AlzCAP
19 funding will allow its chapters to reach many
20 more New Yorkers suffering with Alzheimer's
21 disease.

22 Alzheimer's is, as many of you know, a

23 progressive and fatal disease. There is no
24 way to cure, prevent or truly slow its

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1 progression. The increase in funding is a
2 great first step that will position New York
3 to be a leader in the nation when it comes to
4 funding and addressing the problem of
5 Alzheimer's disease. With these funds, the
6 coalition will be able to expand our regional
7 approach and will be able to provide more
8 resources for evidence-based training,
9 education, and support programs, as well as
10 offering more one-on-one care consultations
11 that provide individualized education and
12 support.

13 Additionally, with more staff, the
14 coalition will be able to better serve
15 individuals in the rural areas of the state
16 and address the unique challenges of
17 New York's increasingly diverse populations.

18 Currently, AlzCAP is funded through
19 the Department of Health, and it supports the
20 delivery of community-based services to help
21 individuals and families who are struggling
22 with Alzheimer's disease. The coalition
23 receives this funding through AlzCAP to
24 support a variety of educational initiatives

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1 and caregiver support programs.

2 Specifically, coalition chapters
3 provide training for volunteers and family

4 members to enable them to deliver proper care
5 to individuals with Alzheimer's disease who
6 live at home, respite programs for
7 caregivers, educational programs for
8 individuals with Alzheimer's disease, care
9 consultations for individuals and families
10 with a member suffering from Alzheimer's
11 disease, and support groups for both
12 individuals with Alzheimer's and their family
13 members.

14 Services provided by coalition
15 chapters are critical in addressing the
16 public health crisis of Alzheimer's. Those
17 affected by Alzheimer's disease require
18 increasing assistance with basic activities
19 such as eating, bathing, dressing, and
20 toileting. Individuals essentially need
21 around-the-clock care.

22 The cost of Medicaid for an individual
23 with Alzheimer's disease is 19 times higher
24 than for someone without the disease.

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1 Delaying the need for institutional care for
2 those with the disease can reduce these costs
3 to the Medicaid system. There is strong
4 evidence that community-based services, like
5 those that the coalition chapters provide
6 through AlzCAP, delay nursing home placement
7 and reduce the state's Medicaid burden.

8 A research study by Dr. Mary Mittelman
9 of NYU's Langone Medical Center concludes

10 that, with the use of community-based
11 caregiver services such as support groups,
12 education seminars, counseling sessions and
13 telephone support, the median delay in
14 skilled nursing facility placement is
15 557 days. The state sees an average
16 potential Medicaid savings per person of
17 \$138,136 in that time period, or \$90,520 per
18 person annually.

19 The savings to the Medicaid system
20 would more than offset the costs of increased
21 funding for community-based programs to
22 support individuals and families facing the
23 challenges of Alzheimer's disease and related
24 disorders.

♀ 434

1 The role informal caregivers play in
2 helping to delay institutionalization of an
3 individual with Alzheimer's disease is
4 critical. In New York State, over a million
5 caregivers spend over 1.15 billion hours
6 annually caring for people with dementia. On
7 average, caregivers for individuals with
8 Alzheimer's and other dementias spend
9 23 hours per week providing care, and one in
10 six spends 40 hours or more per week. This
11 is longer than the average 16 hours per week
12 spent by caregivers of those with other
13 conditions.

14 While caregivers often take on these
15 tasks willingly, the demands of caregiving

16 can take a toll on their health, compromising
17 their ability to care for themselves and
18 their family members. Those who care for
19 someone with Alzheimer's disease or another
20 dementia are 3.5 times more likely than
21 caregivers of people with other conditions to
22 say that the greatest difficulty associated
23 with caregiving is that it creates or
24 aggravates their own health problems. That's

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1 according to the latest Behavioral Risk
2 Factors Surveillance System survey.

3 For 31 percent of Alzheimer's and
4 dementia caregivers, stress is the biggest
5 problem with caregiving, compared with
6 23.7 percent of caregivers of those with
7 other conditions. Ensuring that caregivers
8 have access to necessary support is crucial
9 to help prevent caregiver burnout.

10 Part of the coalition's work is making
11 sure that caregivers receive the support they
12 need from the Alzheimer Association's local
13 chapters. Every chapter offers a variety of
14 support groups and other services to help
15 caregivers cope with the stress of their
16 undertaking. Ensuring that caregivers
17 receive the services they need to continue
18 providing quality care to a family member is
19 another way to keep individuals with
20 Alzheimer's disease out of institutional
21 settings and reduce Medicaid costs.

2 a follower in state funding initiatives to
3 support individuals with Alzheimer's disease.
4 This budget presents an opportunity for the
5 Empire State to be a leader among its peers.
6 The Coalition of New York State Alzheimer's
7 Association Chapters looks forward to
8 accepting the state's challenge to positively
9 impact the lives of more families than we
10 previously have been able to reach.

11 Thank you for the opportunity to speak
12 with you today, and I'm happy to take any of
13 your questions.

14 CHAIRMAN DeFRANCISCO: Let me see if I
15 get this. The Governor put \$25 million more
16 in the budget for the Alzheimer's
17 Association?

18 MS. SPROAT: No, not just for the
19 Alzheimer's Association. We would be one of
20 the agencies that would benefit from that
21 funding.

22 CHAIRMAN DeFRANCISCO: Okay. And you
23 like that.

24 MS. SPROAT: Yes.

♀ 438

1 CHAIRMAN DeFRANCISCO: And you want to
2 keep it in the budget.

3 MS. SPROAT: Yes.

4 CHAIRMAN DeFRANCISCO: Okay. Thank
5 you.

6 MS. SPROAT: Are there any other
7 questions?

8 CHAIRMAN FARRELL: No, thank you.
9 CHAIRMAN DeFRANCISCO: I don't think
10 so.
11 Bill Sherman, the American Cancer
12 Society, then we skip over to Kate Breslin
13 from the Schuyler Center for Analysis and
14 Advocacy.
15 MR. SHERMAN: Thank you, Mr. Chairman.
16 Chairman DeFrancisco, Chairman
17 Farrell, and distinguished members of the
18 Senate and Assembly, it's a pleasure to be
19 here today. My name is Bill Sherman, I'm the
20 vice President of government relations for
21 the American Cancer Society Cancer Action
22 Network, and today I'm here with Michael
23 Burgess, our state director.
24 We will summarize our written

♀ 439

1 testimony.
2 I want you to know that I'm here on
3 behalf of the over 908,000 cancer survivors
4 in New York State, and that the American
5 Cancer Society Cancer Action Network has over
6 100,000 devoted volunteers across this state,
7 250 of whom will be here next Tuesday to talk
8 with each of you individually.
9 I will address three issues in the
10 Governor's budget proposal that are important
11 to our mission to eliminate cancer as a major
12 health problem.
13 First I want to say thank you very

14 much for the support in the past that this
15 Legislature has provided to these cancer
16 programs and these life-saving programs. We
17 appreciate greatly the support that you have
18 provided in the past and we ask for your
19 support again this year.

20 To start, it is crucial that you
21 support full funding for the New York State
22 Cancer Services Program. This is a program
23 that supports lifesaving detection screenings
24 and breast cancer wellness grants across the

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1 state.

2 The CSP provides breast, cervical, and
3 colorectal cancer screenings to low-income
4 men and women who do not have health
5 insurance, or who have health insurance that
6 does not cover the cost of these cancer
7 screenings. According to the Kaiser Family
8 Foundation, there are approximately 1 million
9 New Yorkers who still do not have health
10 insurance, and untold thousands more who have
11 insurance that either does not cover these
12 screenings or they include excessively high
13 copayments.

14 I want you to know that in 2013 the
15 CSP program covered 107,000 screenings in
16 New York. The Governor unfortunately has
17 proposed a 15 percent cut of this program, or
18 a \$3 million price tag. If that were to be
19 enacted, 16,000 people would be turned away

20 this next year from the cancer screenings.

21 Earlier, Senator Hannon expressed his
22 support for rejecting the Governor's proposal
23 to consolidate the funds, and we agree with
24 him. We ask that you listen to Senator

♀ 441

1 Hannon, and that we believe that the
2 Legislature should really make the
3 determinations of where the funding goes, not
4 going to a lump sum for the Department of
5 Health to determine where those funds go.

6 The second program is the Tobacco
7 Control Program. There are still over
8 2.5 million adults and over 100,000 high
9 school students in New York who smoke. Every
10 year 13,500 New York kids under 18 become new
11 daily smokers. But what's important is that
12 70 percent of smokers want to quit, and last
13 year 52 percent made an attempt to quit.

14 Since 2007, New York State has cut by
15 50 percent the program funding for this
16 evidence-based program to help people quit.
17 Seventy percent want to quit. We know that
18 tobacco is a difficult drug to get off of.
19 The Tobacco Control Program run by the
20 Department of Health provides the necessary
21 background and support for the smokers that
22 want to quit. We ask that you give an
23 additional \$13 million this year for that, so
24 New York can go back to becoming a leader in

♀ 442

1 the country in terms of tobacco control
2 funding.

3 The last piece that I'm advocating for
4 today is the Healthy Food and Healthy
5 Communities Fund program. The American
6 Cancer Society recommends consuming a healthy
7 diet, with an emphasis on plant foods, in
8 order to reduce cancer risk.

9 This program is a great public-private
10 partnership. In 2009 it was started with
11 \$10 million in state funding. Goldman Sachs
12 covered \$20 million to make it a total of
13 \$30 million in a public/private partnership.
14 This program provides much-needed grants and
15 loans to supermarkets, grocery stores,
16 farmers markets, and other healthy food
17 retailers in underserved communities across
18 the state. By providing this economic
19 incentive, mobile markets and supermarkets
20 across the state including in Buffalo,
21 Rochester, Syracuse, Broome County, the
22 Hudson Valley and New York City have greater
23 access to healthy foods.

24 We're asking that you provide an

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1 additional \$15 million, because the funding
2 is just about -- will be completed by the end
3 of this current fiscal year.

4 Thank you, Senator.

5 CHAIRMAN FARRELL: Questions?

6 Mr. Rai a.

7 ASSEMBLYMAN RAI A: Good to see you,
8 Bill.

9 Is American Cancer Society taking a
10 position on e-cigarettes?

11 MR. SHERMAN: We do. We are very
12 supportive of the Governor's idea -- the
13 Governor's concept to include e-cigarettes in
14 the Clean Indoor Air Act. That's where we
15 are in terms of this.

16 We know that there's a lot of research
17 that needs to be done in terms of the
18 long-term view of this and if it's in fact a
19 cessation device to help people quit. But
20 right now the reports and the research that
21 we're seeing is that people who use
22 electronic cigarettes become dual users, and
23 so they're using e-cigarettes in places where
24 they can't smoke traditional cigarettes.

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1 And for that reason, and because of
2 the unknown impact on the aerosol, we believe
3 that it should be prohibited from being used
4 in public.

5 ASSEMBLYMAN RAI A: Okay. As I chew a
6 piece of Nicorette while I'm talking to you.

7 Are we seeing any studies with respect
8 to the youth? Are they still preferring
9 regular cigarettes versus electronic
10 cigarettes, or are we starting to see some
11 trends?

12 MR. SHERMAN: Yes, we are seeing some

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1 and review research across the country. But,
2 Senator, you're correct, and we are
3 advocating within our organization to have a
4 stronger position on that.

5 CHAIRMAN DeFRANCISCO: Okay, good.
6 Because while you're evolving, there'll be a
7 bill passed legalizing marijuana, and then
8 you'll want more money to care for those
9 people who have marijuana problems.

10 MR. SHERMAN: I understand your
11 position.

12 CHAIRMAN DeFRANCISCO: So thank you
13 very much.

14 Let's see. I lost my sheet. Does
15 anybody know who's next? Oh, Kate Breslin.
16 Definitely. How could I forget.

17 MS. BRESLIN: Hi. I'm Kate Breslin,
18 from the Schuyler Center for Analysis and
19 Advocacy. We're a 142-year-old statewide
20 nonprofit organization that does policy
21 analysis and advocacy on how our public
22 systems meet the needs of people living in
23 poverty.

24 You have my written testimony in front

♀

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1 of you that covers a lot of hot topics that
2 have already been covered, including payment
3 reform. We're very involved in a lot of the
4 activities going on with regard to

5 value-based payment, DSRIIP, and we're
6 participating in an advisory role.

7 But I'm going to be merciful and
8 address only one topic that has not yet been
9 addressed. What I'd like to talk to you
10 about is the Healthy Teeth Amendment.

11 We would like to call your attention
12 to a policy proposed by the Governor that
13 will ensure public notice when a community
14 considers eliminating community water
15 fluoridation and will provide funding for
16 communities that need to repair, upgrade or
17 purchase fluoridation equipment. We're
18 calling these provisions the Healthy Teeth
19 Amendment for their potential to greatly
20 improve the oral health of all New Yorkers.

21 Community water fluoridation is far
22 and away the single most cost-effective way
23 to improve oral health, especially for
24 children in poverty. The American Academy of

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1 Pediatrics, the Institution of Medicine, the
2 Centers for Disease Control, surgeon generals
3 of various stripes all agree. The Governor's
4 proposal is a beautiful marriage of smart,
5 cost-saving public health and good open
6 government. The new policy will allow
7 community residents to be informed if their
8 government considers a policy change that
9 will negatively affect their health.

10 The proposal continues local control

11 of water districts but improves the
12 transparency and accountability of their
13 decision-making, since it can have a
14 significant impact on the public's health.

15 There are many preventive strategies
16 to address the issue of tooth decay and save
17 the state healthcare costs, but community
18 water fluoridation is far and away the most
19 effective and offers the largest return on
20 investment of any public health effort. By
21 reducing the need for fillings and tooth
22 extractions, fluoridation saves money for
23 taxpayers and families.

24 We urge you to enthusiastically

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1 support the Executive Budget policy to
2 improve children's and adults' oral health in
3 a cost-effective way by requiring public
4 notice when a community considers eliminating
5 community water fluoridation, and authorizes
6 \$5 million for a fund for communities to
7 upgrade their equipment. It's good public
8 policy, smart public health, and saves public
9 dollars.

10 And the rest of my testimony, please
11 read.

12 CHAIRMAN DeFRANCISCO: Thank you very
13 much.

14 CHAIRMAN FARRELL: Thank you.

15 CHAIRMAN DeFRANCISCO: I'm for healthy
16 teeth.

17 Let's see. We're now at the last two
18 speakers, Tracey Brooks, the New York State
19 president and CEO of Family Planning
20 Advocates, followed by Charles King.

21 Did Charles stick it out?

22 MS. CRUZ: Charles isn't here, but we
23 will be speaking.

24 CHAIRMAN DeFRANCISCO: Okay, you're

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1 on.

2 MS. BROOKS: Thank you so much. Thank
3 you for having us today.

4 We just want to briefly talk about a
5 few different issues in the budget. First
6 and foremost, the most important part is the
7 Family Planning Grant.

8 In 2013-2014 the Family Planning Grant
9 received a \$1.4 million cut. And we want
10 just wanted to talk about why it's so
11 important to restore that funding. In 2010
12 we saw, through the public funding of family
13 planning health services, both in Medicaid
14 and through grant services, a savings of over
15 \$600 million to the State of New York in that
16 one year alone.

17 We have been a very good partner of
18 the state during the fiscal downturn, taking
19 grant money and reinvesting it into Medicaid
20 to maximize the 90/10 match of family
21 planning. You'll see in the Governor's
22 budget that once again they're looking at

23 maximizing the 90/10 match on family planning
24 by carving it out of the APG structure to

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1 access more of the 90/10 match.

2 What we're asking for at this point is
3 the 90/10 leverage on family planning, we
4 would ask for the reinvestment back into the
5 Family Planning Grant. It's vital, it's
6 important, it ensures greater access.

7 Folks are -- we do see more patients
8 who have healthcare coverage, but we're also
9 seeing them on higher-deductible plans.
10 Those deductible plans, for people under
11 250 percent of the federal poverty level,
12 they still have the ability to access the
13 sliding-fee scale that the Family Planning
14 Grant supports. So it's still really
15 imperative to ensure that we have those funds
16 for people to continue to get the healthcare
17 services that really save the state so much
18 money.

19 In New York, more than 87 percent of
20 our Family Planning Program patients are
21 below 200 percent of the federal poverty
22 level, and two-thirds of them are below the
23 100 percent level. So you recognize that
24 it's our patients that we're looking at.

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1 With the maximization of the 90/10
2 match, let's continue to move forward in
3 looking at the, once again, bucketing. I

4 thank very much the Senate, in particular,
5 and the Assembly for continuing to un-bucket
6 grants that have been put together in bundles
7 that then look at across-the-board cuts.

8 The CAPP, the Community Adolescent
9 Pregnancy Prevention program, has been put
10 into a bucket this year with a 15 percent
11 slice off the top. That program is the only
12 program and money that's used to support the
13 prevention agenda to reduce unintended
14 pregnancy. We've seen teen pregnancy rates
15 continue to decrease across the state. We've
16 seen the numbers come down in unintended
17 pregnancies overall.

18 As we've said, it's \$10.6 million. We
19 would ask that bundled dollar figure to come
20 out of that bucket and be reinvested in the
21 Family Planning Grant. Over 50 percent or
22 close to 50 percent of the grantees for the
23 CAPP grant are family planning providers who
24 are funded by the Family Planning Provider

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1 grant as well, so what you would be doing is
2 reducing the number of contracts that the
3 state has -- beginning that goal of folks
4 we're looking at by reducing the number of
5 contracts -- by putting the two contracts
6 that our providers and our membership have
7 together in one.

8 Both of these grants, the Family
9 Planning Grant and the CAPP grant, are slated

10 for their five-year contract to be renewed
11 this year. The RFA will go out probably
12 midyear, in the summer. They usually go out
13 within 10 days of each other. So this is a
14 really great pairing of funding as well as
15 opportunity to streamline some of the state's
16 interaction between state contractors.

17 We'd like to talk to you about the VAP
18 grant as well as the capital. You heard a
19 ton of testimony today. I'm just going to
20 say, number one, ditto everything that HANYS
21 said. The family planning providers stand in
22 really very similar shoes to the hospitals in
23 looking at the number of changes that are
24 occurring to the healthcare system and really

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1 how we have streamlined, our providers and
2 members have streamlined their healthcare
3 systems to react to those changes.

4 However, there hasn't been any state
5 or public funding invested in the family
6 planning providers. As folks have mentioned
7 today when CHCANYS came up and testified,
8 folks praised them on the proliferation of
9 the federally qualified health centers across
10 the State of New York. Well, that didn't
11 happen without public investment.

12 And so we're asking that in the VAP
13 grant \$5 million of that be earmarked for the
14 family planning providers, and \$20 million of
15 the capital monies be earmarked for family

16 planning providers, to allow us to just move
17 that next step from where we've streamlined
18 our providers, we've streamlined our health
19 systems to now be able to grow those health
20 systems.

21 Looking at the surplus, we have a few
22 idea of what we could do with surplus
23 dollars. There's a lot of innovation in
24 healthcare services that you heard both

♀ 456

1 hospital associations talk about the fact
2 that we can't take advantage of because we're
3 missing the opportunity to really reduce some
4 of the regulatory -- antiquated burdensome
5 regs that are out there that prevent us from
6 really moving forward with some of the great
7 innovation in healthcare delivery, what
8 healthcare delivery is looking at -- both the
9 Internet, looking at telemedicine.

10 Really being able to take \$5 million
11 to invest in some of the great programs that
12 Planned Parenthood Federation is piloting all
13 over the nation, but is unable to bring into
14 the State of New York because of (a) our
15 regulatory system and (b) just the lack of
16 investment that we'd be able to provide,
17 would allow greater access to folks to
18 basic family planning preventative
19 healthcare services.

20 We are an entry point to the
21 healthcare system. And Guttmacher has just

22 come out with the newest statistics that
23 really shows that when -- even in situations
24 and communities where people have an option

♀ 457

1 between a comprehensive primary provider or a
2 healthcare provider that's supported by the
3 family planning grants, when looking at the
4 fact that the number of health centers --
5 we're about a third of the health centers in
6 the State of New York, 166 of the health
7 centers -- folks at a greater perpetuation go
8 to the family planning health centers for
9 their healthcare services.

10 So really being able to invest in that
11 capital to proliferate and grow the family
12 planning providers, we'd love \$5 million in
13 innovation and then \$5 million of the surplus
14 monies to really look at education and
15 outreach. We are doing a great job with our
16 patient base, but there are a number of
17 people who are not accessing healthcare
18 services. And if we look at the
19 difference -- and there's a chart in our
20 written testimony that shows you what the
21 disparity difference is in the reduction in
22 teenage pregnancy across ethnicity.

23 And for us to really be able to do
24 some better outreach into populations and

♀ 458

1 communities that are not seeking access would

2 just increase exponentially the people who
3 are coming to seek healthcare.

4 Also pulled down in one of those pink
5 boxes we put for you a pilot program that one
6 of our providers did that was supported by
7 philanthropic giving and increased the number
8 of patients of ethnic diversity who came in
9 the first six months by 500 percent. And
10 they've been able to maintain an increase of
11 130 percent of African-American women coming
12 for regular primary preventative healthcare
13 services for family planning.

14 And then the last piece we really want
15 to look at is that 340B piece that Senator
16 Kemp Hannon had already mentioned to CHCANYS.
17 We have grave concern about this. We have
18 asked the state a number of times, because of
19 the 90/10 match, to really help us negotiate
20 our contracts with the managed-care
21 companies. And what we heard from the
22 Medicaid director is, you know, we stand
23 back, we don't do that.

24 Well, we've negotiated those contracts

♀ 459

1 with the Medicaid managed care companies, and
2 now the state Medicaid director wants to step
3 in and say that the providers have to pay the
4 managed-care companies what our acquisition
5 costs are after we've already negotiated our
6 prices.

7 We would ask that if in fact you're

8 going to move forward with that -- which we
9 think, number one, is going to be overly
10 burdensome to comply with in its
11 operationalization -- but secondarily, then
12 we ask that the managed-care companies pay
13 the APG rate for all family planning services
14 that have a 90/10 match.

15 And other than that, I have a minute
16 and 43 seconds.

17 CHAIRMAN DeFRANCISCO: Excellent.
18 Are there any questions?

19 CHAIRMAN FARRELL: Thank you.

20 MS. BROOKS: Thank you again.

21 CHAIRMAN DeFRANCISCO: Excuse me. You
22 don't have any members of your organization
23 here, do you, other than yourself?

24 MS. BROOKS: Not today. No, they

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1 already left. I had quite a few with me
2 earlier.

3 CHAIRMAN DeFRANCISCO: Okay, so now
4 we're alone.

5 (Laughter.)

6 MS. BROOKS: I like your pink tie.
7 Were you going to mention that?

8 CHAIRMAN DeFRANCISCO: Thank you.
9 Thank you. No, we're alone, it's just
10 between you and me.

11 MS. BROOKS: And everyone on the
12 Internet.

13 CHAIRMAN DeFRANCISCO: Don't you think

14 it would be a great idea to pass the bill
15 dealing with sex trafficking, equal pay for
16 women and all of that, without holding the
17 tenth point -- or ninth point now -- as
18 hostage? Do you think?

19 MS. BROOKS: Senator, I think that
20 there are 10 really great pieces of
21 legislation that women of the State of
22 New York need. And securing Roe v. Wade in a
23 state that has 90 percent of people
24 supporting it, including Republicans, they

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1 just want you to grab that last piece of it.

2 CHAIRMAN DeFRANCISCO: Somehow I
3 thought you'd answer that way. But thank
4 you.

5 (Laughter.)

6 SENATOR KRUEGER: Thank you.

7 MS. BROOKS: Thank you.

8 CHAIRMAN DeFRANCISCO: All right. And
9 the last and featured speaker is not Charlie
10 King -- or is this Charlie King? No, okay.
11 Who are you?

12 MR. ROGERS: My name is Ervin Rogers.
13 With an E and no Gs. And no D in the Rogers.

14 MS. CRUZ: So neither of us are
15 Charles King. My name is Carmelita Cruz.
16 I'm the director for advocacy and organizing
17 for Housing Works.

18 Charles was unfortunately unable to
19 make it to Albany today. Ervin is here; he's

20 a client of Housing Works. He's actually
21 going to share a statement on behalf of
22 Housing Works.

23 Before he does, I just wanted to say
24 Charles served as the cochair of the

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1 Governor's Task Force to End the AIDS
2 Epidemic for the past few months. Some of
3 the Ending the AIDS Epidemic initiatives were
4 mentioned earlier by Assemblyman Wepri n and
5 Linda Wagner.

6 I also wanted to thank Senator
7 Val esky' s staff and Senator Hannon' s staff;
8 they served as members of the ad hoc elected
9 committee to the task force.

10 And go ahead, Ervi n.

11 MR. ROGERS: Good afternoon, Senators
12 and Assemblymembers. As I said, my name is
13 Ervin Rogers, and I am a person that's living
14 with AIDS. And I've also dealt with drug
15 addi ction, I've dealt with homelessness.
16 These are three challenges that are very
17 serious, but they don' t define me and they
18 don' t make up who I am.

19 I am a man who has much to offer, and
20 who cares about the communi ty, including
21 people living with HIV and AIDS, people who
22 experience mental heal th condi ti ons,
23 including addi ction, and people who know what
24 it is like to be without a place to live. I

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1 am a person who has found my voice and who is
2 on a mission to use my voice to speak for
3 those who cannot speak for themselves.

4 I live in supportive housing in
5 East New York, Brooklyn -- one of the hardest
6 neighborhoods in New York -- owned and
7 operated by Housing Works. I've been there
8 since 2012. And since moving in there, I saw
9 a need to take the lead in advocacy.

10 One of my first advocacy trips up here
11 to Albany was for the transgender population,
12 who deserve civil rights and equal healthcare
13 just like everybody else.

14 Today I am the chairperson of the
15 East New York Residential Advisory Board. I
16 have also went to school and gotten my CASAC
17 certification. I'm studying at the Housing
18 Works Peer Academy program to return to
19 full-time work to help other people like
20 myself.

21 I'm honored to be here today to offer
22 testimony on behalf of the entire Housing
23 Works community.

24 Last June, Governor Cuomo made an

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1 amazing commitment. He promised to end the
2 AIDS epidemic here in our state by 2020. As
3 someone living with AIDS, you don't know how
4 amazing that sounds to me. I know I will
5 still be living with the virus until a cure
6 or until the day I die, but I want to make

7 sure that no one else becomes infected with
8 this horrible virus. And I am prepared to
9 play my part to make that happen.

10 That is why I am a part of Housing
11 Works' program, The Undetectables program,
12 which helps people like me stay on our
13 medication so that the HIV virus is
14 suppressed. This not only helps me maintain
15 my own health, but it ensures that I can't
16 pass the virus on to anyone else. I am
17 blessed to have the housing support that I
18 have, to be virally suppressed, and the
19 possibility of going back to work one day.

20 People who are not infected,
21 especially young transgender people, young
22 gay men, and people who are addicted and
23 getting medical care and access to nPeP and
24 PrEP -- this is two programs that I am really

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1 faithfully committed to, because I am a
2 retired nurse and I became infected on the
3 job.

4 And at that time the PrEP program,
5 which is pre-exposure prophylactics, was in
6 its infancy, and we didn't know that much
7 about it when I was infected. So I went on
8 the regimen, but it didn't remove the virus
9 and I became infected. So that's something
10 that I am really, really, really strong
11 behind.

12 After Governor Cuomo made his

13 commitment to end the AIDS epidemic, he
14 appointed a task force to develop a blueprint
15 with recommendations for getting this goal
16 done. I don't know everything that's in the
17 blueprint, but I believe that it has a lot of
18 recommendations that will help my friends and
19 I -- help people who are not infected stay
20 that way, and that will help people like me
21 live our lives well. I hope the Governor
22 will release it soon.

23 I know that Housing Works will be
24 submitting detailed budget testimony in

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1 writing, but I am here today to ask each and
2 every one of you that you're not just passing
3 a budget, you're basically saving lives. And
4 if we can do that here in New York State by
5 2020, maybe the rest of the country will
6 follow suit. And then, who knows, maybe one
7 day, God willing, we can do it in Africa.

8 Now I'd like to thank you for your
9 time and attention.

10 CHAIRMAN DeFRANCISCO: Thank you.

11 MS. CRUZ: So we did submit budget
12 testimony. If anyone has any questions, we'd
13 be happy to address them now.

14 CHAIRMAN DeFRANCISCO: Questions?

15 CHAIRMAN FARRELL: None. Thank you
16 very much.

17 CHAIRMAN DeFRANCISCO: Thank you very
18 much. And I appreciate -- Assemblyman Oaks

19 just mentioned thank you for your story and
20 your personal reflections, and the rest of us
21 do the same.

22 MR. ROGERS: Thank you.

23 CHAIRMAN DeFRANCISCO: Thank you for
24 appearing.

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1 The hearing is over, and we'll start
2 again tomorrow at 9:30 with Education. Thank
3 you.

4 (Whereupon, at 5:43 p.m., the budget
5 hearing concluded.)

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